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City and County of San Francisco

Mayor's Budget Summary 1998-99

Willie L. Brown, Jr., Mayor

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City and County of San Francisco

Mayor's Budget Summary 1998–99

Willie L. Brown, Jr., Mayor

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GUIDE TO BUDGET DOCUMENTS

The following budget documents are available at the locations listed at the bottom of the page.

Mayor's Budget Summary 1998-99

A document containing the Mayor's Budget Message and the fiscal summary of the Mayor's Budget for fiscal year 1998-99.

Mayor's Proposed Budget 1998-99

A document containing the Mayor's Budget Message and the fiscal summary of the Mayor's Budget for 1998-99. This document also includes a narrative description of each department and its mission and strategic issues, a historical comparison of the department's total budget, and a summary of departmental appropriation by fund.

The Mayor's Proposed Budget also contains the Capital Budget: a listing of all capital projects funded in fiscal year 1998-99.

Consolidated Budget and Annual Appropriation Ordinance
Fiscal Year Ending June 30, 1999

A document containing the sources of funds and their uses, detailed by department. This is the document that becomes the legal authority for the City to spend funds during the fiscal year.

To View These Documents . . .

Copies of these documents are distributed to all City libraries. They may also be viewed at the following locations:

The Mayor's Office of Finance and Legislative Affairs
401 Van Ness Avenue, Room 304
Phone: 415/554-6138

The Controller's Office
875 Stevenson Street, Room 235
Phone: 415/554-7500

The Clerk of the Board of Supervisors
401 Van Ness Avenue, Room 308
Phone: 415/554-5184

CONTENTS

Guide to Budget Documents i

Mayor's Budget Message
Mayor's Budget Message 1

1998-99 Budget Highlights
1998-99 Budget Highlights by Major Service Area 5
Summary of 1998-99 Budget Reserves 9

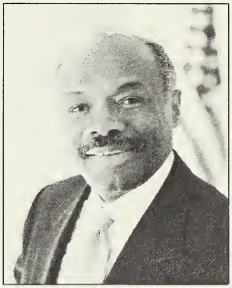
Budget Summary Charts
Summary Charts 11

Budget Summary Tables
Summary Tables 15

Mayor's Budget Message

OFFICE OF THE MAYOR
SAN FRANCISCO

WILLIE LEWIS BROWN, JR.



Dear Citizens of San Francisco,

I present to you my 1998-99 budget — An Investment in San Francisco's Future.

Consistent with my previous budgets, this budget contains no new taxes, no major increases in assessments or fees with no layoffs. It continues to hold every City department accountable and focuses expanded resources on my highest priorities. This budget continues my commitment to providing our City with the necessary resources to address issues of concern to all of us, including AIDS/HIV, breast cancer, domestic violence, public safety, and disability access. Increased revenues from our strong economy are directed into my six highest priorities:

- MUNI
- Recreation and Park
- Childcare and Children Programs
- Substance Abuse Treatment Services
- Homeless Prevention Programs
- Welfare Reform

Investing in our future means making good business decisions today. This will ensure that our children will not be burdened tomorrow with today's bill. The City's $100 million surplus from the current year will be placed on reserve or invested in facility improvements, upgrades for antiquated computer systems and replacement of the aging equipment we use to maintain our parks and pave our streets. These prudent investments will make our City more livable, efficient, and responsive well into the next century.

The Mayor's Priorities

Improving MUNI Service

My 1998-99 budget reflects my commitment to provide quality public transit service to all San Franciscans. An additional $23.8 million over last year's adopted budget will focus on improving service in three areas: timeliness, safety, and customer service.

Timeliness of service is the most important issue to the riding public. MUNI riders justifiably expect the trains and buses to arrive on schedule. However, shortages of available drivers and vehicles have not always made this possible. My budget for 1998-99 contains funds to fill all 200 operator vacancies to achieve full operator staffing. An additional $2.4 million is included to fund 38 new trainers and street supervisors. $4 million for vehicle parts and supplies means less time in the shop and more time on the streets. I will expand the Proof-of-Payment program, which speeds the boarding process by having passengers pay before entering the vehicle.

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The safety of MUNI passengers and employees is one of my chief concerns. My budget expands programs aimed at improving rider safety. With these additional funds, the Director's Safety Unit will more effectively investigate and improve system-wide safety. Additionally, we will expand our video surveillance program. Since placing cameras on the 14 Mission bus line, there has been a 79 percent drop in crime against passengers.

MUNI must not only provide safe and on time service – staff must be courteous and responsive to the public. Improving customer service is the bottom line at MUNI – continued progress requires feedback from MUNI's passengers. Approximately $450,000 in additional funds are included to expand hours and improve service at MUNI's customer service center.

Restoring Our City's Parks

My budget reaffirms my commitment to restore our City parks. By investing $7 million, including $4 million from the General Fund, we will improve the cleanliness, safety and condition of our neighborhood parks. From taking the first steps toward completing long-overdue restoration of City playgrounds to replacing 20 year-old park maintenance equipment, these investments will improve the lives of all San Francisco residents.

$1.4 million will fund mobile enhancement teams throughout the City's park system. The crews will make immediate landscaping improvements, repair aging facilities, and provide additional recreation services. Park workers have been hampered by antiquated equipment for too long – I propose to make a $1.1 million investment in new maintenance equipment that will ensure our parks are maintained well into the coming century.

My budget also provides funds for new Recreation and Parks Department programs. We will expand both after school and summer employment programs, and get YouthSpace, a center run by and for teens, off the ground. We will purchase new educational materials and playground equipment. We will fund field trips and enrichment programs that allow our children to enjoy special presentations by outside specialists. We will fully fund the Workreation Program, which provides training and employment opportunities for youths. This budget also provides funding for increased staffing of our City's swimming pools.

Improving Childcare and Children Services

My Office of Children, Youth and their Families has prepared an analysis of our current spending for children programs and services. Preliminary findings suggest that the City is dedicating a significant amount for crisis intervention and should dedicate new funds toward prevention programs. Therefore, my budget includes $28 million for prevention programs including $22 million for childcare initiatives, $6 million in expanded youth opportunities and $620,000 in health and safety programs. By creating a larger web of services, we can provide parents with the support they need to raise and nurture the City's future generation.

Balancing the demands of work and raising children are increasingly difficult in today's economy. I propose to lessen the burden on San Francisco families by providing additional funds of $22 million to improve and expand childcare services. Temporary Assistance to Needy Families (TANF) funding will provide care for 5,000 children whose parents are moving from welfare to work. Additional funds will expand the supply of affordable, high-quality health care for working poor families, through both direct service and the expansion of childcare subsidies. Our children deserve the best. Accordingly, I have dedicated an additional $800,000

for childcare center facility improvements, training for childcare providers, and additional evening and weekend service. And we will serve as an example for all San Francisco businesses when we open a childcare center as part of the City Hall renovation.

I believe that expanding today's opportunities for our City's youth is the key to their success tomorrow. This proposed budget includes an additional $1 million to increase youth employment and to improve services at community centers. Two new Beacon Centers and the Excelsior Youth Center will open their doors in the coming year. Additional funds will provide treatment on demand for teenage drug and alcohol abusers. The budget for my Youthworks program includes an additional $230,000 over last year, providing over one hundred additional student internships. We have provided the funds necessary to put school crossing guards at an additional 20 intersections throughout the City. We will break ground on a new Oceanview-Merced-Ingleside (OMI) library in the coming year.

Responding to Homelessness

Homelessness is an issue that affects all of us. I propose to invest an additional $8.4 million in excess of last year's adopted budget to further develop a "continuum of care" that works to move people from the streets back into the City's mainstream.

A front-end referral system will be established to identify the emergency needs of single homeless adults and refer them to expanded shelter, legal, primary care, mental health and substance abuse services. Transitional services will be provided with an infusion of funds for rental subsidies.

As we invest in the new, we must not withdraw our support for those programs that are already providing invaluable services. It is imperative that we have available shelter for those who want it. Accordingly, this budget contains the continued funding for up to 600 shelter beds at the Mission Rock shelter.

Providing Substance Abuse Treatment on Demand

Two years ago we began our effort to provide substance abuse treatment on demand. We have increased our substance abuse treatment program by over $11 million since I took office. This investment allows 2,000 people a year to access detox programs, a service vital to both those individuals in need as well as all of us who share the City with them.

My budget includes an additional $4.5 million both to continue and to expand the level of substance abuse treatment services that were added this past year. One quarter of this investment is dedicated to our youth, with expanded residential and outpatient services for young drug and alcohol abusers. The remaining funds will target those most in need of expanded substance abuse services, including homeless adults. The drug court program, which provides substance abuse assessment, counseling, and placement in treatment programs for nonviolent defendants, inmates, and ex-offenders, will be expanded with $450,000 in new funding.

For every dollar we spend today on drug and alcohol treatment we save seven tomorrow. This is a vital investment in a healthier and safer future for our City.

Shaping Welfare Reform

It is imperative that local governments meet the challenges posed by shrinking federal support of the safety net that protects all of us in times of need. In 1998, I initiated a $25 million program to implement welfare reform, which shifted the focus of these programs from determining client eligibility to placing recipients in employment and training programs. Few California counties have provided a single General Fund dollar for welfare reform – we have invested over $10 million in this budget. We will continue to take the lead on reform by providing the transitional services people need to make the leap from welfare to work.

I have committed significant new funds to provide benefits to welfare recipients as they move into the workforce. These new funds provide for childcare, vocational training, and mental health and substance abuse treatment. My budget includes over $20 million in childcare for CalWORKS clients, $1.2 million to provide welfare-to-work programs for the hardest to serve clients and $1.2 million to improve tracking of adult and child welfare programs.

This budget enables the Department of Human Services to continue the significant changes made to the General Assistance program in the current year. Personal Assisted Employment Services (PAES) will help employable adults reach self-sufficiency through nearly $5 million worth of case management and support services.

My proposed budget reflects my deep belief that San Francisco is a national model for effective local response to welfare reform. I am confident that this budget, with compassion and concern for all our residents, is worthy of the City of Saint Francis.

Investing Our Surplus in Our Future

I have been involved in public service for over thirty years. I know first hand the temptation during good times to use one-time windfalls to support ongoing initiatives.

My experience has taught me, however, that investing in San Francisco's future means we must make responsible decisions today. One-time revenues, including the $100 million surplus, will either be placed on reserve or used for one-time investments that will improve the fiscal and physical condition of our City.

We must pay off our debts today. We will pay off the remaining balance on the $25 million loan from the Airport borrowed by the prior administration. We will pay today for Redevelopment Agency staff time, not with borrowed money that will be paid off tomorrow at higher rates. We must change the way we do business, no longer leaving a financial debt for future generations to pay.

My experience has also taught me to protect our City's future. We must not rush to spend a surplus we may need tomorrow. My proposed budget places $97 million on reserve. We have increased the size of the General Fund reserve to its highest level in more than ten years. I have established a new City Investment Reserve of $15 million to be used for efficiency-generating decisions and to guard against economic downturns. Continued economic growth in San Francisco depends on prudent spending today.

A responsible use of one-time revenues includes an investment in one-time expenditures that will improve the lives of our City's residents. For too long we have ignored our City's aging infrastructure – I propose to double our investment in capital projects in 1998-99. In the coming year, we will begin to build the foundation for our future – a new OMI library, a police substation in the Tenderloin, improvements at Laguna Honda, the restoration of Lotta's Fountain, and repairs in Golden Gate Park.

It has been a pleasure to work with the Board of Supervisors to address our shared concerns in this budget. It is now in your hands. I encourage all citizens to carefully read through this document to examine the enhanced level of service you can expect from every city department on these and other issues. I hope and trust you will work with me to realize the vision that has guided its creation.

Mayor Willie L. Brown, Jr.

BUDGET HIGHLIGHTS

1998-99 Budget Highlights by Major Service Area

A Public Protection

Police

- Full staffing of the Police Department, a new substation in the Tenderloin and $1.5 million for a new state-of-the-art crime lab

Fire

- Additional firefighter positions to reduce overtime spending, six new paramedics, new emergency equipment and a new management information system

Adult Probation

- A Supervising Probation Officer for the Domestic Violence unit, as well as funds for new computers and safety equipment

Juvenile Probation

- Nine new probation officers
- $2 million for community-based services, including additional services targeted for girls

Emergency Communications Department

- $9.6 million for equipment and programming staff for the new Emergency Command Center

Animal Care and Control

- $120,000 invested in kennel facility and vehicle purchases

Agriculture, Weights and Measures

- Taxi inspection program expansion to meet the demands of a growing fleet

B Public Works, Transportation and Commerce

Airport

- 140 new positions for the expansion of the International Terminal and for the new rental car facility

Water and Clean Water Departments

- The Water and Clean Water Departments will continue to provide quality service without a rate increase

Department of Public Works

- $2.4 million to fund the first full year of the Clean Streets initiative, designed to reduce litter throughout the City.

Municipal Railway

- Funds to fill the department's 200 operator vacancies, and for more replacement parts, additional street supervisors, video surveillance on buses, expanded hours and improved quality of the department's customer service units

Department of Parking and Traffic

- Funding for 65 parking control officers to implement the Mayor's "Unclog the Streets" program to reduce traffic congestion and to improve MUNI service
- Additional school crossing guards to complete the City's partnership with the San Francisco Unified School District

C Human Welfare and Neighborhood Development

Commission on the Aging

- Two additional Senior Centrals
- Cost of living adjustments for over 35 non-profit service providers

Commission on the Status of Women

- Implementation of the Violence Against Women Strategic Action Plan, which will assess the effectiveness of current programs and determine the need for additional services that address violence against women
- $250,000 will provide transitional services for women who are victims of domestic violence and will increase prevention education efforts
- $110,000 will begin the implementation of the new Convention on the Elimination of All Forms of Discrimination Against Women (CEDAW) Ordinance, designed to promote equal treatment of women throughout the City

Environment

- Funds for an independent study to determine ways to increase the efficiency and cross-departmental coordination of San Francisco's environmental services

Human Rights Commission

- Additional staff dedicated to resolving complaints of discrimination filed on the basis of HIV status, sexual orientation and domestic partner status
- Funds for an employment study to determine the effectiveness of city ordinances that require city contractors to hire and maintain a diverse work force of local residents

Human Services

- Over $20 million for additional childcare slots and for supply-oriented enhancements

- Improved benefits and wages for all Independent Providers of In-Home Supportive Services
- Additional computers and software to support welfare reform
- Funding for California's CalWIN system to improve tracking and reporting of client services
- A new Child Welfare System/Case Management System to improve tracking and monitoring capabilities

Mayor's Office - Children, Youth and Their Families

- $234,000 to expand the Mayor's YouthWorks program to provide additional youth employment and training through internships with San Francisco District High School students
- $400,000 to enhance existing Beacon Centers and $400,000 for start-up costs for two additional centers
- $100,000 for operation of the new Excelsior Youth Center which 150-200 teens will use daily
- $200,000 for the Childcare Facilities Improvement fund

Rent Arbitration Board

- Additional Hearing Officers to expedite more counseling, hearings and petition decisions
- New computer-based information kiosks to enable citizens to query the department's database for information about historical decisions and the status of current petitions

D Community Health

Public Health

- Improved standard of mental health care, comparable to those services provided to Medi-Cal clients
- Additional $2.0 million to expand Drug Court, Treatment on Demand, and Substance Abuse Programs targeted at youth
- $3.4 million to provide cost-of-living adjustments for non-profit contractors providing health, mental health and substance abuse services
- $3.25 million to provide approximately 600 additional shelter beds throughout the 1998-99 fiscal year
- Establishment of the Bayview Hunters Point (BVHP) Health and Environment Resource Center, which will be dedicated to improving the health, well-being and safety of all BVHP residents
- $500,000 reserve designated for start-up costs necessary to implement the Mayor's Blue Ribbon Committee's recommendations for Universal Health Care
- Creation of a new HIV/AIDS Employment Department Unit, which will coordinate and expand employment services for people with AIDS and HIV
- As recommended by the Mayor's AIDS Summit, a pilot program of Action Point Centers will be established to assist people with AIDS and HIV to adhere to the rigorous medication regimens that are required for effective treatment

E Culture and Recreation

Art Commission

- Expansion of WritersCorps, which employs local professional writers to teach creative writing classes to youth aged six to 21 who are homeless, incarcerated, or educationally disadvantaged
- $160,000 to repair and restore Lotta's Fountain

Public Library

- $2.5 million in 1998-99 to construct a new Oceanview-Merced-Ingleside (OMI) branch library
- $250,000 to address the capital improvements needs of the Library branch system
- $100,000 for a cost of living adjustment to maintain the Library's book budget

Recreation and Park Commission

- $1.4 million to fund equipment and staff to provide visible and immediate improvement to facilities and programs by creating Mobile Enhancement and Management Training teams
- $1.1 million for replacement of antiquated maintenance and computer equipment
- $100,000 to provide staff uniforms

War Memorial

- New wheelchair accommodations in the Herbst Theatre

F General Administration and Finance

Controller

- $400,000 for additional performance audits of city departments

City Planning

- $150,000 to produce an updated and simpler version of the City's General Plan

Treasurer/Tax Collector

- $425,000 to integrate two computer cashiering systems

Administrative Services

- Funds for an independent study that will integrate departmental ADA compliance studies into a citywide disability access plan

Purchasing

- Additional purchasing agent to expedite the procurement of MUNI vehicles

SUMMARY OF 1998-99 BUDGET RESERVES

Unappropriated Reserves:

General Fund Reserve	$20,000,000
City Investment Reserve	15,000,000
Electronic Meter Program	1,660,166
Universal Health Care	500,000
Salary & Benefits	16,143,325
Litigation	9,000,000
Audit Adjustments	4,500,000

Appropriated Mayor's Reserves:

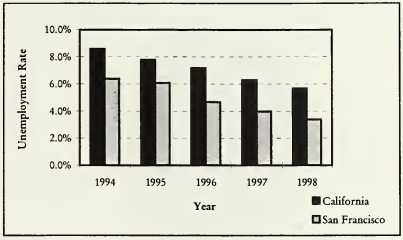
Capital Investment Reserve	$21,484,400
System Investment Reserve	8,656,288

Total Budget Reserves:	$96,944,179

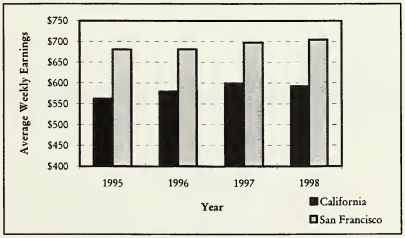
BUDGET SUMMARY CHARTS

ECONOMIC INDICATORS FOR THE CITY AND STATE

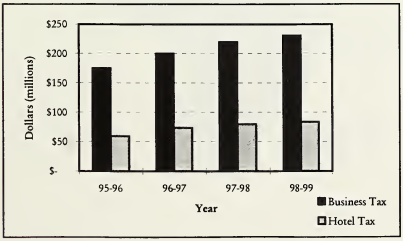
City's Unemployment Rate Below State Average



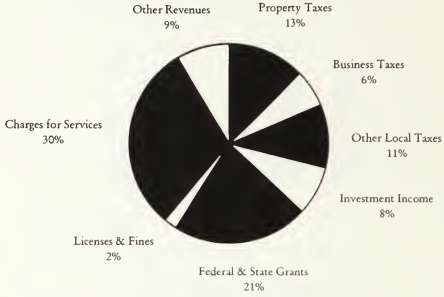
Job Growth Without Eroding Wages



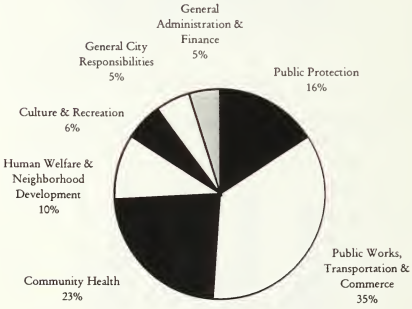
Revenue Growth Reflects a Strong Local Economy



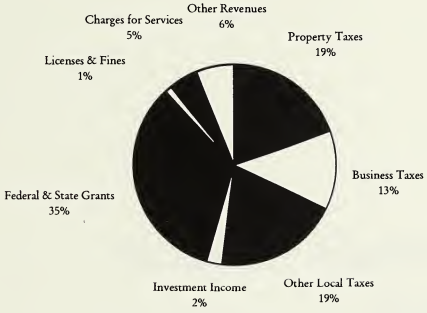
TOTAL REVENUES = $3.9 BILLION



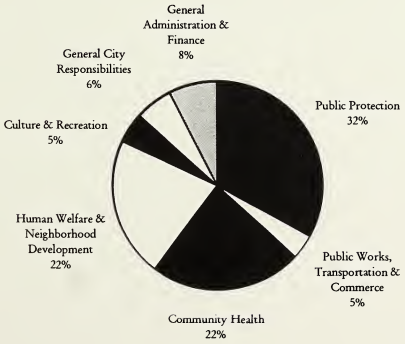
TOTAL EXPENDITURES = $3.9 BILLION



General Fund Revenues = $1.7 Billion



General Fund Expenditures = $1.7 Billion



BUDGET SUMMARY TABLES

Sources and Uses of Funds Excluding Fund Transfers

Sources are Positive and Uses are (Negative)

Category of Source or Use	FY 1996-97 Actuals	FY 1997-98 Original Budget	FY 1997-98 Revised Budget	FY 1998-99 Mayor's Proposed	FY 1998-99 Mayor's versus Revised
Sources of Funds					
Local Taxes	1,016,631,048	1,035,574,517	1,035,574,517	1,131,547,805	95,973,288
Licenses and Fines	70,048,001	72,644,223	72,644,223	85,606,919	12,962,696
Use of Money or Property	300,210,130	280,709,277	284,296,597	306,720,191	22,423,594
Intergovernmental Revenue - Federal	200,953,652	203,929,408	215,532,944	234,008,068	18,475,124
Intergovernmental Revenue - State	543,759,844	533,732,671	540,576,357	544,066,315	3,489,958
Intergovernmental Revenue - Other	39,759,258	41,475,688	42,771,840	46,624,533	3,852,693
Charges for Services	1,010,041,278	1,044,523,169	1,063,921,489	1,184,859,528	120,938,039
Other Revenues	51,376,547	34,155,001	41,524,184	166,735,358	125,211,174
Fund Balance	0	95,622,193	97,304,927	161,338,425	64,033,498
Sources of Funds Subtotals	**3,232,779,758**	**3,342,366,147**	**3,394,147,078**	**3,861,507,142**	**467,360,064**
Uses of Funds					
Salaries and Wages	(1,295,043,273)	(1,372,997,172)	(1,390,840,809)	(1,469,083,029)	(78,242,220)
Fringe Benefits	(288,405,314)	(321,553,607)	(323,662,211)	(345,300,105)	(21,637,894)
Overhead	(43,495,984)	(26,384,361)	(31,391,174)	(28,394,583)	2,996,591
Non-Personal Services	(826,473,757)	(853,620,088)	(883,445,818)	(1,023,943,187)	(140,497,369)
Aid Assistance	(187,452,553)	(187,922,689)	(191,984,959)	(181,691,118)	10,293,841
Materials and Supplies	(134,324,398)	(128,396,054)	(137,072,999)	(144,086,485)	(7,013,486)
Facilities Maintenance	0	(23,677,200)	(23,325,221)	(14,390,653)	8,934,568
Debt Service	(257,950,673)	(296,942,818)	(301,351,284)	(328,015,847)	(26,664,563)
Services of Other Departments	(267,471,869)	(271,517,864)	(281,673,180)	(306,697,782)	(25,024,602)
Expenditure Recovery	308,138,284	324,467,452	332,597,074	386,833,264	54,236,190
Budgetary Reserves	0	(74,138,988)	(42,572,123)	(101,537,032)	(58,964,909)
Equipment	(50,226,378)	(35,081,463)	(42,878,859)	(94,636,269)	(51,757,410)
Capital Projects	(7,687,031)	(74,601,295)	(76,545,515)	(210,564,316)	(134,018,801)
Uses of Funds Subtotals	**(3,050,392,946)**	**(3,342,366,147)**	**(3,394,147,078)**	**(3,861,507,142)**	**(467,360,064)**

Note: Capital and facilities maintenance projects are often moved to non-annually budgeted funds and/or other spending categories.

Revenues by Category and Object

Object	FY 1996-97 Actuals	FY 1997-98 Original Budget	FY 1997-98 Revised Budget	FY 1998-99 Mayor's Proposed	FY 1998-99 Mayor's vs. Revised
Local Taxes					
101 PROPERTY TAXES-CURRENT YEAR	430,426,307	315,364,339	315,364,339	332,981,932	17,617,593
102 PROPERTY TAXES-PRIOR YEAR	0	967,661	967,661	320,128	(647,533)
103 SUPPLEMENTAL-CURRENT	1,355,052	765,937	765,937	1,210,719	444,782
104 SUPPLEMENTAL-PRIOR	4,680,495	1,116,515	1,116,515	3,229,780	2,113,265
109 OTHER PROPERTY TAXES	7,755,294	139,277,039	139,277,039	145,762,181	6,485,142
111 PAYROLL TAX	162,936,645	161,678,631	161,678,631	190,327,000	28,648,369
112 GROSS RECEIPTS TAX	28,739,101	30,250,000	30,250,000	30,608,000	358,000
113 REGISTRATION TAX	9,534,365	9,531,000	9,531,000	10,628,000	1,097,000
121 SALES & USE TAX	108,098,927	113,101,800	113,101,800	114,135,000	1,033,200
122 HOTEL ROOM TAX	131,128,916	135,140,210	135,140,210	157,714,065	22,573,855
123 UTILITY USERS TAX	55,883,133	56,293,000	56,293,000	56,087,000	(206,000)
124 PARKING TAX	39,933,297	37,314,460	37,314,460	42,995,000	5,680,540
125 PROPERTY TRANSFER TAX	33,572,563	32,211,925	32,211,925	42,350,000	10,138,075
129 OTHER LOCAL TAXES	2,586,953	2,562,000	2,562,000	3,199,000	637,000
Local Taxes Subtotals	**1,016,631,048**	**1,035,574,517**	**1,035,574,517**	**1,131,547,805**	**95,973,288**
Licenses and Fines					
201 BUSINESS HEALTH LICENSES	2,947,069	3,681,124	3,681,124	3,775,155	94,031
202 OTHER BUSINESS/PROFESSIONAL LICENSES	903,082	904,500	904,500	944,500	40,000
203 ROAD PRIVILEGES & PERMITS	2,113,903	1,976,471	1,976,471	2,720,130	743,659
206 FRANCHISES	8,861,730	7,689,000	7,689,000	7,913,534	224,534
207 ETHICS FEES	4,550	0	0	0	0
209 OTHER LICENSES & PERMITS	2,917,130	3,682,500	3,682,500	3,622,500	(60,000)
251 TRAFFIC FINES	51,815,645	52,566,084	52,566,084	64,210,419	11,644,335
252 COURT FINES-NON TRAFFIC	379,577	319,511	319,511	246,047	(73,464)
253 OTHER NON-COURT FINES	48,917	584,381	584,381	250,000	(334,381)
255 ETHICS FINES	2,560	0	0	0	0
259 OTHER FORFEITURES & PENALTIES	53,838	1,240,652	1,240,652	1,924,634	683,982
Licenses and Fines Subtotals	**70,048,001**	**72,644,223**	**72,644,223**	**85,606,919**	**12,962,696**

Revenues by Category and Object

Object	FY 1996-97 Actuals	FY 1997-98 Original Budget	FY 1997-98 Revised Budget	FY 1998-99 Mayor's Proposed	FY 1998-99 Mayor's vs. Revised
Use of Money or Property					
301 INTEREST	66,657,746	45,476,536	49,035,892	53,302,719	4,266,827
303 UNREALIZED GAINS (LOSSES) - GASB 31	3,514,470	0	0	0	0
351 PARKING METER COLLECTIONS	14,901,378	14,776,067	14,776,067	13,643,067	(1,133,000)
352 PARKING GARAGE/LOT RENTALS	75,202,591	78,789,169	78,789,169	83,819,576	5,030,407
353 REC & PARK - RENTALS	18,609,258	10,712,244	10,712,244	12,045,371	1,333,127
354 REC & PARK - CONCESSIONS	5,750,362	10,537,173	10,537,173	9,626,787	(910,386)
355 CULTURAL FACILITIES-RENTALS	625,854	907,951	907,951	904,996	(2,955)
356 CULTURAL FACILITIES-CONCESSIONS	53,875	174,492	174,492	262,905	88,413
360 PORT-CARGO RENTAL	234,966	0	0	0	0
361 PORT-SHIP REPAIR CONCESSION	1,205,735	0	0	0	0
362 PORT-HARBOR RENTS	647,598	0	0	0	0
363 PORT-COMMERCIAL/INDUSTRIALRENT/CONCE	23,250,565	24,002,000	24,002,000	25,986,000	1,984,000
365 PORT-CRUISE RENTS	75,666	0	0	0	0
366 PORT-FISHING RENT	1,143,696	0	0	0	0
367 PORT-OTHER MARINE RENTS/CONCESSIONS	515,523	0	0	0	0
372 SFIA-PASSENGER TERMINALS RENTALS	534,140	534,000	534,000	304,000	(230,000)
373 SFIA-PAVED & UNIMPROVED-NONAIRLINE REN	354,988	347,000	347,000	6,326,000	5,979,000
374 SFIA-ADVERTISING, TEL. & OTHERS	5,138,153	7,966,000	7,966,000	6,832,000	(1,134,000)
375 SFIA-NEWS, TOBACCO & GIFTS	30,569,474	32,422,000	32,422,000	32,637,000	215,000
376 SFIA-AUTO RENTALS	28,938,385	30,369,000	30,369,000	34,000,000	3,631,000
377 SFIA-RESTAURANT & ALLIED SVCS	5,158,859	5,201,000	5,201,000	6,646,000	1,445,000
379 SFIA-OTHER GROUND TRANSPORTATION	3,428,249	4,000,000	4,000,000	5,162,000	1,162,000
380 SFIA-HOTELS	1,474,690	750,000	750,000	0	(750,000)
391 SFWD-OTHERS	72,122	0	0	0	0
398 OTHER CITY PROPERTY RENTALS	12,151,787	12,837,645	12,865,609	14,314,770	1,449,161
399 OTHER CONCESSIONS	0	907,000	907,000	907,000	0
Use of Money or Property Subtotals	**300,210,130**	**280,709,277**	**284,296,597**	**306,720,191**	**22,423,594**
Intergovernmental Revenue - Federal					
401 FEDERAL-PUBLIC ASSISTANCE ADMIN	30,978,580	39,593,361	42,038,678	68,687,627	26,648,949
402 FEDERAL-PUBLIC ASSISTANCE PROGRAMS	61,975,946	62,436,909	63,672,462	60,811,576	(2,860,886)
411 FEDERAL-TRANSP/TRANSIT-OPERATING ASSI	2,941,224	2,941,124	2,941,124	0	(2,941,124)
431 FEDERAL-DISASTER RELIEF	230,000	0	0	0	0
449 FEDERAL-OTHER	104,827,902	98,958,014	106,880,680	104,508,865	(2,371,815)
Intergovernmental Revenue - Federal Subtotals	**200,953,652**	**203,929,408**	**215,532,944**	**234,008,068**	**18,475,124**

Revenues by Category and Object

Object	FY 1996-97 Actuals	FY 1997-98 Original Budget	FY 1997-98 Revised Budget	FY 1998-99 Mayor's Proposed	FY 1998-99 Mayor's vs. Revised
Intergovernmental Revenue - State					
451 STATE-PUBLIC ASSISTANCE ADMIN	28,476,169	25,241,132	26,803,554	34,846,703	8,043,149
452 STATE-PUBLIC ASSISTANCE PROGRAMS	49,179,848	48,353,695	48,353,695	43,816,013	(4,537,682)
453 STATE-HEALTH ADMINISTRATION	16,644,055	18,439,188	19,669,187	21,671,652	2,002,465
454 STATE-HEALTH PROGRAMS	54,075,526	58,463,423	58,800,665	60,027,304	1,226,639
455 STATE-HEALTH & WELFARE SALES TAX	92,632,696	96,300,000	96,300,000	96,700,000	400,000
456 STATE-HEALTH & WELFARE VEH LICENSE FEE	58,560,173	59,200,000	59,200,000	59,200,000	0
461 STATE-MOTOR VEHICLE IN-LIEU TAX	69,441,117	74,172,000	74,172,000	76,292,000	2,120,000
462 STATE-HIGHWAY USERS TAX	13,901,383	14,214,230	14,214,230	14,214,230	0
470 STATE-AGRICULTURE	151,795	163,000	163,000	163,000	0
471 STATE-TRANSPORT/TRANSIT-OPERATING ASS	20,912,163	23,638,964	23,638,964	30,031,353	6,392,389
476 STATE - DISASTER RELIEF	72,060	0	0	0	0
481 STATE - HOMEOWNERS' PROPERTY TAX RELI	5,515,171	5,414,791	5,414,791	5,414,791	0
482 STATE - TRIAL COURT FUNDING	16,042,017	15,687,000	15,687,000	0	(15,687,000)
483 STATE - PROP 172 PUBLIC SAFETY FUNDS	53,912,475	55,437,000	55,437,000	60,538,000	5,101,000
489 STATE - OTHER	64,243,196	39,008,248	42,722,271	41,151,269	(1,571,002)
Intergovernmental Revenue - State Subtotals	**543,759,844**	**533,732,671**	**540,576,357**	**544,066,315**	**3,489,958**
Intergovernmental Revenue - Other					
491 OTHER-TRANSPORT/TRANSIT-OPERTING ASSI	39,759,250	41,475,688	42,771,840	46,310,373	3,538,533
499 OTHER - GOVERNMENTAL AGENCIES	8	0	0	314,160	314,160
Intergovernmental Revenue - Other Subtotals	**39,759,258**	**41,475,688**	**42,771,840**	**46,624,533**	**3,852,693**

Revenues by Category and Object

Object		FY 1996-97 Actuals	FY 1997-98 Original Budget	FY 1997-98 Revised Budget	FY 1998-99 Mayor's Proposed	FY 1998-99 Mayor's vs. Revised
Charges for Services						
601	GENERAL GOVERNMENT SERVICES	32,796,407	35,311,399	35,517,091	41,858,965	6,341,874
605	HUMANE SERVICE	56,294	63,000	63,000	63,000	0
606	PUBLIC SAFETY SERVICE CHARGES	16,299,020	11,232,252	16,421,138	18,588,815	2,167,677
607	CORRECTION SERVICE CHARGES	941,714	1,073,394	1,073,394	1,252,500	179,106
608	HIGHWAY SERVICE CHARGES	237,046	271,500	271,500	271,500	0
611	PLANNING & ENGINEERING SERVICES	19,046,312	18,507,397	18,539,034	20,675,989	2,136,955
625	LIBRARY SERVICES	562,586	453,614	619,950	619,950	0
626	REC & PARK-SERVICE CHARGES	14,859,613	13,218,140	11,670,632	15,467,870	3,797,238
628	CONCERTS, EXHIBITIONS & PERFORMANCES	3,002,597	2,084,265	2,780,576	2,463,801	(316,775)
631	SANITATION SERVICE CHARGES	140,538,830	139,797,413	139,797,413	140,937,120	1,139,707
635	HEALTH SERVICE CHARGES	5,811,605	4,412,666	4,771,368	4,288,515	(482,853)
640	PORT-CARGO SERVICES	1,250,950	1,536,000	1,536,000	1,883,000	347,000
641	PORT-SHIP REPAIR SERVICES	39,290	987,000	987,000	1,200,000	213,000
642	PORT-HARBOR SERVICES	54,284	700,000	700,000	811,000	111,000
645	PORT-CRUISE SERVICES	381,959	725,700	725,700	350,700	(375,000)
646	PORT-FISHING SERVICES	12,769	1,251,600	1,251,600	1,424,000	172,400
647	PORT-OTHER MARINE SERVICES	32,149	549,000	549,000	727,000	178,000
651	HOSPITAL SERVICE CHARGES	23,064,953	17,299,911	17,299,911	17,660,862	360,951
652	INPATIENT REVENUES	376,521,716	0	0	0	0
653	OUTPATIENT REVENUES	137,007,858	9,673,408	10,007,928	13,635,026	3,627,098
654	EMERGENCY ROOM REVENUES	28,018,611	0	0	0	0
658	REVENUE DEDUCTIONS	(224,595,800)	0	0	0	0
659	NET PATIENT REVENUE	5,544,203	342,703,377	360,424,724	410,556,577	50,131,853
660	STATE BILL REVENUES	31,159,945	0	0	0	0
661	TRANSIT PASS REVENUE	44,489,210	1,751,358	1,751,358	2,037,094	285,736
662	TRANSIT CABLE CAR REVENUE	14,112,696	0	0	0	0
663	TRANSIT CASH REVENUE	36,310,026	97,665,000	97,665,000	97,665,000	0
664	TRANSIT CHARTER BUS REVENUE	19,018	0	0	0	0
665	TRANSIT ADVERTISING REVENUE	3,229,137	2,777,533	2,777,533	4,173,873	1,396,340
666	TRANSIT TOKEN REVENUE	2,504,697	0	0	0	0
667	TRANSIT PARATRANSIT REVENUE	591,784	674,400	674,400	591,784	(82,616)
669	TRANSIT OTHER OPERATING REVENUE	269,495	4,989,769	4,989,769	5,152,495	162,726
671	SFIA-FLIGHT OPERATIONS	35,221,202	45,515,381	43,515,381	49,994,826	6,479,445
672	SFIA-RENTAL AIRLINES	40,275,456	63,040,000	61,040,000	89,104,826	28,064,826
673	SFIA-PAVED & UNIMPROVED-AIRLINES	12,418,907	13,123,000	13,123,000	12,798,000	(325,000)
674	SFIA-AIRCRAFT & OUTDOOR STORAGE	4,685,023	5,464,000	5,464,000	5,727,000	263,000
675	SFIA-AIRLINE SUPPORT SERVICE	105,932	125,000	125,000	151,000	26,000
676	SFIA-FUEL, OIL & OTHER SERVICES	1,717,930	1,818,000	1,818,000	2,475,000	657,000
677	SFIA-PARKING AIRLINES	549,005	1,847,000	1,847,000	1,763,000	(84,000)
681	WATER SALES	121,865,142	124,915,550	124,915,550	126,923,875	2,008,325
682	WATER SERVICE INSTALLATION	2,169,602	0	0	0	0
687	HHETCHY - ELECTRICITY SALES	72,224,472	78,763,396	79,005,793	91,267,021	12,261,228
699	OTHER CHARGES FOR SERVICESS	(135,666)	202,746	202,746	298,544	95,798
870	ISF CHARGES FOR SERVICE TO NON-AAO FUN	4,747	0	0	0	0
880	ISF CHARGE FOR SVC TO OTHER CITY AGENC	4,768,552	0	0	0	0
Charges for Services Subtotals		**1,010,041,278**	**1,044,523,169**	**1,063,921,489**	**1,184,859,528**	**120,938,039**

Revenues by Category and Object

Object	FY 1996-97 Actuals	FY 1997-98 Original Budget	FY 1997-98 Revised Budget	FY 1998-99 Mayor's Proposed	FY 1998-99 Mayor's vs. Revised
Other Revenues					
701 RETIREMENT - CONTRIBUTIONS	7,253,147	7,256,042	7,256,042	7,468,796	212,754
751 SF COMMUNITY COLLEGE DIST REVENUE	34,125	20,576	46,437	20,576	(25,861)
758 PORT-POWER	691,817	719,000	719,000	0	(719,000)
759 PORT-OTHER NON OPERATING REVENUE	3,670,713	279,000	965,163	264,000	(701,163)
761 GAIN(LOSS) ON SALES OF FIXED ASSETS	1,257,607	549,311	549,311	400,000	(149,311)
762 PROCEEDS FROM SALES OF OTHER CITY PRO	74,504	54,700	54,700	54,700	0
769 INSURANCE PROCEEDS	2,473,302	0	0	0	0
771 SFIA-COGENERATION FACILITIES	62,199	42,000	42,000	42,000	0
772 SFIA-ELECTRICITY	9,497,454	12,434,000	12,434,000	12,342,000	(92,000)
773 SFIA-WATER	2,665,904	3,166,000	3,166,000	3,738,000	572,000
774 SFIA-SECURITY SERVICES	1,913,323	2,121,000	2,121,000	2,185,000	64,000
775 SFIA-MEDICAL SERVICES	1,121,096	1,744,000	1,744,000	2,347,000	603,000
779 SFIA-MISCELLANEOUS	422,858	1,634,000	1,634,000	1,722,700	88,700
781 GIFTS & BEQUESTS	237,986	0	0	0	0
789 OTHER OPERATING ADJUSTMENTS	979,002	0	0	0	0
797 CUSTOM WORK&SVC TO OTHER GOV'T AGEN	247,303	0	813,947	0	(813,947)
799 OTHER NON-OPERATING REVENUES	6,138,314	4,135,372	4,310,111	4,008,462	(301,649)
801 PROCEED FROM LONG-TERM DEBTS	10,669,997	0	5,312,721	132,142,124	126,829,403
802 LOAN REPAYMENT	1,965,896	0	355,752	0	(355,752)
Other Revenues Subtotals	**51,376,547**	**34,155,001**	**41,524,184**	**166,735,358**	**125,211,174**
Transfers In					
920 GENERAL FUND SUBSIDY TRANSFER IN	86,920,158	105,461,766	108,669,009	119,812,724	11,143,715
930 OTHER OPERATING TRANSFERS IN	273,333,052	266,159,099	272,102,726	295,041,303	22,938,577
950 INTRAFUND TRANSFERS IN	859,325,538	581,107,806	609,338,832	665,789,727	56,450,895
Transfers In Subtotals	**1,219,578,748**	**952,728,671**	**990,110,567**	**1,080,643,754**	**90,533,187**
Fund Balance					
999 FUND BALANCE	0	95,622,193	97,304,927	161,338,425	64,033,498
Fund Balance Subtotals	**0**	**95,622,193**	**97,304,927**	**161,338,425**	**64,033,498**
Revenue Subtotals	4,452,358,506	4,295,094,818	4,384,257,645	4,942,150,896	557,893,251
Less Interfund and Intrafund Transfers	(1,219,578,748)	(952,728,671)	(990,110,567)	(1,080,643,754)	(90,533,187)
Net Revenues	**3,232,779,758**	**3,342,366,147**	**3,394,147,078**	**3,861,507,142**	**467,360,064**

Expenditures by Category and Object

Char / Obj	Object Title	FY 1996-97 Actuals	FY 1997-98 Original Budget	FY 1997-98 Revised Budget	FY 1998-99 Mayor's Proposed	FY 1998-99 Mayor's vs. Revised
Salaries and Wages						
001/001	PERMANENT SALARIES-MISC	776,279,693	887,739,251	895,605,451	939,619,825	44,014,374
001/002	PERMANENT SALARIES-UNIFORM	193,755,583	211,183,463	211,415,955	238,497,939	27,081,984
001/003	PERMANENT SALARIES-PLATFORM	71,926,133	91,875,530	93,905,979	95,634,199	1,728,220
001/004	PERMANENT SALARIES-NURSES	71,549,903	89,228,392	90,348,877	95,651,484	5,302,607
001/005	TEMP SALARIES-MISC	58,078,905	16,524,731	18,591,227	19,135,639	544,412
001/006	TEMP SALARIES-NURSES	13,842,718	2,227,919	4,621,895	2,264,746	(2,357,149)
001/007	CERTIFICATED SALARIES	(1)	0	0	0	0
001/009	PREMIUM PAY	31,586,863	30,249,452	30,310,352	28,344,539	(1,965,813)
001/010	RETROACTIVE SALARIES	(471)	0	0	0	0
001/011	OVERTIME	61,857,127	28,320,523	30,389,402	33,318,864	2,929,462
001/012	HOLIDAY PAY	16,166,820	15,647,911	15,651,671	16,615,794	964,123
Salaries and Wages		**1,295,043,273**	**1,372,997,172**	**1,390,840,809**	**1,469,083,029**	**78,242,220**
Fringe Benefits						
013/013	MANDATORY FRINGE BENEFITS	288,405,314	321,553,607	323,662,211	345,300,105	21,637,894
Fringe Benefits		**288,405,314**	**321,553,607**	**323,662,211**	**345,300,105**	**21,637,894**
Overhead						
020/020	OVERHEAD	43,495,984	26,384,361	31,391,174	28,394,583	(2,996,591)
Overhead		**43,495,984**	**26,384,361**	**31,391,174**	**28,394,583**	**(2,996,591)**
Non-Personal Services						
021/021	TRAVEL	1,892,647	1,353,722	1,335,842	1,725,429	389,587
021/022	TRAINING	3,384,582	3,877,182	4,240,624	5,554,768	1,314,144
021/023	EMPLOYEE FIELD EXPENSE	786,847	364,095	401,139	335,065	(66,074)
021/024	MEMBERSHIP FEES	1,269,683	1,301,612	1,305,612	1,366,629	61,017
021/025	ENTERTAINMENT AND PROMOTION	10,548,688	733,968	695,974	1,838,788	1,142,814
021/026	COURT FEES AND OTHER COMPENSATION	11,295,141	11,067,700	11,079,700	7,794,380	(3,285,320)
021/027	PROFESSIONAL & SPECIALIZED SERVICES	378,365,669	351,167,809	369,909,120	446,246,152	76,337,032
021/028	MAINTENANCE SVCS-BUILDING & STRUCTU	45,911,021	6,727,541	7,501,505	10,086,755	2,585,250
021/029	MAINTENANCE SVCS-EQUIPMENT	19,651,370	19,961,716	19,297,484	19,546,637	249,153
021/030	RENTS & LEASES-BUILDINGS & STRUCTURE	46,560,317	9,637,458	9,765,321	16,991,661	7,226,340
021/031	RENTS & LEASES-EQUIPMENT	9,143,512	8,742,849	8,721,990	9,192,625	470,635
021/032	UTILITIES	22,297,203	20,046,269	19,883,466	21,322,404	1,438,938
021/033	POWER FOR RESALE	60,660,592	64,214,351	64,214,351	78,877,672	14,663,321
021/034	SUBSISTANCE	203,791	81,721	81,721	48,335	(33,386)
021/035	OTHER CURRENT EXPENSES	134,679,741	279,184,641	281,262,900	300,167,283	18,904,383
021/051	INSURANCE	42,570,985	37,606,232	37,606,482	42,175,725	4,569,243
021/052	TAXES, LICENSES & PERMITS	18,895,109	24,001,016	23,906,468	47,570,695	23,664,227
021/053	JUDGEMENTS & CLAIMS	26,883,098	15,996,515	24,856,515	16,229,283	(8,627,232)
021/054	OTHER FIXED CHARGES	(8,508,606)	252,499	244,699	265,374	20,675
055/055	RETIREMENT TRUST FUND	29,568	0	0	0	0
069/06	PROGRAMMATIC PROJECTS-CFWD BUDGET	0	(819,130)	416,661	(2,238,059)	(2,654,720)
079/079	ALLOCATED CHARGES	(47,201)	(200,000)	(200,000)	(200,000)	0
089/089	BUDGET REDUCTION-NOT DETAILED	0	(1,679,678)	(3,081,756)	(954,414)	2,127,342
Non-Personal Services		**826,473,757**	**853,620,088**	**883,445,818**	**1,023,943,187**	**140,497,369**

Expenditures by Category and Object

Char / Obj	Object Title	FY 1996-97 Actuals	FY 1997-98 Original Budget	FY 1997-98 Revised Budget	FY 1998-99 Mayor's Proposed	FY 1998-99 Mayor's vs. Revised
Aid Assistance						
036/036	AID ASSISTANCE	2,119,567	6,012,989	7,668,492	6,248,445	(1,420,047)
037/037	AID PAYMENTS	183,045,752	181,909,700	182,189,700	174,047,271	(8,142,429)
038/038	CITY GRANT PROGRAMS	0	0	2,126,767	1,395,402	(731,365)
039/039	OTHER SUPPORT & CARE OF PERSONS	2,287,234	0	0	0	0
Aid Assistance		187,452,553	187,922,689	191,984,959	181,691,118	(10,293,841)
Materials and Supplies						
040/040	MATERIALS & SUPPLIES BUDGET ONLY	0	74,006,496	81,736,814	80,198,586	(1,538,228)
040/041	INVENTORIES	1,008,004	0	0	0	0
040/042	BUILDING & CONSTRUCTION SUPPLIES	15,905,914	6,489,354	6,484,454	8,176,110	1,691,656
040/043	EQUIPMENT MAINTENANCE SUPPLIES	20,392,887	14,687,093	14,683,245	19,055,965	4,372,720
040/044	HOSPITAL, CLINICS & LABORATORY SUPPLI	42,880,990	5,010,074	5,003,043	5,569,821	566,778
040/045	SAFETY	5,603,929	1,793,992	1,755,417	2,514,352	758,935
040/046	FOOD	9,218,711	3,043,884	3,048,928	3,189,984	141,056
040/047	FUELS AND LUBRICANTS	7,560,348	6,087,473	6,087,473	6,085,962	(1,511)
040/048	WATER SEWAGE TREATMENT SUPPLIES	6,203,260	6,086,798	6,086,798	7,222,398	1,135,600
040/049	OTHER MATERIALS & SUPPLIES	25,550,355	11,190,890	12,186,827	12,073,307	(113,520)
Materials and Supplies		134,324,398	128,396,054	137,072,999	144,086,485	7,013,486
Facilities Maintenance						
06F/06	FACILITIES MAINTENANCE PROJECTS-BUDG	0	23,677,200	23,325,221	14,390,653	(8,934,568)
Facilities Maintenance		0	23,677,200	23,325,221	14,390,653	(8,934,568)
Debt Service						
070/070	DEBT SERVICE	257,950,673	296,942,818	301,351,284	328,015,847	26,664,563
Debt Service		257,950,673	296,942,818	301,351,284	328,015,847	26,664,563
Services of Other Departments						
081/081	SERVICES OF OTHER DEPTS (AAO FUNDS)	264,058,094	271,517,864	281,665,680	306,682,782	25,017,102
081/082	SERVICES OF OTHER DEPTS (NON-AAO-FUN	3,413,775	0	0	0	0
081/083	SERVICES OF OTHER CITY AGENCIES	0	0	7,500	15,000	7,500
Services of Other Departments		267,471,869	271,517,864	281,673,180	306,697,782	25,024,602
Transfers Out						
091/093	OTHER OPERATING TRANSFERS OUT	272,710,244	266,159,099	273,865,838	295,041,303	21,175,465
092/092	GENERAL FUND SUBSIDY TRANSFER OUT	81,014,766	105,461,766	108,718,518	119,812,724	11,094,206
095/095	INTRAFUND TRANSFERS OUT	876,107,977	581,107,806	609,232,476	665,789,727	56,557,251
Transfers Out		1,229,832,987	952,728,671	991,816,832	1,080,643,754	88,826,922
Budgetary Reserves						
097/097	UNAPPROPRIATED REVENUE - RESERVED	0	32,793,526	17,229,788	66,803,491	49,573,703
098/098	UNAPPROPRIATED REVENUE-DESIGNATED	0	(1,493,000)	(12,544,922)	0	12,544,922
099/099	UNAPPROPRIATED REVENUE-UNRESERVED	0	42,838,462	37,887,257	34,733,541	(3,153,716)
Budgetary Reserves		0	74,138,988	42,572,123	101,537,032	58,964,909

Expenditures by Category and Object

Char / Obj	Object Title	FY 1996-97 Actuals	FY 1997-98 Original Budget	FY 1997-98 Revised Budget	FY 1998-99 Mayor's Proposed	FY 1998-99 Mayor's vs. Revised
Equipment						
060/060	EQUIPMENT PURCHASE	26,882,293	18,622,006	26,017,781	79,105,699	53,087,918
060/061	EQUIPMENT LEASE PURCHASE-INITIAL	1,377,540	2,173,497	2,073,497	5,791,239	3,717,742
060/062	EQUIPMENT LEASE/PURCHASE-OPTION REN	4,646,948	3,093,929	3,093,929	1,115,322	(1,978,607)
060/063	EQUIPT LEASE/PURCHASE-FIN AGCY-INITIAL	8,672,113	110,782	110,782	158,334	47,552
060/064	EQPT LEASE/PURCH-CITY FIN AGCY-OPT RE	728,226	10,581,249	11,082,870	7,938,675	(3,144,195)
060/065	ANIMAL PURCHASE	36,996	0	0	0	0
060/066	LAND	7,554,457	500,000	500,000	527,000	27,000
060/068	INTEREST EXPENSE-CAPITALIZED	327,805	0	0	0	0
Equipment		**50,226,378**	**35,081,463**	**42,878,859**	**94,636,269**	**51,757,410**
Capital Projects						
067/067	BLDS,STRUCTURES & IMPROVEMENTS	7,687,031	74,601,295	76,545,515	210,564,316	134,018,801
Capital Projects		**7,687,031**	**74,601,295**	**76,545,515**	**210,564,316**	**134,018,801**
Expenditure Subtotals		4,588,364,217	4,619,562,270	4,718,560,984	5,328,984,160	610,423,176
	Less Interfund and Intrafund Transfers	(1,229,832,987)	(952,728,671)	(991,816,832)	(1,080,643,754)	(88,826,922)
	Less Interdepartmental Recoveries	(308,138,284)	(324,467,452)	(332,597,074)	(386,833,264)	(54,236,190)
Net Expenditures		**3,050,392,946**	**3,342,366,147**	**3,394,147,078**	**3,861,507,142**	**467,360,064**

Note: Capital and facilities maintenance projects are often moved to non-annually budgeted funds and/or other spending categories.

Revenues by Fund

Fund		FY 1996-97 Actuals	FY 1997-98 Original Budget	FY 1997-98 Revised Budget	FY 1998-99 Mayor's Proposed	FY 1998-99 Mayor's vs. Revised
Fund Type: 1G GENERAL FUND						
AGF	GENERAL FUND	1,844,890,586	1,744,947,902	1,758,403,798	1,972,413,132	214,009,334
S&A	GF-SUBVENTIONS & OTHER ALLOCATIONS FD	393,579,502	405,413,836	410,622,391	444,122,209	33,499,818
Fund Type: 1G Subtotals		**2,238,470,088**	**2,150,361,738**	**2,169,026,189**	**2,416,535,341**	**247,509,152**
Fund Type: 2S SPECIAL REVENUE FUNDS						
BIF	BUILDING INSPECTION FUND	21,951,913	21,507,397	21,769,311	32,532,854	10,763,543
CDB	COMMUNITY DEVELOPMENT BLOCK GRANT	30,953,788	26,729,531	27,668,362	26,631,562	(1,036,800)
CFF	CONVENTION FACILITIES FUND	117,925,521	76,285,466	76,685,466	82,025,123	5,339,657
CHF	CHILDREN'S FUND	13,354,443	14,168,765	14,270,765	14,790,703	519,938
CHS	COMM HEALTH SVS SPEC REV FD	85,208,110	82,391,093	86,266,204	70,901,170	(15,365,034)
CRF	CULTURE & RECREATION SPEC REV FD	4,911,818	4,184,930	4,881,241	4,427,470	(453,771)
CTF	COURTS' SPECIAL REVENUE FUND	5,985,673	5,691,098	5,691,098	4,805,336	(885,762)
GSF	GENERAL SERVICES SPECIAL REVENUE FUND	8,385,439	1,278,800	1,278,800	1,332,898	54,098
GTF	GASOLINE TAX FUND	32,660,299	33,009,647	33,127,688	35,027,811	1,900,123
HWF	HUMAN WELFARE SPECIAL REVENUE FUND	2,548,902	175,000	1,410,553	1,515,553	105,000
LIB	PUBLIC LIBRARY SPECIAL REVENUE FUND	13,646,126	39,297,918	40,178,556	46,696,442	6,517,886
NDF	NEIGHBORHOOD DEVELOPMENT SPEC REV F	6,836,846	4,878,574	8,878,574	7,429,701	(1,448,873)
OPF	OFF-STREET PARKING FUND	8,997,106	9,548,611	9,687,024	14,678,496	4,991,472
OSP	OPEN SPACE & PARK FUND	24,879,996	22,352,901	19,920,029	22,397,702	2,477,673
PPF	PUBLIC PROTECTION SPECIAL REVENUE FUN	16,028,214	11,335,351	22,825,568	27,675,995	4,850,427
PWF	PUBLIC WORKS SPECIAL REVENUE FUND	11,355,716	4,476,602	5,140,488	4,998,225	(142,263)
RPF	REAL PROPERTY SPECIAL REVENUE FUND	5,616,038	5,359,767	5,385,628	5,399,115	13,487
SCP	SENIOR CITIZENS' PROGRAMS FUND	14,328,070	14,934,355	14,935,925	14,882,930	(52,995)
T&C	TRANSPORTATION & COMMERCE S/R FD	932,773	481,848	638,000	490,533	(147,467)
WMF	WAR MEMORIAL FUND	10,087,623	12,679,186	12,679,186	11,935,717	(743,469)
Fund Type: 2S Subtotals		**436,594,414**	**390,766,840**	**413,318,466**	**430,575,336**	**17,256,870**
Fund Type: 3C CAPITAL PROJECTS FUNDS						
CCS	CITYWIDE COMMUNICATION SYSTEM	0	0	0	34,067,624	34,067,624
RPF	RECREATION & PARK CAPITAL IMPVTS FUND	0	0	0	45,000	45,000
Fund Type: 3C Subtotals		**0**	**0**	**0**	**34,112,624**	**34,112,624**
Fund Type: 4D DEBT SERVICE FUNDS						
GOB	GENERAL OBLIGATION BOND FUND	84,769,436	91,604,504	92,214,554	95,732,849	3,518,295
Fund Type: 4D Subtotals		**84,769,436**	**91,604,504**	**92,214,554**	**95,732,849**	**3,518,295**
Fund Type: 5A SF INTERNATIONAL AIRPORT FUNDS						
AAA	SFIA-OPERATING FUND	308,217,010	385,024,277	384,051,525	447,713,072	63,661,547
CPF	SFIA-CAPITAL PROJECTS FUND	7,367,158	4,196,539	4,196,539	4,295,995	99,456
SRF	SFIA-SPECIAL REVENUE FUND	79,638	0	0	0	0
Fund Type: 5A Subtotals		**315,663,806**	**389,220,816**	**388,248,064**	**452,009,067**	**63,761,003**
Fund Type: 5C CLEAN WATER PROGRAM FUNDS						
AAA	CWP-OPERATING FUND	148,379,149	163,184,019	163,184,019	153,472,286	(9,711,733)
CPF	CWP-CAPITAL PROJECTS FUND	(25,544,384)	18,320,000	18,320,000	50,656,000	32,336,000
DSF	CWP-DEBT SERVICE FUND	102,165,368	0	0	0	0
Fund Type: 5C Subtotals		**225,000,133**	**181,504,019**	**181,504,019**	**204,128,286**	**22,624,267**

Revenues by Fund

Fund	FY 1996-97 Actuals	FY 1997-98 Original Budget	FY 1997-98 Revised Budget	FY 1998-99 Mayor's Proposed	FY 1998-99 Mayor's vs. Revised
Fund Type: 5H GENERAL HOSPITAL MEDICAL CENTER FUNDS					
AAA SFGH-OPERATING FUND	391,980,712	342,122,341	362,596,971	409,401,309	46,804,338
Fund Type: 5H Subtotals	**391,980,712**	**342,122,341**	**362,596,971**	**409,401,309**	**46,804,338**
Fund Type: 5L LAGUNA HONDA HOSPITAL FUNDS					
AAA LHH-OPERATING FUND	117,613,816	113,844,232	113,938,584	124,403,236	10,464,652
Fund Type: 5L Subtotals	**117,613,816**	**113,844,232**	**113,938,584**	**124,403,236**	**10,464,652**
Fund Type: 5M PTC-MUNICIPAL RAILWAY FUNDS					
AAA MUNI-OPERATING FUND	289,375,897	302,395,385	304,988,699	327,245,958	22,257,259
CPF MUNI-CAPITAL PROJECTS FUND	0	0	1,140,000	0	(1,140,000)
SRF MUNI-SPECIAL REVENUE FUND	5,261,478	4,660,762	4,660,762	4,914,218	253,456
Fund Type: 5M Subtotals	**294,637,375**	**307,056,147**	**310,789,461**	**332,160,176**	**21,370,715**
Fund Type: 5P PORT OF SAN FRANCISCO FUNDS					
AAA PORT-OPERATING FUND	50,013,509	38,397,429	47,983,592	46,709,071	(1,274,521)
Fund Type: 5P Subtotals	**50,013,509**	**38,397,429**	**47,983,592**	**46,709,071**	**(1,274,521)**
Fund Type: 5T PUC-HETCH HETCHY FUNDS					
AAA HETCHY OPERATING FUND	109,383,251	127,980,048	128,612,850	138,266,513	9,653,663
Fund Type: 5T Subtotals	**109,383,251**	**127,980,048**	**128,612,850**	**138,266,513**	**9,653,663**
Fund Type: 5 PUC-WATER DEPARTMENT FUNDS					
AAA SFWD-OPERATING FUND	164,165,435	154,152,072	154,391,410	167,551,023	13,159,613
CPF SFWD-CAPITAL PROJECTS FUND	0	0	0	81,474,500	81,474,500
DSF SFWD-DEBT SERVICE FUND	15,314,608	0	13,178,253	0	(13,178,253)
PUC PUC OPERATING FUND	8	0	13,600	0	(13,600)
Fund Type: 5 Subtotals	**179,480,051**	**154,152,072**	**167,583,263**	**249,025,523**	**81,442,260**
Fund Type: 6I INTERNAL SERVICE FUNDS					
CSF IS-CENTRAL SHOPS FUND	35,722	0	0	0	0
DPF DATA PROCESSING FUND	531,121	0	0	0	0
TIF TELECOMMUNICATION FUND	22,790	38,000	38,000	38,000	0
Fund Type: 6I Subtotals	**589,633**	**38,000**	**38,000**	**38,000**	**0**
Fund Type: 7E EXPENDABLE TRUST FUNDS					
BEQ BEQUESTS FUND	849,691	303,946	660,946	535,709	(125,237)
Fund Type: 7E Subtotals	**849,691**	**303,946**	**660,946**	**535,709**	**(125,237)**
Fund Type: 7P PENSION TRUST FUNDS					
RET EMPLOYEES' RETIREMENT SYSTEM	7,312,591	7,742,686	7,742,686	8,517,856	775,170
Fund Type: 7P Subtotals	**7,312,591**	**7,742,686**	**7,742,686**	**8,517,856**	**775,170**
Revenue Subtotals	4,452,358,506	4,295,094,818	4,384,257,645	4,942,150,896	557,893,251
Less Interfund and Intrafund Transfers	(1,219,578,748)	(952,728,671)	(990,110,567)	(1,080,643,754)	(90,533,187)
Net Revenues	**3,232,779,758**	**3,342,366,147**	**3,394,147,078**	**3,861,507,142**	**467,360,064**

Expenditures by Service Area, Department and Program

Program	FY 1996-97 Actuals	FY 1997-98 Original Budget	FY 1997-98 Revised Budget	FY 1998-99 Mayor's Proposed	FY 1998-99 Mayor's vs. Revised
Service Area : A PUBLIC PROTECTION					
ADMIN SVCS - ANIMAL CARE & CONTROL					
ANIMAL WELFARE	2,025,986	2,337,998	2,342,855	2,458,320	115,465
ADMIN SVCS - ANIMAL CARE & CONTROL	2,025,986	2,337,998	2,342,855	2,458,320	115,465
ADMIN SVCS - COUNTY AG/WEIGHTS & MSRS					
AG WTS & MEASURES INSPECTION	774,046	848,770	851,412	1,106,379	254,967
FARMER'S MARKET	179,460	184,886	184,886	238,518	53,632
ADMIN SVCS - COUNTY AG/WEIGHTS & MSRS	953,506	1,033,656	1,036,298	1,344,897	308,599
ADMIN SVCS - MEDICAL EXAMINER					
MEDICAL EXAMINER - ADMINISTRATION	526,984	747,804	750,566	681,791	(68,775)
MEDICAL EXAMINER - INVESTIGATIVE SERVICE	1,051,893	1,108,010	1,109,448	1,150,114	40,666
MEDICAL EXAMINER - MEDICAL SERVICES	1,425,423	1,716,732	1,729,586	1,728,553	(1,033)
ADMIN SVCS - MEDICAL EXAMINER	3,004,300	3,572,546	3,589,600	3,560,458	(29,142)
ADMIN SVCS - PUBLIC ADMIN/GUARDIAN					
COUNTY VETERANS SERVICES	214,912	220,121	220,121	228,674	8,553
PUBLIC ADMINISTRATOR/GUARDIAN	2,705,525	3,087,607	3,092,379	3,333,399	241,020
DEPARTMENTAL TRANSFER ADJUSTMENTS	(260,000)	(260,000)	(260,000)	(260,000)	0
ADMIN SVCS - PUBLIC ADMIN/GUARDIAN	2,660,437	3,047,728	3,052,500	3,302,073	249,573
ADULT PROBATION					
ADMINISTRATION - ADULT PROBATION	2,159,573	2,979,433	2,981,389	3,015,955	34,566
COMMUNITY SERVICES	4,061,816	4,185,107	4,186,393	4,228,546	42,153
PRE-SENTENCING INVESTIGATION	1,944,465	2,108,289	2,109,575	2,116,546	6,971
ADULT PROBATION	8,165,854	9,272,829	9,277,357	9,361,047	83,690
DISTRICT ATTORNEY					
ADMINISTRATION - CRIMINAL & CIVIL	369,069	823,413	827,512	674,742	(152,770)
ADMINISTRATION - FAMILY SUPPORT	923,191	0	0	0	0
CAREER CRIMINAL PROSECUTION	644,310	665,519	665,519	697,025	31,506
CASES CONSORTIUM	0	0	0	2,100,000	2,100,000
CHILD ABDUCTION	457,371	524,065	525,589	524,596	(993)
FAMILY SUPPORT PROGRAM	10,058,773	12,095,678	12,110,466	11,762,895	(347,571)
FAMILY VIOLENCE PROGRAM	484,927	425,052	425,052	430,198	5,146
FELONY PROSECUTION	14,869,301	11,593,997	11,713,237	12,446,574	733,337
IPP/SUBPOENA PROGRAM	6,429	269,450	269,450	299,026	29,576
MISDEMEANOR PROSECUTION	71,574	1,477,513	1,477,513	1,568,079	90,566
SUPPORT SERVICES	75,155	2,256,030	2,256,030	2,374,018	117,988
WORK ORDERS & GRANTS	4,613,654	3,819,924	4,673,478	5,433,627	760,149
DEPARTMENTAL TRANSFER ADJUSTMENTS	0	0	(466,010)	(444,506)	21,504
DISTRICT ATTORNEY	32,573,754	33,950,641	34,477,836	37,866,274	3,388,438

Expenditures by Service Area, Department and Program

Program	FY 1996-97 Actuals	FY 1997-98 Original Budget	FY 1997-98 Revised Budget	FY 1998-99 Mayor's Proposed	FY 1998-99 Mayor's vs. Revised
Service Area : A PUBLIC PROTECTION					
FIRE DEPARTMENT					
ADMINISTRATION-FIRE DEPARTMENT	5,914,836	6,746,659	6,747,925	7,624,616	876,691
CONSENT DECREE/STIPULATED ORDER	2,457,773	2,732,282	2,233,883	2,241,835	7,952
EMERGENCY MEDICAL/PARAMEDIC SERVICES	1,414,757	17,797,261	17,800,227	18,889,583	1,089,356
FIRE AIRPORT	5,261,111	6,100,590	6,100,590	6,468,893	368,303
FIRE BUREAU OF TRAINING	1,187,913	1,812,083	1,812,083	1,850,955	38,872
FIRE COMPUTER AIDED DISPATCH	509,083	563,456	565,187	313,589	(251,598)
FIRE INVESTIGATION	1,110,450	1,142,507	1,142,507	1,174,154	31,647
FIRE NEIGHBORHOOD EMERG. RESP. TRAINING	178,949	162,788	162,788	164,894	2,106
FIRE PORT FIREBOAT	1,033,634	1,182,717	1,182,717	1,221,432	38,715
FIRE PREVENTION	3,861,401	3,985,112	3,985,112	4,051,168	66,056
FIRE SUPPORT SERVICES	3,320,425	3,418,930	3,918,930	3,184,927	(734,003)
FIRE SUPPRESSION	102,673,783	104,338,089	106,338,089	109,126,893	2,788,804
WORK ORDER SERVICES	1,211,101	1,206,290	1,206,290	2,986,000	1,779,710
FIRE DEPARTMENT	**130,135,216**	**151,188,764**	**153,196,328**	**159,298,939**	**6,102,611**
JUVENILE PROBATION					
ADMINISTRATION	3,893,270	4,087,054	4,093,776	4,499,352	405,576
CHF-JUVENILE PROBATION	175,355	194,000	194,000	194,000	0
CHILDREN'S BASELINE	1,242,359	1,949,633	1,950,996	1,793,062	(157,934)
JUVENILE HALL	8,609,206	8,433,538	8,436,014	8,826,623	390,609
LOG CABIN RANCH	2,258,569	2,243,123	2,245,430	2,484,898	239,468
PROBATION SERVICES	6,334,343	6,488,694	6,490,057	9,561,032	3,070,975
JUVENILE PROBATION	**22,513,102**	**23,396,042**	**23,410,273**	**27,358,967**	**3,948,694**
POLICE					
911/COMMUNICATIONS	20,411,938	15,902,131	15,902,131	16,256,787	354,656
AIRPORT POLICE	16,406,354	19,079,177	19,079,177	18,213,698	(865,479)
FINGERPRINT	431,953	1,152,000	1,152,000	1,872,000	720,000
NARCOTICS FORFEITURE	957,076	400,000	403,946	1,050,000	646,054
OFFICE OF CITIZEN COMPLAINTS	1,813,984	1,877,439	2,065,338	2,180,579	115,241
OPERATIONS AND ADMINISTRATION	31,704,111	25,245,058	25,245,058	24,564,285	(680,773)
PATROL	116,100,205	109,885,799	111,834,516	126,691,199	14,856,683
POLICE OPERATIONS	0	0	0	429,600	429,600
POLICE SERVICES	311,678	1,106,002	1,141,002	3,506,496	2,365,494
SAFE CONTRACT	542,247	542,250	542,250	542,250	0
SENIOR ESCORT SERVICE	964,678	1,290,119	1,291,219	1,321,767	30,548
SFPD-CONSENT DECREE	1,606,485	1,985,978	1,985,978	2,008,509	22,531
SFPD-INVESTIGATIONS	33,809,984	21,866,432	21,886,432	23,354,164	1,467,732
SPECIAL INVESTIGATIONS	586,197	7,809,515	7,809,515	8,252,430	442,915
SPECIAL OPERATIONS	(36,868)	18,118,661	18,118,661	19,274,916	1,156,255
TAXI ENFORCEMENT	93,558	500,000	500,000	540,000	40,000
WORK ORDER SERVICES	1,405,980	1,718,666	1,718,666	2,538,200	819,534
POLICE	**227,109,560**	**228,479,227**	**230,675,889**	**252,596,880**	**21,920,991**

Expenditures by Service Area, Department and Program

Program	FY 1996-97 Actuals	FY 1997-98 Original Budget	FY 1997-98 Revised Budget	FY 1998-99 Mayor's Proposed	FY 1998-99 Mayor's vs. Revised
Service Area : A PUBLIC PROTECTION					
PUBLIC DEFENDER					
CRIMINAL AND SPECIAL DEFENSE	9,777,179	10,178,533	10,278,740	10,580,479	301,739
PUBLIC DEFENDER	**9,777,179**	**10,178,533**	**10,278,740**	**10,580,479**	**301,739**
SHERIFF					
ALTERNATIVE PROGRAMS	4,175,514	4,469,775	4,571,249	4,493,081	(78,168)
BESK CASE	716,901	4,817,630	4,647,630	3,073,864	(1,573,766)
CIVIL ENFORCEMENT	1,044,385	2,017,993	2,017,993	2,046,388	28,395
COUNTY JAIL 8 & 9	11,799,616	15,267,440	15,267,440	14,782,620	(484,820)
COURT SECURITY AND PROCESS	4,870,721	5,898,711	6,159,722	5,834,238	(325,484)
DEPARTMENTAL SERVICES	6,354,500	4,124,438	4,126,387	4,722,424	596,037
GRANT SERVICES	849,009	399,493	399,493	971,570	572,077
HALL OF JUSTICE JAILS	16,384,842	13,675,740	13,845,740	13,766,847	(78,893)
JAIL PROGRAMS	824,631	702,289	1,030,689	1,272,137	241,448
JAIL SERVICES	4,526,443	7,563,110	7,563,110	8,010,254	447,144
SAN BRUNO JAILS	10,109,834	11,081,554	11,081,554	8,070,192	(3,011,362)
SHERIFF ADMINISTRATION	1,634,424	991,179	994,747	1,674,538	679,791
TREASURE ISLAND JAIL	190	0	2,142,184	5,365,287	3,223,103
WORK ORDER SERVICES	218,946	497,899	497,899	512,218	14,319
DEPARTMENTAL TRANSFER ADJUSTMENTS	(195,000)	(195,000)	(637,229)	(195,000)	442,229
SHERIFF	**63,314,956**	**71,312,251**	**73,708,608**	**74,400,658**	**692,050**
TRIAL COURTS					
ACCOUNTING AUTOMATION	1,089,778	733,647	733,647	108,803	(624,844)
COURT HOUSE CONSTRUCTION	2,342,525	4,957,451	4,957,451	4,671,336	(286,115)
DISPUTE RESOLUTION PROGRAM	0	349,000	349,000	349,000	0
DISTRICT ATTORNEY CHILD SUPPORT SERVICES	782,411	982,832	982,832	1,101,125	118,293
INDIGENT DEFENSE/GRAND JURY	6,615,328	6,421,430	6,421,430	6,609,630	188,200
MUNICIPAL COURT SERVICES	14,098,879	15,237,643	13,835,565	26,176,297	12,340,732
SUPERIOR COURT SERVICES	17,873,432	19,829,485	19,829,485	733,319	(19,096,166)
TRIAL COURT SERVICES	10,172,602	9,558,926	9,558,926	0	(9,558,926)
TRIAL COURTS	**52,974,955**	**58,070,414**	**56,668,336**	**39,749,510**	**(16,918,826)**
Service Area : A Subtotals	**555,208,805**	**595,840,629**	**601,714,620**	**621,878,502**	**20,163,882**

Expenditures by Service Area, Department and Program

Program	FY 1996-97 Actuals	FY 1997-98 Original Budget	FY 1997-98 Revised Budget	FY 1998-99 Mayor's Proposed	FY 1998-99 Mayor's vs. Revised
Service Area : B PUBLIC WORKS, TRANSPORTATION & COMMERCE					
AIRPORT COMMISSION					
ADMINISTRATION, BUSINESS	149,584,697	185,927,361	184,954,609	211,569,230	26,614,621
AIRPORT OPERATION & MAINTENANCE	3,496	99	99	0	(99)
DEPARTMENTAL FUND TRANSFER	55,677,928	78,983,012	78,983,012	98,317,500	19,334,488
FACILITIES MAINTENANCE,CONSTRUCTION	57,984,765	62,854,339	62,869,338	75,651,546	12,782,208
SAFETY & SECURITY	30,764,909	36,270,641	36,255,641	41,782,603	5,526,962
DEPARTMENTAL TRANSFER ADJUSTMENTS	(35,978,708)	(54,361,610)	(54,361,610)	(69,188,066)	(14,826,456)
AIRPORT COMMISSION	**258,037,087**	**309,673,842**	**308,701,089**	**358,132,813**	**49,431,724**
BOARD OF APPEALS					
APPEALS PROCESSING	260,935	294,584	296,208	316,879	20,671
BOARD OF APPEALS	**260,935**	**294,584**	**296,208**	**316,879**	**20,671**
BUSINESS AND ECONOMIC DEVELOPMENT					
3COM PARK PROJECT	26,104	1,406,927	1,409,862	0	(1,409,862)
ECONOMIC DEVELOPMENT	846,658	504,187	582,661	1,272,114	689,453
SEISMIC SAFETY LOAN PROGRAM	1,575,253	560,416	560,416	424,566	(135,850)
TREASURE ISLAND	0	1,105,318	5,110,023	6,145,003	1,034,980
BUSINESS AND ECONOMIC DEVELOPMENT	**2,448,015**	**3,576,848**	**7,662,962**	**7,841,683**	**178,721**
CLEAN WATER					
WATER POLLUTION CONTROL	201,039,749	181,622,837	181,622,837	204,605,478	22,982,641
DEPARTMENTAL TRANSFER ADJUSTMENTS	(61,271,399)	(10,815,300)	(10,815,300)	(11,356,000)	(540,700)
CLEAN WATER	**139,768,350**	**170,807,537**	**170,807,537**	**193,249,478**	**22,441,941**
DEPARTMENT OF BUILDING INSPECTION					
DBI - ADMINISTRATION SERVICES	3,377,893	2,333,406	2,595,320	7,933,229	5,337,909
DBI - INSPECTION SERVICES	9,973,951	11,705,749	11,705,749	11,406,062	(299,687)
DBI - PERMIT SERVICES	7,157,492	7,159,795	7,159,795	8,320,793	1,160,998
DEPARTMENTAL FUND TRANSFER	308,447	1,708,447	1,708,447	6,345,770	4,637,323
DEPARTMENTAL TRANSFER ADJUSTMENTS	0	0	(261,914)	(4,637,323)	(4,375,409)
DEPARTMENT OF BUILDING INSPECTION	**20,817,783**	**22,907,397**	**22,907,397**	**29,368,531**	**6,461,134**

Expenditures by Service Area, Department and Program

Program	FY 1996-97 Actuals	FY 1997-98 Original Budget	FY 1997-98 Revised Budget	FY 1998-99 Mayor's Proposed	FY 1998-99 Mayor's vs. Revised
Service Area : B PUBLIC WORKS, TRANSPORTATION & COMMERCE					
DEPARTMENT OF PUBLIC WORKS					
ARCHITECTURE	4,094,393	8,773,325	5,467,825	5,498,143	30,318
BUILDING REPAIR AND MAINTENANCE	24,633,419	25,129,559	26,739,389	30,224,048	3,484,659
CITY CAPITAL PROJECTS	1,766,047	500,000	866,028	2,870,000	2,003,972
CONSTRUCTION MANAGEMENT SERVICES	7,401,502	2,594,413	2,594,413	3,938,732	1,344,319
DPW BUREAU OVERHEAD PROGRAM	1,565,851	0	0	0	0
DPW GENERAL ADMINISTRATION	9,257,771	9,227,597	9,227,597	10,254,148	1,026,551
DPW INTERDEPARTMENT WORK ORDER PROGRAM	1,104,951	0	0	0	0
ENGINEERING	15,323,234	8,268,928	11,208,400	10,049,504	(1,158,896)
ENVIRONMENTAL REGULATION AND MANAGEMENT	84,694	0	0	0	0
LAGUNA HONDA - LONG TERM CARE	284,215	0	0	0	0
MAPPING	263,986	0	0	0	0
MOSCONE EXPANSION PROJECT	1,499,364	833,380	833,380	0	(833,380)
STREET AND SEWER REPAIR	11,840,042	15,686,456	15,744,457	17,471,587	1,727,130
STREET ENVIRONMENTAL SERVICES	19,312,406	25,266,480	26,092,877	28,292,777	2,199,900
STREET USE MANAGEMENT	5,435,135	5,195,383	5,201,081	6,629,465	1,428,384
WATER CAPITAL PROJECTS	15,075	0	0	0	0
WATER POLLUTION CONTROL	1,202,723	0	0	0	0
DEPARTMENTAL TRANSFER ADJUSTMENTS	0	0	0	0	0
DEPARTMENT OF PUBLIC WORKS	**105,084,808**	**101,475,521**	**103,975,447**	**115,228,404**	**11,252,957**
EMERGENCY COMMUNICATIONS DEPARTMENT					
911 PROJECT	578,566	3,707,855	10,737,890	35,581,194	24,843,304
CITYWIDE RADIO SYSTEM	0	0	0	17,364,571	17,364,571
TECHNICAL SERVICES	735,000	0	498,965	0	(498,965)
EMERGENCY COMMUNICATIONS DEPARTMENT	**1,313,566**	**3,707,855**	**11,236,855**	**52,945,765**	**41,708,910**
HETCH HETCHY					
HETCH HETCHY CAPITAL PROJECTS	4,212,876	14,985,000	12,766,440	15,972,000	3,205,560
HETCH HETCHY FACILITIES MAINTENANCE	377,362	0	0	0	0
HETCH HETCHY PROGRAMMATIC PROJECT	113,905	1,160,000	1,000,000	0	(1,000,000)
WATER CAPITAL PROJECTS	0	0	3,000	0	(3,000)
WATER SUPPLY & POWER OPERATIONS	92,891,710	111,835,048	112,250,191	122,439,513	10,189,322
DEPARTMENTAL TRANSFER ADJUSTMENTS	(5,402,701)	(16,145,000)	(13,364,161)	(15,972,000)	(2,607,839)
HETCH HETCHY	**92,193,152**	**111,835,048**	**112,655,470**	**122,439,513**	**9,784,043**
LIGHT, HEAT AND POWER					
HETCH HETCHY CAPITAL PROJECTS	47,273	0	(12,056)	0	12,056
UTILITY SERVICES	48,756,026	53,249,066	53,311,366	53,099,321	(212,045)
DEPARTMENTAL TRANSFER ADJUSTMENTS	0	0	12,056	0	(12,056)
LIGHT, HEAT AND POWER	**48,803,299**	**53,249,066**	**53,311,366**	**53,099,321**	**(212,045)**

Expenditures by Service Area, Department and Program

Program	FY 1996-97 Actuals	FY 1997-98 Original Budget	FY 1997-98 Revised Budget	FY 1998-99 Mayor's Proposed	FY 1998-99 Mayor's vs. Revised
Service Area : B PUBLIC WORKS, TRANSPORTATION & COMMERCE					
MUNICIPAL RAILWAY					
MUNI-CAPITAL PROJECTS	8,749,692	5,978,115	10,422,207	6,871,962	(3,550,245)
MUNI-DIRECTOR'S OFFICE	17,049,425	7,126,437	7,134,164	8,747,537	1,613,373
MUNI-FINANCE/ADMIN/PERSONNEL	53,848,388	55,060,863	55,472,159	62,773,699	7,301,540
MUNI-MAINTENANCE	88,963,592	101,383,275	101,316,639	108,783,133	7,466,494
MUNI-OPERATIONS	136,480,655	141,910,938	144,263,060	149,820,206	5,557,146
DEPARTMENTAL TRANSFER ADJUSTMENTS	(7,808,142)	(4,749,000)	(5,196,892)	(5,409,917)	(213,025)
MUNICIPAL RAILWAY	**297,283,610**	**306,710,628**	**313,411,337**	**331,586,620**	**18,175,283**
PARKING TRAFFIC COMMISSION					
CITY CAPITAL PROJECTS	6,613	237,908	330,408	0	(330,408)
DEPARTMENTAL ADMINISTRATION	2,120,237	2,188,704	2,411,592	2,534,190	122,598
ENFORCEMENT	20,087,635	20,762,630	22,598,819	23,140,743	541,924
OFF-STREET PARKING	2,153,558	0	0	0	0
PARKING	7,285,045	7,359,907	7,275,432	12,144,306	4,868,874
PARKING CITATION DIVISION	3,282,597	4,178,007	4,178,645	9,925,622	5,746,977
RESIDENTIAL PERMIT PARKING	570,852	576,467	575,829	581,962	6,133
TRAFFIC ENGINEERING & OPERATION	6,618,525	6,627,699	6,718,739	8,563,024	1,844,285
DEPARTMENTAL TRANSFER ADJUSTMENTS	(110,000)	(150,000)	(250,000)	(2,150,000)	(1,900,000)
PARKING TRAFFIC COMMISSION	**42,015,062**	**41,781,322**	**43,839,464**	**54,739,847**	**10,900,383**
PORT					
PORT - FACILITIES & OPERATIONS	29,424,753	13,231,836	22,827,999	20,768,735	(2,059,264)
PORT - FINANCE & ADMINISTRATION	12,546,122	16,746,502	16,736,502	17,723,210	986,708
PORT - MARITIME	1,066,275	980,902	980,902	1,019,875	38,973
PORT - PLANNING & DEVELOPMENT	714,009	1,287,544	1,287,544	1,257,730	(29,814)
PORT - REAL ESTATE & ASSET MANAGEMENT	4,774,086	4,967,928	4,967,928	4,934,589	(33,339)
DEPARTMENTAL TRANSFER ADJUSTMENTS	(401,876)	(357,000)	(4,807,000)	(3,933,154)	873,846
PORT	**48,123,369**	**36,857,712**	**41,993,875**	**41,770,985**	**(222,890)**

Expenditures by Service Area, Department and Program

Program	FY 1996-97 Actuals	FY 1997-98 Original Budget	FY 1997-98 Revised Budget	FY 1998-99 Mayor's Proposed	FY 1998-99 Mayor's vs. Revised
Service Area : B PUBLIC WORKS, TRANSPORTATION & COMMERCE					
PUBLIC UTILITIES COMMISSION					
CUSTOMER SERVICES	5,865,524	8,416,954	8,416,954	9,311,300	894,346
ENVIRONMENTAL REGULATION AND MANAGEMENT	6,377,653	5,557,598	5,635,866	5,732,300	96,434
HETCH HETCHY CAPITAL PROJECTS	4,441,636	0	1,701,632	0	(1,701,632)
HETCH HETCHY FACILITIES MAINTENANCE	905	0	0	0	0
HETCH HETCHY PROGRAMMATIC PROJECT	294,321	0	160,000	0	(160,000)
PUC ENGINEERING	11,247,628	11,737,931	12,616,245	17,161,006	4,544,761
PUC FINANCE	2,024,283	5,238,218	5,251,818	5,598,877	347,059
PUC GENERAL MANAGEMENT	3,065,009	6,153,304	6,153,304	9,296,305	3,143,001
PUC LAND MANAGEMENT	467,560	878,487	878,487	1,004,409	125,922
PUC MANAGEMENT INFORMATION	3,688,012	5,764,013	5,764,013	6,977,607	1,213,594
PUC PERSONNEL	1,171,972	2,227,086	2,227,086	3,163,933	936,847
PUC SYSTEM PLANNING/REGULATORY CONTROL	321,951	2,290,114	2,290,114	2,264,588	(25,526)
WATER CAPITAL PROJECTS	1,450,133	0	(12,856)	0	12,856
WATER FACILITIES MAINTENANCE PROJECTS	1,035,541	0	519,590	0	(519,590)
WATER PROGRAMMATIC PROJECTS	506,749	0	239,780	643,134	403,354
WATER QUALITY	6,837,796	12,341,386	12,365,386	12,351,598	(13,788)
DEPARTMENTAL TRANSFER ADJUSTMENTS	0	0	(3,468,240)	0	3,468,240
PUBLIC UTILITIES COMMISSION	**48,796,673**	**60,605,091**	**60,739,179**	**73,505,057**	**12,765,878**
TELECOMMUNICATIONS & INFORMATION SVCS					
911 PROJECT	1,205,853	300,000	300,000	0	(300,000)
APPLICATIONS DEVELOPMENT	20,159,740	15,874,258	15,874,258	15,175,517	(698,741)
CITYWIDE RADIO SYSTEM	1,485,988	0	0	0	0
FINANCE & ADMINISTRATION	1,436,150	2,586,600	2,621,129	5,766,779	3,145,650
INFRASTRUCTURE OPERATIONS & MAINTENANCE	4,840,121	5,141,220	5,141,220	5,669,541	528,321
NETWORK DATA, RADIO & PHONE	17,421,731	16,720,723	16,686,194	17,387,482	701,288
POLICY, PLANNING & COMPLIANCE	680,374	1,268,773	1,273,828	1,523,270	249,442
TECHNICAL SERVICES	0	3,707,645	3,707,645	4,421,896	714,251
DEPARTMENTAL TRANSFER ADJUSTMENTS	(50,000)	(50,000)	(50,000)	0	50,000
TELECOMMUNICATIONS & INFORMATION SVCS	**47,179,957**	**45,549,219**	**45,554,274**	**49,944,485**	**4,390,211**
WATER DEPARTMENT					
CITY DISTRIBUTION	40,880,605	74,991,382	62,037,422	52,593,414	(9,444,008)
CUSTOMER SERVICES	398,659	0	0	0	0
ENVIRONMENTAL REGULATION AND MANAGEMENT	0	0	20,000	0	(20,000)
HETCH HETCHY CAPITAL PROJECTS	9,921	0	0	0	0
SUPPLY & TREATMENT	19,955,171	29,398,630	29,489,447	60,146,403	30,656,956
WATER CAPITAL PROJECTS	40,031,348	14,012,530	25,554,142	87,474,500	61,920,358
WATER DISTRIBUTION	65,426,211	35,749,530	48,801,699	37,612,648	(11,189,051)
WATER FACILITIES MAINTENANCE PROJECTS	786,901	0	1,170,040	8,000,000	6,829,960
WATER PROGRAMMATIC PROJECTS	495,545	0	500	0	(500)
DEPARTMENTAL TRANSFER ADJUSTMENTS	(39,153,585)	(14,012,530)	(13,185,626)	(14,000,000)	(814,374)
WATER DEPARTMENT	**128,830,776**	**140,139,542**	**153,887,624**	**231,826,965**	**77,939,341**

Expenditures by Service Area, Department and Program

Program	FY 1996-97 Actuals	FY 1997-98 Original Budget	FY 1997-98 Revised Budget	FY 1998-99 Mayor's Proposed	FY 1998-99 Mayor's vs. Revised
Service Area : B PUBLIC WORKS, TRANSPORTATION & COMMERCE					
Service Area : B Subtotals	**1,280,956,442**	**1,409,171,212**	**1,450,980,084**	**1,715,996,346**	**265,016,262**

Expenditures by Service Area, Department and Program

Program	FY 1996-97 Actuals	FY 1997-98 Original Budget	FY 1997-98 Revised Budget	FY 1998-99 Mayor's Proposed	FY 1998-99 Mayor's vs. Revised
Service Area : C HUMAN WELFARE & NEIGHBORHOOD DEVELOPMENT					
COMMISSION ON THE AGING					
ACCESS TO SERVICES	949,349	919,065	919,065	982,155	63,090
ADMINISTRATION	1,202,827	1,630,183	1,631,753	1,690,479	58,726
SENIOR CENTRAL DEVELOPMENT	338,352	892,360	892,360	1,145,452	253,092
SENIORS INDEPENDENT	6,155,711	6,774,208	6,774,208	6,570,958	(203,250)
SERVICES TO FRAIL ELDERS	4,242,387	4,718,539	4,718,539	4,773,886	55,347
COMMISSION ON THE AGING	12,888,626	14,934,355	14,935,925	15,162,930	227,005
COMMISSION ON THE STATUS OF WOMEN					
CHILDREN'S BASELINE	165,997	165,997	165,997	165,997	0
COMMISSION ON STATUS OF WOMEN	1,669,222	1,658,048	1,659,557	2,036,447	376,890
DOMESTIC VIOLENCE PROGRAM	108,438	161,000	161,000	264,000	103,000
DEPARTMENTAL TRANSFER ADJUSTMENTS	(14,000)	(14,000)	(14,000)	(16,000)	(2,000)
COMMISSION ON THE STATUS OF WOMEN	1,929,657	1,971,045	1,972,554	2,450,444	477,890
ENVIRONMENT					
ENVIRONMENT	76,659	280,631	280,631	336,630	55,999
ENVIRONMENT	76,659	280,631	280,631	336,630	55,999
HUMAN RIGHTS COMMISSION					
COMMUNITY DEVELOPMENT	3,526	0	0	0	0
HUMAN RIGHTS COMMISSION	2,828,332	3,922,549	3,933,065	3,836,910	(96,155)
HUMAN RIGHTS COMMISSION	2,831,858	3,922,549	3,933,065	3,836,910	(96,155)
HUMAN SERVICES					
ADMINISTRATIVE SUPPORT	26,736,737	29,123,601	31,965,649	33,940,545	1,974,896
ADULT SERVICES	28,703,073	37,638,571	37,061,531	41,765,854	4,704,323
AID PAYMENTS	(11,518)	0	0	0	0
CALWORKS	123,705,637	117,197,689	122,345,357	100,015,041	(22,330,316)
CHILDREN'S BASELINE	2,870,746	6,653,649	6,653,649	7,698,805	1,045,156
DEPARTMENTAL FUND TRANSFER	396,953,822	213,197,252	219,380,080	249,533,808	30,153,728
DSS CENTRAL MANAGEMENT	562,404	0	945,090	0	(945,090)
FAMILY AND CHILDREN SERVICE	25,851,680	29,611,582	30,134,116	82,644,791	52,510,675
FOOD STAMPS	8,188,300	7,724,993	7,519,442	7,325,853	(193,589)
HOMELESS SERVICES	10,584,491	10,310,478	11,475,584	12,144,656	669,072
HUMAN WELFARE & NEIGHBORHOOD DEVELOPMEN	0	200,000	200,000	0	(200,000)
INDIGENT ADULTS	55,845,800	55,772,464	56,447,335	63,577,692	7,130,357
MEDI-CAL	9,828,603	10,850,124	10,851,598	11,182,013	330,415
PROGRAM SUPPORT	5,285,484	6,211,292	6,529,072	6,869,860	340,788
REFUGEE RESETTLEMENT PROGRAM	926,661	0	1,235,553	1,235,553	0
DEPARTMENTAL TRANSFER ADJUSTMENTS	(395,472,575)	(212,891,564)	(217,002,991)	(249,533,808)	(32,530,817)
HUMAN SERVICES	300,559,345	311,600,131	325,741,065	368,400,663	42,659,598

Expenditures by Service Area, Department and Program

Program	FY 1996-97 Actuals	FY 1997-98 Original Budget	FY 1997-98 Revised Budget	FY 1998-99 Mayor's Proposed	FY 1998-99 Mayor's vs. Revised
Service Area : C HUMAN WELFARE & NEIGHBORHOOD DEVELOPMENT					
MAYOR'S OFC- CHILD,YOUTH & THEIR FAMILY					
CHF-ADMINISTRATION	14,214,316	22,137	569,729	926,001	356,272
CHF-CHILDREN PROGRAMS	18,403	12,372,702	12,269,148	13,027,839	758,691
CHF-LIBRARY	281	0	0	0	0
CHF-PUBLIC HEALTH	273,062	276,686	276,686	253,000	(23,686)
CHILDREN'S BASELINE	954,286	1,374,105	1,375,706	805,726	(569,980)
MAYOR'S OFC- CHILD,YOUTH & THEIR FAMILY	**15,460,348**	**14,045,630**	**14,491,269**	**15,012,566**	**521,297**
RENT ARBITRATION BOARD					
RENT BOARD	1,928,545	2,188,639	2,214,500	2,333,797	119,297
RENT ARBITRATION BOARD	**1,928,545**	**2,188,639**	**2,214,500**	**2,333,797**	**119,297**
Service Area : C Subtotals	**335,675,038**	**348,942,980**	**363,569,009**	**407,533,940**	**43,964,931**

Expenditures by Service Area, Department and Program

Program	FY 1996-97 Actuals	FY 1997-98 Original Budget	FY 1997-98 Revised Budget	FY 1998-99 Mayor's Proposed	FY 1998-99 Mayor's vs. Revised
Service Area : D COMMUNITY HEALTH					
COMMUNITY HEALTH NETWORK					
CHF-PUBLIC HEALTH	0	242,635	242,635	250,546	7,911
CHILDREN'S BASELINE	10,843,806	10,907,387	10,907,483	11,235,695	328,212
FORENSICS - AMBULATORY CARE	18,986,071	19,667,998	20,353,215	21,781,740	1,428,525
LAGUNA HONDA - LONG TERM CARE	110,329,018	111,415,748	111,510,056	121,929,001	10,418,945
LAGUNA HONDA HOSP - ACUTE CARE	1,193,045	1,555,118	1,555,162	1,572,364	17,202
LAGUNA HONDA HOSP - COMM SUPPORT CARE	795,791	873,366	873,366	901,871	28,505
PRIMARY CARE - AMBU CARE - HEALTH CNTRS	26,579,062	25,660,696	28,286,307	38,009,504	9,723,197
PRIMARY CARE - COMM SUPP - IHSS	443,808	633,415	633,415	730,357	96,942
SFGH - ACUTE CARE - FORENSICS	1,774,895	1,893,841	1,893,841	1,952,065	58,224
SFGH - ACUTE CARE - HOSPITAL	300,387,282	289,835,325	309,075,765	352,456,816	43,381,051
SFGH - ACUTE CARE - PSYCHIATRY	22,413,712	19,508,889	19,816,803	20,719,738	902,935
SFGH - AMBU CARE - ADULT MED HLTH CNTR	2,679,717	1,632,325	1,688,809	2,585,855	897,046
SFGH - AMBU CARE - FAMILY HEALTH CENTER	2,380,264	2,571,510	2,571,510	2,832,799	261,289
SFGH - AMBU CARE - METHADONE CLINIC	585,844	0	0	0	0
SFGH - AMBU CARE - METHADONE GRANT	137,248	505,360	505,360	523,628	18,268
SFGH - AMBU CARE - OCCUPATIONAL HEALTH	3,211,107	1,427,766	2,070,989	2,267,936	196,947
SFGH - AMBU CARE - WOMEN'S HEALTH CENTER	2,448,135	1,667,247	1,779,342	1,907,302	127,960
SFGH - EARLY INTERVENTION - POISON CNTRL	668,431	0	0	0	0
SFGH - EMERGENCY - EMERGENCY	10,333,321	9,505,646	9,566,120	10,344,258	778,138
SFGH - EMERGENCY - PARAMEDICS	17,227,417	0	0	0	0
SFGH - EMERGENCY - PSYCHIATRIC SERVICES	4,223,521	3,867,077	3,921,077	4,038,743	117,666
SFGH - LONG TERM CARE - RF PSYCHIATRY	5,062,867	12,387,897	12,387,897	13,202,636	814,739
DEPARTMENTAL TRANSFER ADJUSTMENTS	(66,515,325)	(95,908,190)	(98,094,130)	(129,202,959)	(31,108,829)
COMMUNITY HEALTH NETWORK	476,189,037	419,851,056	441,545,022	480,039,895	38,494,873

Expenditures by Service Area, Department and Program

Program	FY 1996-97 Actuals	FY 1997-98 Original Budget	FY 1997-98 Revised Budget	FY 1998-99 Mayor's Proposed	FY 1998-99 Mayor's vs. Revised
Service Area : D COMMUNITY HEALTH					
PUBLIC HEALTH					
CENTRAL ADMINISTRATION	174,393,451	167,003,140	167,441,252	200,602,131	33,160,879
CHF-MENTAL HEALTH	310,169	305,584	305,584	314,375	8,791
CHILDREN'S BASELINE	18,274,749	17,870,915	17,874,153	18,322,444	448,291
COMM HLTH - ADMINISTRATION	6,948,817	7,469,513	7,483,939	7,352,796	(131,143)
COMM HLTH - COMM SUPPORT - HOUSING	549,608	1,159,118	1,184,484	4,667,851	3,483,367
COMM HLTH - COMMUNITY SUPPORT - EAP	400,796	344,456	370,619	425,313	54,694
COMM HLTH - PREV - DISEASE CONTROL/AIDS	85,022,483	83,685,265	84,245,031	75,696,625	(8,548,406)
COMM HLTH - PREV - MATERNAL & CHILD HLTH	2,213,488	9,439,154	9,636,676	9,169,785	(466,891)
COMM HLTH - PREVENTION - BEHM	10,530,743	11,564,167	11,798,762	11,455,060	(343,702)
COMM HLTH - PREVENTION - EMSA	1,242,859	1,736,670	2,186,047	1,634,510	(551,537)
COMM HLTH - PREVENTION - HLTH EDUCATION	662,867	1,299,675	2,384,197	2,223,867	(160,330)
COMM HLTH - PREVENTION - OSH	595,871	666,869	820,205	818,392	(1,813)
MENTAL HEALTH - ACUTE CARE	6,138,394	2,435,192	2,435,192	2,332,620	(102,572)
MENTAL HEALTH - CHILDREN'S PROGRAM	3,583,507	5,917,000	6,251,592	6,917,000	665,408
MENTAL HEALTH - COMMUNITY CARE	134,129,038	146,614,323	146,679,212	150,751,000	4,071,788
MENTAL HEALTH - COMMUNITY SUPPORT	1,786,164	4,007,490	4,007,490	4,007,490	0
MENTAL HEALTH - EARLY INTERVENTION	232,398	98,377	98,377	98,377	0
MENTAL HEALTH - EMERGENCY CARE	501,517	784,850	784,850	799,866	15,016
MENTAL HEALTH - LONG TERM CARE	16,957,569	18,011,243	17,989,715	17,872,319	(117,396)
MENTAL HEALTH - PREVENTION	16,430	0	0	0	0
PUBLIC HEALTH DMSF	77,703	0	28,185	0	(28,185)
SUBSTANCE ABUSE - ACUTE CARE	1,137,352	2,501,603	2,501,603	2,501,603	0
SUBSTANCE ABUSE - COMMUNITY CARE	23,842,227	33,772,852	36,365,516	34,676,444	(1,689,072)
SUBSTANCE ABUSE - COMMUNITY SUPPORT	1,355,031	1,316,356	1,316,356	1,316,356	0
SUBSTANCE ABUSE - EARLY INTERVENTION	985,594	1,808,594	1,808,594	1,863,139	54,545
SUBSTANCE ABUSE - PREVENTION	519,900	1,175,476	1,207,309	1,175,476	(31,833)
DEPARTMENTAL TRANSFER ADJUSTMENTS	(194,169,613)	(198,077,857)	(200,068,521)	(228,182,581)	(28,114,060)
PUBLIC HEALTH	**298,239,112**	**322,910,025**	**327,136,419**	**328,812,258**	**1,675,839**
Service Area : D Subtotals	**774,428,149**	**742,761,081**	**768,681,441**	**808,852,153**	**40,170,712**

Expenditures by Service Area, Department and Program

Program	FY 1996-97 Actuals	FY 1997-98 Original Budget	FY 1997-98 Revised Budget	FY 1998-99 Mayor's Proposed	FY 1998-99 Mayor's vs. Revised
Service Area : E CULTURE & RECREATION					
ACADEMY OF SCIENCES					
ACADEMY OF SCIENCES	1,576,600	1,623,735	1,623,735	1,666,378	42,643
ACADEMY OF SCIENCES	**1,576,600**	**1,623,735**	**1,623,735**	**1,666,378**	**42,643**
ADMIN SVCS - CONVENTION FACILITIES MGMT					
CONVENTION FACILITIES PROGRAM MANAGEMENT	82,991,921	70,440,086	70,440,086	74,644,486	4,204,400
DEPARTMENTAL TRANSFER ADJUSTMENTS	0	0	(701,640)	0	701,640
ADMIN SVCS - CONVENTION FACILITIES MGMT	**82,991,921**	**70,440,086**	**69,738,446**	**74,644,486**	**4,906,040**
ART COMMISSION					
ART COMMISSION - ADMINISTRATION	551,612	713,507	715,059	621,614	(93,445)
CITYWIDE PARKS SERVICES	2,242	0	0	0	0
CIVIC COLLECTION	14,851	10,000	30,000	170,000	140,000
COMMUNITY ARTS & EDUCATION	421,624	273,774	423,774	2,144,162	1,720,388
CULTURAL EQUITY	1,048,241	1,768,528	1,768,528	1,722,943	(45,585)
DEPARTMENTAL FUND TRANSFER	2,033,369	0	0	0	0
LAGUNA HONDA - LONG TERM CARE	1,060	0	0	0	0
MUNICIPAL SYMPHONY CONCERTS	0	717,209	799,105	770,000	(29,105)
PUBLIC ART	563,363	371,113	1,083,931	382,379	(701,552)
STREET ARTISTS	161,286	140,000	140,000	145,000	5,000
WATER CAPITAL PROJECTS	3,856	0	0	0	0
YBC/GRMCC	38,057	0	0	0	0
DEPARTMENTAL TRANSFER ADJUSTMENTS	(2,033,369)	0	0	0	0
ART COMMISSION	**2,806,192**	**3,994,131**	**4,960,397**	**5,956,098**	**995,701**
ASIAN ARTS MUSEUM					
ASIAN ARTS MUSEUM	2,049,010	1,565,873	1,571,025	1,683,313	112,288
ASIAN ARTS MUSEUM	**2,049,010**	**1,565,873**	**1,571,025**	**1,683,313**	**112,288**
COUNTY EDUCATION OFFICE					
CHILDREN'S BASELINE	600,000	600,000	600,000	600,000	0
COUNTY EDUCATION SERVICES	1,120,845	1,120,898	1,120,898	1,120,948	50
COUNTY EDUCATION OFFICE	**1,720,845**	**1,720,898**	**1,720,898**	**1,720,948**	**50**
FINE ARTS MUSEUM					
ADMISSIONS	166,564	164,093	164,093	2,169,000	2,004,907
OPER & MAINT OF MUSEUMS	6,232,347	6,701,592	7,403,243	5,108,823	(2,294,420)
FINE ARTS MUSEUM	**6,398,911**	**6,865,685**	**7,567,336**	**7,277,823**	**(289,513)**
LAW LIBRARY					
LAW LIBRARY	194,449	271,313	274,249	272,620	(1,629)
LAW LIBRARY	**194,449**	**271,313**	**274,249**	**272,620**	**(1,629)**

Expenditures by Service Area, Department and Program

Program	FY 1996-97 Actuals	FY 1997-98 Original Budget	FY 1997-98 Revised Budget	FY 1998-99 Mayor's Proposed	FY 1998-99 Mayor's vs. Revised
Service Area : E CULTURE & RECREATION					
PUBLIC LIBRARY					
BRANCH PROGRAM	17,736,065	9,689,263	9,690,848	10,501,808	810,960
CHF-LIBRARY	359,509	420,180	420,180	510,596	90,416
CHILDREN'S BASELINE	3,502,258	3,577,942	3,579,246	3,965,280	386,034
LIBRARY MANAGEMENT	1,688,589	9,602,286	11,190,865	15,517,380	4,326,515
MAIN PROGRAM	9,311,003	9,506,122	9,507,707	9,911,411	403,704
TECHNICAL SERVICES	5,788,380	7,077,305	6,721,890	7,150,563	428,673
DEPARTMENTAL TRANSFER ADJUSTMENTS	0	0	0	(2,990,000)	(2,990,000)
PUBLIC LIBRARY	**38,385,804**	**39,873,098**	**41,110,736**	**44,567,038**	**3,456,302**
RECREATION AND PARK COMMISSION					
CANDLESTICK PARK	5,285,422	6,055,990	5,835,171	5,665,583	(169,588)
CHF-REC & PARK	330,248	334,841	334,841	340,347	5,506
CHILDREN'S BASELINE	10,163,416	10,536,951	10,536,951	11,962,342	1,425,391
CITYWIDE PARKS SERVICES	500,619	0	1,146,664	1,956,440	809,776
DEPARTMENTAL FUND TRANSFER	14,627	14,627	14,627	14,627	0
DEPT'L ADMIN-BUSINESS OFFICE	11,176,185	17,417,374	18,531,690	16,487,733	(2,043,957)
FAMILY CAMP OPERATIONS	986,647	643,997	643,997	652,906	8,909
GOLDEN GATE PARK	8,560,061	8,625,302	6,809,180	7,159,840	350,660
MAINT & OPER OF GOLF COURSE	2,824,863	2,917,453	2,861,490	3,106,360	244,870
MARINA YACHT HARBOR	1,329,541	1,763,540	1,763,540	1,755,940	(7,600)
NEIGHBORHOOD SERVICES	43,342,434	37,746,909	27,633,995	31,849,211	4,215,216
STRUCTURAL MAINTENANCE	0	0	6,511,988	7,156,958	644,970
URBAN FORESTRY	0	0	1,150,639	2,283,278	1,132,639
DEPARTMENTAL TRANSFER ADJUSTMENTS	(8,551,522)	(8,332,432)	(6,651,497)	(6,397,702)	253,795
RECREATION AND PARK COMMISSION	**75,962,541**	**77,724,552**	**77,123,276**	**83,993,863**	**6,870,587**
WAR MEMORIAL					
OPERATIONS & MAINTENANCE	8,019,417	13,058,139	13,058,139	12,141,583	(916,556)
DEPARTMENTAL TRANSFER ADJUSTMENTS	(1,989,440)	(2,905,300)	(2,905,300)	(2,284,632)	620,668
WAR MEMORIAL	**6,029,977**	**10,152,839**	**10,152,839**	**9,856,951**	**(295,888)**
Service Area : E Subtotals	**218,116,250**	**214,232,210**	**215,842,937**	**231,639,518**	**15,796,581**

Expenditures by Service Area, Department and Program

Program	FY 1996-97 Actuals	FY 1997-98 Original Budget	FY 1997-98 Revised Budget	FY 1998-99 Mayor's Proposed	FY 1998-99 Mayor's vs. Revised
Service Area : F GENERAL ADMINISTRATION & FINANCE					
ADMIN SVCS - PURCHASING					
CENTRAL SHOPS	13,843,721	14,445,301	14,445,301	14,672,799	227,498
DEPARTMENTAL FUND TRANSFER	470,970	0	0	0	0
MANAGEMENT/ADMINISTRATION	876,494	471,345	473,360	827,803	354,443
PROCUREMENT SERVICES	2,539,745	3,162,105	3,237,105	3,245,516	8,411
REPRODUCTION SERVICES	4,080,859	4,110,007	4,512,027	4,971,869	459,842
DEPARTMENTAL TRANSFER ADJUSTMENTS	(30,529)	0	0	0	0
ADMIN SVCS - PURCHASING	**21,781,260**	**22,188,758**	**22,667,793**	**23,717,987**	**1,050,194**
ADMIN SVCS - REAL ESTATE					
1660 MISSION STREET BUILDING	1,276,973	1,940,459	1,940,459	1,946,813	6,354
25 VAN NESS BUILDING	1,941,312	1,998,732	1,998,732	2,031,726	32,994
GENERAL FUND	1,911,103	983,930	983,930	1,245,785	261,855
REAL ESTATE WORK ORDERS	1,737,172	1,474,803	1,474,803	1,562,239	87,436
ADMIN SVCS - REAL ESTATE	**6,866,560**	**6,397,924**	**6,397,924**	**6,786,563**	**388,639**
ADMINISTRATIVE SERVICES					
BUILDING OPERATIONS	0	0	0	4,929,721	4,929,721
COMMUTE ASSISTANCE	194,693	132,730	132,730	218,850	86,120
COUNTY CLERK SERVICES	250,493	663,560	630,498	716,045	85,547
DEPARTMENTAL FUND TRANSFER	175,000	0	0	0	0
RISK MANAGEMENT / GENERAL	3,193,886	4,978,111	4,978,111	5,236,960	258,849
SOLID WASTE MANAGEMENT	4,371,047	4,476,602	4,476,602	4,998,225	521,623
TECHNICAL SERVICES	1,845,921	1,334,772	1,493,441	5,126,092	3,632,651
ADMINISTRATIVE SERVICES	**10,031,040**	**11,585,775**	**11,711,382**	**21,225,893**	**9,514,511**
ASSESSOR / RECORDER					
PERSONAL PROPERTY	1,724,014	2,129,786	2,131,237	2,086,544	(44,693)
REAL PROPERTY	3,233,805	2,915,656	2,917,107	2,936,697	19,590
RECORDER	2,013,955	1,876,342	1,917,987	1,839,001	(78,986)
TAX ASSESSMENT	2,916,075	1,500,545	1,505,073	4,103,599	2,598,526
TECHNICAL SERVICES	606,944	554,948	556,108	567,228	11,120
DEPARTMENTAL TRANSFER ADJUSTMENTS	(14,500)	0	0	0	0
ASSESSOR / RECORDER	**10,480,293**	**8,977,277**	**9,027,512**	**11,533,069**	**2,505,557**
BOARD OF SUPERVISORS					
BOARD OF SUPERVISORS	5,733,212	7,038,251	7,429,361	7,984,015	554,654
CABLE TELEVISION ACCESS	99,252	100,000	100,000	100,000	0
CHILDREN'S BASELINE	124,267	141,158	141,158	141,831	673
YOUTH COMMISSION	72,960	197,959	197,959	204,326	6,367
BOARD OF SUPERVISORS	**6,029,691**	**7,477,368**	**7,868,478**	**8,430,172**	**561,694**

Expenditures by Service Area, Department and Program

Program	FY 1996-97 Actuals	FY 1997-98 Original Budget	FY 1997-98 Revised Budget	FY 1998-99 Mayor's Proposed	FY 1998-99 Mayor's vs. Revised
Service Area : F GENERAL ADMINISTRATION & FINANCE					
CITY ATTORNEY					
CLAIMS	2,247,226	3,843,303	3,848,472	5,189,770	1,341,298
LEGAL SERVICE	26,344,036	19,956,787	20,897,413	28,068,562	7,171,149
CITY ATTORNEY	**28,591,262**	**23,800,090**	**24,745,885**	**33,258,332**	**8,512,447**
CITY PLANNING					
ADMINISTRATION/PLANNING	984,977	1,018,207	1,023,429	1,526,307	502,878
CURRENT PLANNING	3,589,582	4,653,023	4,654,858	4,993,744	338,886
LONG RANGE PLANNING	1,966,849	1,547,891	1,704,043	2,357,317	653,274
CITY PLANNING	**6,541,408**	**7,219,121**	**7,382,330**	**8,877,368**	**1,495,038**
CIVIL SERVICE COMMISSION					
CIVIL SERVICE COMMISSION	485,760	578,838	581,985	699,647	117,662
CIVIL SERVICE COMMISSION	**485,760**	**578,838**	**581,985**	**699,647**	**117,662**
CONTROLLER					
ACCOUNTING OPERATIONS AND SYSTEMS	4,584,071	6,181,721	6,145,771	6,322,200	176,429
AUDITS	1,377,964	1,849,619	1,845,446	2,319,040	473,594
MANAGEMENT, BUDGET AND ANALYSIS	2,409,614	2,333,931	2,424,186	3,097,666	673,480
PAYROLL AND PERSONNEL SERVICES	4,343,997	4,788,579	4,758,080	5,049,683	291,603
CONTROLLER	**12,715,646**	**15,153,850**	**15,173,483**	**16,788,589**	**1,615,106**
ELECTIONS					
ELECTIONS	3,600,122	3,763,624	3,769,729	2,878,568	(891,161)
ELECTIONS	**3,600,122**	**3,763,624**	**3,769,729**	**2,878,568**	**(891,161)**
ETHICS COMMISSION					
ETHICS COMMISSION	313,274	320,878	394,184	468,971	74,787
ETHICS COMMISSION	**313,274**	**320,878**	**394,184**	**468,971**	**74,787**
HUMAN RESOURCES					
ADMINISTRATION-HRD	2,909,382	3,305,626	3,347,617	3,415,849	68,232
EMPLOYEE RELATIONS	1,712,392	1,466,831	1,468,432	1,472,278	3,846
HEALTH SERVICE SYSTEM	3,205,937	3,267,732	3,267,732	4,306,991	1,039,259
HUMAN RESOURCES OPERATIONS	3,154,306	3,667,723	3,707,048	3,357,631	(349,417)
MANAGEMENT & EMPLOYEE DEVELOPMENT	632,711	731,713	734,113	642,174	(91,939)
MANAGEMENT & EMPLOYEE DEVELOPMENT W/O	250,080	364,202	364,202	432,716	68,514
MANAGEMENT INFORMATION SYSTEM	0	773,987	773,987	6,041,362	5,267,375
WORKERS COMPENSATION	51,299,806	45,255,311	45,223,474	50,297,437	5,073,963
DEPARTMENTAL TRANSFER ADJUSTMENTS	(491,218)	0	(474,200)	0	474,200
HUMAN RESOURCES	**62,673,396**	**58,833,125**	**58,412,405**	**69,966,438**	**11,554,033**

Expenditures by Service Area, Department and Program

Program	FY 1996-97 Actuals	FY 1997-98 Original Budget	FY 1997-98 Revised Budget	FY 1998-99 Mayor's Proposed	FY 1998-99 Mayor's vs. Revised
Service Area : F GENERAL ADMINISTRATION & FINANCE					
MAYOR					
ASSISTANCE & NEIGHBORHOOD OUTREACH	1,126,663	1,009,609	1,228,133	1,030,775	(197,358)
CHINESE HISTORICAL SOCIETY	680,000	0	0	0	0
CITY ADMINISTRATION	6,165,501	5,443,815	5,869,203	5,596,311	(272,892)
COMMUNITY DEVELOPMENT	26,545,049	27,011,116	27,427,854	26,711,116	(716,738)
CRIMINAL JUSTICE	1,388,767	2,749,345	3,851,067	3,471,428	(379,639)
FINANCE & LEGISLATIVE AFFAIRS	303,443	736,517	738,511	1,295,532	557,021
GAY/LESBIAN COMMUNITY CENTER	1,131,077	0	400,000	812,000	412,000
GRANTS FOR THE ARTS	9,436,961	12,649,270	12,660,927	13,619,126	958,199
MOSCONE EXPANSION PROJECT	2,891,910	4,412,000	4,412,000	5,168,137	756,137
NEIGHBORHOOD BEAUTIFICATION	363,777	643,407	643,407	371,914	(271,493)
OFFICE OF EMERGENCY SERVICE	306,857	451,421	453,273	421,651	(31,622)
PUBLICITY AND ADVERTISING	18,565	0	0	0	0
TECHNICAL SERVICES	19,002	0	0	0	0
WATERFRONT TRANSPORTATION	78,494	56,880	56,880	0	(56,880)
YBC/GRMCC	53,081	0	0	0	0
DEPARTMENTAL TRANSFER ADJUSTMENTS	0	0	(400,000)	0	400,000
MAYOR	**50,509,147**	**55,163,380**	**57,341,255**	**58,497,990**	**1,156,735**
RETIREMENT SYSTEM					
ADMINISTRATION	625,398	639,541	639,541	716,378	76,837
EMPLOYEE DEFERRED COMPENSATION PLAN	241,784	150,000	150,000	150,000	0
INVESTMENT	982,317	1,049,352	1,049,352	1,181,561	132,209
RETIREMENT SERVICES	5,749,615	6,053,793	6,053,793	6,619,917	566,124
RETIREMENT SYSTEM	**7,599,114**	**7,892,686**	**7,892,686**	**8,667,856**	**775,170**
TREASURER/TAX COLLECTOR					
DEPARTMENTAL MANAGEMENT	1,354,569	1,533,385	1,540,676	2,711,690	1,171,014
INVESTIGATIONS	877,079	0	0	0	0
LEGAL SERVICE	399,640	507,277	488,332	492,273	3,941
TAX ASSESSMENT	0	429,170	429,170	512,376	83,206
TTX TAXPAYER ASSISTANCE	783,577	800,524	734,205	811,527	77,322
TTX-BUSINESS TAX	4,097,444	4,031,562	4,376,380	4,219,942	(156,438)
TTX-DELINQUENT REVENUE	1,764,907	2,973,171	2,858,537	3,159,106	300,569
TTX-INVESTMENT	547,771	714,186	716,435	725,151	8,716
TTX-PROPERTY TAX/LICENSING	1,630,489	1,415,692	1,274,671	1,567,463	292,792
TTX-TREASURY	956,272	1,169,272	1,169,272	1,195,072	25,800
TREASURER/TAX COLLECTOR	**12,411,748**	**13,574,239**	**13,587,678**	**15,394,600**	**1,806,922**
Service Area : F Subtotals	**240,629,721**	**242,926,933**	**246,954,709**	**287,192,043**	**40,237,334**

Expenditures by Service Area, Department and Program

Program	FY 1996-97 Actuals	FY 1997-98 Original Budget	FY 1997-98 Revised Budget	FY 1998-99 Mayor's Proposed	FY 1998-99 Mayor's vs. Revised
Service Area : G GENERAL CITY RESPONSIBILITIES					
GENERAL CITY RESPONSIBILITY					
GENERAL CITY RESPONSIBILITIES	360,257,785	446,462,442	434,359,318	509,738,010	75,378,692
DEPARTMENTAL TRANSFER ADJUSTMENTS	(81,014,766)	(81,439,635)	(108,718,518)	(119,812,724)	(11,094,206)
GENERAL CITY RESPONSIBILITY	**279,243,019**	**365,022,807**	**325,640,800**	**389,925,286**	**64,284,486**
GENERAL FUND UNALLOCATED					
GENERAL FUND UNALLOCATED	3,178,525	0	3,034,661	0	(3,034,661)
GENERAL FUND UNALLOCATED	**3,178,525**	**0**	**3,034,661**	**0**	**(3,034,661)**
Service Area : G Subtotals	**282,421,544**	**365,022,807**	**328,675,461**	**389,925,286**	**61,249,825**
Expenditure Subtotals	3,687,435,949	3,918,897,852	3,976,418,261	4,463,017,788	486,599,527
Less Interfund and Intrafund Transfers	(328,904,719)	(252,064,253)	(249,674,109)	(214,677,382)	34,996,727
Less Interdepartmental Recoveries	(308,138,284)	(324,467,452)	(332,597,074)	(386,833,264)	(54,236,190)
Net Expenditures	**3,050,392,946**	**3,342,366,147**	**3,394,147,078**	**3,861,507,142**	**467,360,064**

Note: Capital and facilities maintenance projects are often moved to non-annually budgeted funds and/or other spending categories.

Authorized Positions, Grand Recap Detail

Position Detail	FY 1996-97 Revised Budget	FY 1997-98 Revised Budget	FY 1998-99 Mayor's Proposed	FY 1998-99 Mayor's versus Revised
Operating				
Permanent	24,869	25,899	26,462	563
Temporary	612	477	430	(47)
Non-Operating				
Grant	517	518	486	(32)
Capital/Other	1,023	1,159	1,400	241
Authorized Positons - Subtotal:	27,021	28,052	28,778	726
Unfunded Positions				
Attrition Savings	(1,283)	(1,295)	(1,288)	7
Capital/Other	(1,023)	(1,159)	(1,400)	(241)
Authorized Positons - Subtotal:	(2,306)	(2,454)	(2,688)	(234)
Net Funded Positions:	**24,715**	**25,598**	**26,090**	**492**

Funded Positions, Grand Recap by Major Service Area and Department Title

Department	FY 1996-97 Revised Budget	FY 1997-98 Revised Budget	FY 1998-99 Mayor's Proposed	FY 1998-99 Mayor's vs. Revised
A : PUBLIC PROTECTION				
ADMIN SVCS - ANIMAL CARE & CONTROL	37	37	38	1
ADMIN SVCS - COUNTY AG/WEIGHTS & MSRS	15	16	19	3
ADMIN SVCS - MEDICAL EXAMINER	36	37	37	0
ADMIN SVCS - PUBLIC ADMIN/GUARDIAN	41	44	46	2
ADULT PROBATION	120	121	120	0
DISTRICT ATTORNEY	354	359	381	22
FIRE DEPARTMENT	1,762	1,754	1,796	41
JUVENILE PROBATION	291	294	312	18
POLICE	2,668	2,693	2,736	43
PUBLIC DEFENDER	99	102	105	3
SHERIFF	760	818	849	30
TRIAL COURTS	522	539	14	(525)
A : PUBLIC PROTECTION TOTAL	**6,706**	**6,813**	**6,452**	**(361)**
B : PUBLIC WORKS, TRANSPORTATION & COMMERCE				
AIRPORT COMMISSION	982	978	1,125	147
BOARD OF APPEALS	4	4	4	0
BUSINESS AND ECONOMIC DEVELOPMENT	10	24	28	4
CLEAN WATER	369	371	372	0
DEPARTMENT OF BUILDING INSPECTION	201	214	234	20
DEPARTMENT OF PUBLIC WORKS	888	921	1,012	91
EMERGENCY COMMUNICATIONS DEPARTMENT	4	4	24	20
HETCH HETCHY	161	166	170	3
LIGHT, HEAT AND POWER	10	8	8	0
MUNICIPAL RAILWAY	3,383	3,491	3,574	83
PARKING TRAFFIC COMMISSION	473	483	551	68
PORT	202	212	221	9
PUBLIC UTILITIES COMMISSION	295	397	422	26
TELECOMMUNICATIONS & INFORMATION SVCS	270	266	280	14
WATER DEPARTMENT	454	447	459	12
B : PUBLIC WORKS, TRANSPORTATION & COMMERCE TOTAL	**7,705**	**7,986**	**8,484**	**498**
C : HUMAN WELFARE & NEIGHBORHOOD DEVELOPMENT				
COMMISSION ON THE AGING	19	20	19	0
COMMISSION ON THE STATUS OF WOMEN	6	7	7	1
ENVIRONMENT	2	4	5	1
HUMAN RIGHTS COMMISSION	32	43	45	2
HUMAN SERVICES	1,326	1,428	1,555	128
MAYOR'S OFC- CHILD,YOUTH & THEIR FAMILY	16	19	20	1
RENT ARBITRATION BOARD	21	22	23	2
C : HUMAN WELFARE & NEIGHBORHOOD DEVELOPMENT TOTAL	**1,421**	**1,542**	**1,676**	**134**
D : COMMUNITY HEALTH				
COMMUNITY HEALTH NETWORK	4,600	4,716	4,869	153
PUBLIC HEALTH	1,244	1,266	1,244	(22)
D : COMMUNITY HEALTH TOTAL	**5,844**	**5,982**	**6,113**	**131**

Funded Positions, Grand Recap by Major Service Area and Department Title

Department	FY 1996-97 Revised Budget	FY 1997-98 Revised Budget	FY 1998-99 Mayor's Proposed	FY 1998-99 Mayor's vs. Revised
E : CULTURE & RECREATION				
ACADEMY OF SCIENCES	9	9	9	0
ADMIN SVCS - CONVENTION FACILITIES MGMT	3	4	4	0
ART COMMISSION	17	17	20	2
ASIAN ARTS MUSEUM	13	12	12	0
COUNTY EDUCATION OFFICE	1	1	1	0
FINE ARTS MUSEUM	72	73	76	3
LAW LIBRARY	3	3	3	0
PUBLIC LIBRARY	522	579	575	(4)
RECREATION AND PARK COMMISSION	909	960	981	21
WAR MEMORIAL	85	98	98	(1)
E : CULTURE & RECREATION TOTAL	**1,633**	**1,757**	**1,779**	**22**
F : GENERAL ADMINISTRATION & FINANCE				
ADMIN SVCS - PURCHASING	179	178	183	5
ADMIN SVCS - REAL ESTATE	11	15	15	0
ADMINISTRATIVE SERVICES	32	40	53	13
ASSESSOR / RECORDER	130	125	134	9
BOARD OF SUPERVISORS	61	74	77	3
CITY ATTORNEY	208	229	234	5
CITY PLANNING	85	111	113	2
CIVIL SERVICE COMMISSION	8	5	7	2
CONTROLLER	144	148	154	6
ELECTIONS	24	27	23	(4)
ETHICS COMMISSION	4	5	6	1
HUMAN RESOURCES	179	186	200	15
MAYOR	110	146	143	(3)
RETIREMENT SYSTEM	61	62	66	4
TREASURER/TAX COLLECTOR	168	168	179	11
F : GENERAL ADMINISTRATION & FINANCE TOTAL	**1,405**	**1,518**	**1,587**	**69**
Report Grand Total:	**24,715**	**25,598**	**26,090**	**492**

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City and County of San Francisco

Mayor's Budget Summary

1999-2000

Willie L. Brown, Jr., Mayor

City and County of San Francisco

Mayor's Budget Summary 1999–2000

Willie L. Brown, Jr., Mayor

Mayor's Office of Finance and Legislative Affairs

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Acknowledgements

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GUIDE TO BUDGET DOCUMENTS

Mayor's Budget Summary 1999-2000

A document containing the Mayor's Budget Message and an overview, highlights, and tabular summary of the Mayor's budget for 1999-2000.

Mayor's Proposed Budget for 1999-2000

A document containing the above, plus a narrative description of each department—its mission and services, budget summary, adjustments and strategic issues. Departmental data also includes a historical comparison of the department's total budget, a summary of appropriation by fund, and performance measures.

The Mayor's Proposed Budget also contains the Capital Budget: a listing of all capital projects funded in 1999-2000.

Consolidated Budget and Annual Appropriation Ordinance Fiscal Year Ending June 30, 2000

A document containing the sources of funds and their uses, detailed by department. This is the document that becomes the legal authority for the City to spend funds during the fiscal year.

To View These Documents . . .

Copies of these documents are distributed to all city libraries. They may also be viewed at the following City Hall locations:

The Mayor's Office of Finance and Legislative Affairs
1 Dr. Carlton B. Goodlett Place, Room 288
Phone: 415/554-6114

The Controller's Office
1 Dr. Carlton B. Goodlett Place, Room 316
Phone: 415/554-7500

The Clerk of the Board of Supervisors
1 Dr. Carlton B. Goodlett Place, Room 214
Phone: 415/554-5184

The *Mayor's Budget Summary* may also be viewed at the following address on the City's Web site: www.ci.sf.ca.us/mayor/budget_99/index.htm

Contents

Guide to Budget Documents i

Mayor's Budget Message

Budget Message 1

Budget Overview

A Strong Local Economy 5
Revenues and Expenditures – All Funds 6
Revenues and Expenditures – General Funds 7

Budget Highlights

MSA A Public Protection 9
MSA B Public Works, Transportation and Commerce 10
MSA C Human Welfare and Neighborhood Development 12
MSA D Community Health 13
MSA E Culture and Recreation 14
MSA F General Administration and Finance 15

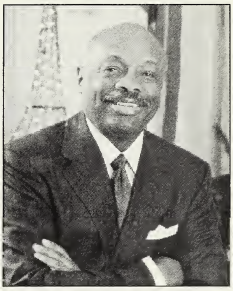
Budget Summary Tables

Summary Tables 17

Mayor's Budget Message

OFFICE OF THE MAYOR
SAN FRANCISCO

WILLIE LEWIS BROWN, JR.



Dear Citizens of San Francisco:

I present to you my 1999-2000 budget for the City and County of San Francisco.

During my administration we have restored the fiscal health of the City. We did it without raising taxes or reducing services. We have strengthened our local economy, we have made our streets safer, and our government is more responsive to you, the citizens of San Francisco.

Just as in my previous budgets, my proposed budget for 1999-2000 directs expanded resources to priorities that are important to all San Franciscans.

Extending the Benefits of a Strong Economy

In recent years, we as a nation have enjoyed one of the best economies in our history. While the country as a whole is doing well, San Francisco is doing even better. Carefully-controlled spending, efficient management and strong revenue growth have kept the City significantly in the black for each of my years in office, ending the last two years with budget surpluses exceeding $100 million.

The benefits of our local economic growth are clear - San Francisco's unemployment rate has been cut in half in the past four years, from 7.1 percent in 1995 to a historic low of 3.2 percent just last month. This year's budget carefully invests City funds to ensure continued growth, while extending the benefits of our strong economy to all residents.

Repairing the Torn Federal Safety Net

Whether its welfare reform or shrinking federal and state reimbursements for basic health care, we have dedicated additional resources to ensure that every San Franciscan can enjoy the benefits of our strong economy. While many prospering counties turned their backs on the challenge of welfare reform in 1997, we invested more than $10 million in more employment specialists and training programs to help transition individuals from welfare to work.

The results are in, and they are clear — welfare and general assistance rolls have been reduced by 26 percent over the past three years. As a result of this investment, more San Franciscans are reaping the benefits - and contributing to - our strong local economy.

While I am proud that we as a City have created new jobs for those who did not have them, this mean little if, as citizens, we cannot afford health care or a roof over our heads. I address both concerns in my 1999-2000 budget.

1 DR. CARLTON B. GOODLETT PLACE, ROOM 288, SAN FRANCISCO, CALIFORNIA 94102
(415) 554-6141
RECYCLED PAPER

Federal cutbacks have threatened health services at San Francisco General, Laguna Honda Hospital, and our network of community health clinics. A $38 million General Fund investment will allow us to maintain vital health services, expand substance abuse treatment services by $1 million and mental health services by $2.4 million. The Treatment on Demand program now totals nearly $14 million and provides 2,400 treatment slots to city residents.

My budget also includes $39 million for producing new affordable housing units as well as preserving existing ones, including federally-subsidized units that will expire in the coming years. The Redevelopment Agency will be purchasing properties and preserving them as affordable housing for San Franciscans into the next century. In addition, we have over 2,000 emergency shelter beds on any given night for those who don't want to be on the streets.

Rebuilding Muni

I am rebuilding Muni, reversing a decade of budget cuts and deplorable neglect. I have hired Michael Burns, a transit expert, as General Manager and have added more than 500 drivers, maintenance and street supervisor positions. Crime is down on Muni, and we are making incremental improvements while we battle the continuous difficulties of an aging vehicle fleet. When I took office, no train had been replaced in more than fifteen years. By the end of the year, we will have 150 new trains and buses on the street. A total of 500 vehicles are scheduled for delivery in the coming three years.

In 1999-2000, I propose an additional $15 million to help achieve more timely, safe, and high-quality transit service. Most of the investment will be directed at service reliability, with $7.0 million for additional vehicle parts and maintenance staff to improve vehicle availability. Approximately $2 million will both preserve service on the Historic Market Street Streetcar line and extend it to Fisherman's Wharf.

I have added 65 parking control officers as part of the "Unclog the Streets" program to manage our City's busiest intersections. These officers help Muni passengers, city drivers, bikers, and pedestrians move more easily and safely through our City. In 1999-2000, I am stepping up these efforts by placing officers at 25 additional intersections to direct traffic. We will deploy 100 temporary parking control officers to increase enforcement of those vehicle violations that slow Muni and threaten pedestrians.

Putting More Cops on the Street

I have added 250 police officers since I took office. This has allowed the department to work with communities to improve policing of our neighborhoods. We have seen the results of our investment, with violent crime down by more than 30 percent since 1995.

My 1999-2000 budget includes hiring 200 police officers, among them 26 officers to safeguard students at San Francisco public schools. To make sure police officers are hired in an expedited manner, I have included $4.4 million for an accelerated hiring program. By augmenting funding for background checks and training classes, I am confident San Francisco will continue our recent progress.

My 1999-2000 budget also reinstates a police cadet program that allows 20 young adults to work for the police department while attending community college. This program was part of the Proposition 13 cutbacks of the late seventies, but many graduates of the program have risen to become leaders in the department today. These are dollars well spent on the next generation of civic leaders.

Improving the Quality of Life in Our Neighborhoods

I have demanded that City government be more responsive and relevant to you, the citizens of San Francisco. Throughout my first term, I have endeavored to accomplish this goal by bringing services directly into your neighborhood. We have opened eight Beacon Schools and the Excelsior Youth Center to provide our children with more productive after-school activities and to ensure that their scholastic growth is not determined by the limited funds of the school district. We have added ten Senior Centrals to provide seniors with access to important services such as healthcare and hot meals.

This budget continues my efforts to fund quality of life improvements in our neighborhoods, for the enjoyment of us and our children well into the coming century. We will complete construction of a new Oceanview library and computer center in the coming year. My 1999-2000 budget includes $3.2 million to complete the Gay and Lesbian Community Center, $7.5 million for the new Mexican-American Museum, and a $500,000 grant to the Chinese Historical Society to complete construction of a new museum. Additionally, this budget includes $2 million for the Department of Public Works to complete improvements to neighborhood commercial districts such as Ocean Avenue, Monterey Boulevard, Chinatown, and the Japantown Peace Plaza.

I am committed to reducing traffic congestion and increasing pedestrian safety. I have included funds for an independent accident study to recommend future investments in pedestrian safety citywide. I am expanding the funding for a citywide pothole patrol program that aggressively seeks out and fills potholes.

Restoring Our Parks

Like all San Franciscans, I have always taken great pride in our beautiful parks. One of my first priorities after taking office was to restore funds needed for their care - funds cut by previous administrations. Over the past four years, I have restored more than 150 positions and replaced $3 million of equipment well beyond its useful life. These investments allow us to provide after-school and recreational activities for our children and to better maintain our parks.

In total, this budget increases the Recreation and Parks Department's General Fund allocation by $6.5 million - a 23 percent increase over last year's budget and serves to accelerate the rejuvenation of our parks. I have added 18 new positions to staff the department's innovative welfare-to-work park maintenance program. An additional ten positions will expand hours at five neighborhood pools. I propose $400,000 for lighting improvements at neighborhood recreation centers and parks, and for court resurfacing in Miraloma and Mountain Lake Parks. My capital budget also includes $81,000 to fully restore the historic Buddha sculpture in Golden Gate Park's Japanese Tea Garden.

And, perhaps most importantly, I have initiated a Park Renaissance Campaign that will provide us with both short-term, achievable improvements to our parks as well as a long-term solution to rebuilding our neighborhood parks. My budget allocates $1 million to kick-off this public-private partnership by making immediate repairs to neighborhood parks identified by citizens in the parks assessment project.

Stabilizing our City's Libraries

We have added nearly 100 positions - and more hours - at our branch libraries since I have been in office. My City Librarian, Regina Minudri has transformed a department plagued by perennial staffing and spending problems into a department to which 74 percent of citizens gave a favorable rating in the 1999 Citizen Survey.

Prior to my administration, San Franciscans had voiced their support for improved library services by voting to establish a stable funding level for the department. I voted for that ballot initiative, but I think we can do even better. In this budget, I propose to fund the library at a level $1 million above the voter-mandated level. My 1999-2000 budget includes a 5 percent increase in funds used to purchase new books, meaning that in the coming year, the library will spend 10 percent of its budget, or $4.4 million, on new books.

In the coming year, San Franciscans will be able to check out more than books - we will establish a new "tool lending library" with $300,000 provided in this budget. And this budget contains funding for staff at the Oceanview branch library, whose construction we funded in last year's budget and whose doors will open in the coming year.

During my career I have been ever mindful not to undercut existing services in our efforts to add new ones. Accordingly, this budget will continue the library maintenance program I established last year. In the coming year an investment of $250,000 will be used to replace roofs at the Bernal, West Portal, and Portrero branch libraries.

Remaining A World Class Destination

Anyone who has ever lived in San Francisco can tell you that it's the greatest City in the world. The benefits of this status are clear - tourists bring dollars into our economy. Most San Francisco businesses have some stake in the tourist industry.

Since taking office, we have made investments to ensure we remain at the top into the coming century. We have spent more than $3 billion of airport funds on the new, expanded international terminal and car rental facility. Travelers will enjoy them for many years to come, and San Franciscans will continue to enjoy the stability and growth that tourism brings to our local economy.

In the coming year, we will break ground on an extension of the Moscone Center, using $55 million of accumulated hotel tax funds. With the addition of these funds, $130 million to date has been allocated so that we can nearly double the City's convention space. Conventioneers want to come to San Francisco and this investment ensures that we will have the space to house them.

Rebuilding San Francisco's Infrastructure

Our growing economy has allowed us to make investments in our City's long-ignored infrastructure. During my administration, we have spent more General Fund dollars on capital improvements than during any of the previous three. We have fully begun the replacement of our public utilities system, which will once again be the envy of the world. In total, this budget includes approximately $200 million in capital improvements for the public utility departments.

Since taking office, I have carefully allocated funds to these key service priorities, while always keeping my eye on the horizon. We have relieved ourselves of old debts. We no longer pay for today's expenses with tomorrow's money. I am maintaining a $25 million General Fund reserve, the largest of the past decade. This budget will guarantee that the progress we have made at the end of one century will continue into the next.

It has been a pleasure to work with the Board of Supervisors, community groups, and concerned citizens in the preparation of this budget. It is now in your hands. I encourage each of you to read through this document, to understand the enhanced level of service that it will provide, and to hold your city government accountable for realizing these commitments. Rest assured that I will do the same.

Sincerely,

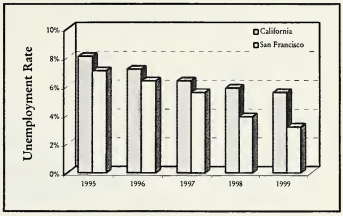
Willie L. Brown, Jr.

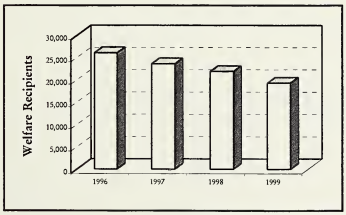
Mayor Willie L. Brown, Jr.

Budget Overview

A Strong Local Economy

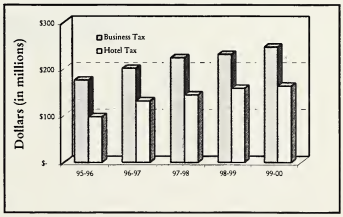
Local unemployment has dropped from 7.1 percent in 1995 to 3.2 percent in the current year. The local workforce has grown by 23,000 people since 1995. San Francisco's unemployment rate remains below the State average, and among the lowest in major American cities.





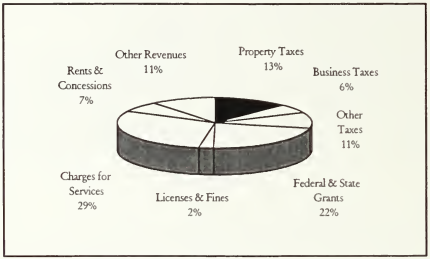
These economic benefits are reflected in a 26 percent reduction in welfare recipients over the past four years.

The local economy has generated strong City revenue growth. Business tax returns have grown by 31 percent since 1995 and hotel tax revenues by 63 percent.



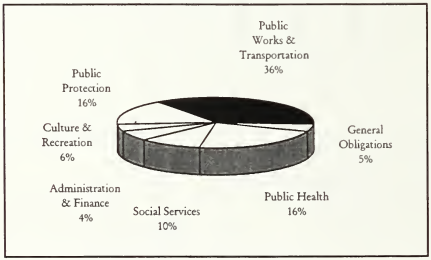
Revenues and Expenditures – All Funds

Total Revenues: $4.2 billion



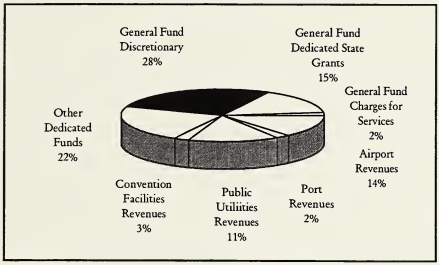
Total budgeted revenues are $4.2 billion, of which 30 percent are tax revenues. Only 13 percent of total City funds are derived from property taxes.

Total Expenditures: $4.2 billion



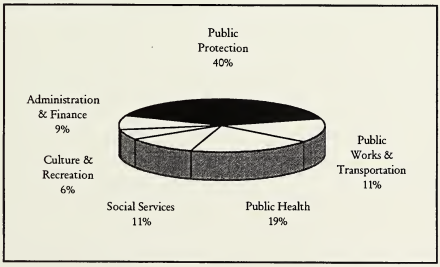
More than one-third of City revenues are expended on public works and transportation functions, which primarily support operation of the Airport and Public Utilities Commission.

Discretionary General Fund Revenues: $1.2 billion


General Fund Discretionary 28%
General Fund Dedicated State Grants 15%
General Fund Charges for Services 2%
Airport Revenues 14%
Port Revenues 2%
Public Utilities Revenues 11%
Convention Facilities Revenues 3%
Other Dedicated Funds 22%

Discretionary funds total $1.2 billion, or 28 percent of total City revenues. The remaining 72 percent is dedicated to specific purposes, including that portion of General Fund revenues derived from grants and charges for specific services.

Discretionary funding is largely dedicated to public protection services



Total discretionary spending is $1.2 billion, of which 40 percent is for public protection services.

Budget Highlights

Adult Probation

- A new part-time collection agent to increase collections of fines and restitution.

Agriculture/Weights and Measures (Administrative Services)

- $240,000 in grant funds to expand the office's monitoring of pests in the local ecosystem.

Animal Care and Control (Administrative Services)

- Four new positions to extend shelter hours, expand animal adoption services, and improve veterinary care as required by two new state laws.

District Attorney

- Three new paralegals to support attorneys and improve case-handling efficiency.

Fire Department

- $2.5 million for 36 staff for additional emergency medical service ambulances.

Juvenile Probation

- A $450,000 investment in replacement of aging equipment.

Medical Examiner (Administrative Services)

- $43,000 to ensure visitor and staff safety through the use of disposable biohazard suits and other protective gear.

Police

- $4.4 million for accelerated background checks, recruitment, and training to place 200 additional officers on the streets, including 26 officers to safeguard students at San Francisco public schools.
- $150,000 for staffing of the new state-of-the-art crime laboratory.
- Funding for the department's new Cadet Program, to allow 20 young adults to work within the department while attending community college.

Public Defender

- $23,000 to establish a summer legal internship program.

Sheriff

- As required by a recent legal settlement, additional staffing for County Jail #3 to improve the safety of visitors and inmates.
- $250,000 to support the Garden Project, an agricultural job-training program for recently-released inmates.

MSA B Public Works, Transportation and Commerce

Airport

- 400 additional positions to operate the soon-to-be-completed International Terminal and new rental car facility.

Business and Economic Development

- $13 million for mitigation of environmental concerns in the southeast portion of the city.
- Creation of the Office of Small Business Affairs.
- $500,000 grant to the Chinese Historical Society to complete construction of a new museum.

Clean Water

- Funds for repairs of the child care facilities at the Southeast Community Center.
- 13 additional fee-supported positions to process a growing number of construction inspection and permit applications.
- $500,000 to improve building seismic-safety inspection and enforcement.
- $150,000 to improve tenant group outreach and abate housing code violations.

Department of Public Transportation

- $7 million for additional vehicle parts and maintenance staff to improve vehicle availability.
- $1.9 million for service on the extension of the Historic Market Street Streetcars line, and increased light-rail train service to the South Beach area.
- $1.2 million for computer systems upgrades.

- $1 million for the replacement of antiquated repair vehicles and fare-counting equipment.
- $900,000 for installation of the Nextbus passenger information systems on all Metro lines.
- $600,000 for improved vehicle appearance and graffiti removal.
- $500,000 for improved safety training.
- $270,000 for augmented personnel staff to ensure timely recruitment and training of individuals to fill operator and maintenance vacancies.
- $250,000 to support surveillance cameras on buses and trains.

Department of Public Works

- $3.1 million for the purchase of the currently-leased land for the department's headquarters.
- A $2 million General Fund investment in community-improvement projects, including improvements to Ocean Avenue, Monterey Boulevard, Chinatown, and the Japantown Peace Plaza.
- An additional $500,000 for accelerated pothole repair.

Emergency Communications Department

- Consolidation of emergency dispatchers from the Police Department to staff the new Emergency Communications (911) Center.

Hetch Hetchy

- $18.2 million in capital improvements and facility maintenance, an increase of $2 million over the 1998-99 capital program.
- A $3 million reduction in the transfer to the General Fund.

Parking and Traffic Commission

- $800,000 for phase one of a citywide traffic control system.
- $400,000 for, among other purposes, the installation of improved signage at dangerous intersections near senior housing.
- $250,000 for an independent study to direct future investments in pedestrian safety.
- $150,000 to implement a workplace injury prevention program.

Port

- $9.2 million for capital improvements to Port property.

Redevelopment Agency

- $39 million investment in citywide affordable housing production and preservation.

Telecommunications and Information Systems

- Additional staff to maintain the City's new 911/emergency dispatch systems.

Water Department

- $145 million in capital improvements and system maintenance.

MSA C Human Welfare and Neighborhood Development

Children, Youth, and Their Families

- $13.2 million for payments to 80 non-profit organizations that deliver services to children, youth, and families—a 16 percent increase over the 1998-99 budget.
- $2.4 million for San Francisco's Beacon Initiative, including funds for three new school-based Beacon Centers.
- $700,000 to conduct a systematic evaluation of contracted child-services providers.
- A $560,000 increase for the High Quality Child Care Initiative which supports child care provider training, employs mental health consultants in child care centers, establishes a child care provider group purchasing agreement, and seeks to centralize San Francisco's child care subsidy eligibility list.
- $250,000 for child care worker health benefits, to promote the retention of childcare providers.
- A $250,000 City grant to San Francisco's Head Start to support full-day child care services.
- $200,000 for capital improvements to child care centers citywide.
- $650,000, including $200,000 in new funds for school-based health center programs.
- $100,000 to begin planning for the Children and Families First Initiative, for which an additional $9 million in Proposition 10 funds will be allocated in the coming year.

Commission on the Aging

- $300,000 to fund the start up of two additional Senior Centrals.
- An additional $600,000 to enhance the City's meal-delivery program, alternate transportation, emergency housing senior grants, immigration services, and other services for the City's elderly residents.
- $100,000 for an audit of contractor operations, to inform future funding decisions.

- A deputy director position to conduct strategic planning and staff development.

Commission on the Status of Women

- $100,000 for a violence-against-women prevention outreach campaign.
- A $25,000 grant to the YWCA's Mission Girls' Service summer program.

Environment

- $165,000 for implementation and coordination of "green" building design on city construction projects.
- Full consolidation of Integrated Pest Management (IPM) services, formally divided between city departments.
- One new public outreach and information coordinator to promote key environmental issues.

Human Services

- $1.5 million for three new 24-hour homeless drop-in centers.
- $1.3 million for a new homeless family shelter.
- Enhanced funding of $2.2 million for Welfare-to-Work job training and employment counseling to improve employment opportunities for participants currently on general assistance.
- $1 million for expansion of family preservation and Family Resource Center services.
- Commitment to reprogram savings from pending state legislation into dental benefits and wage increases for In-Home Supportive Services (IHSS) workers.
- Additional funds for the City's eviction prevention program.

Rent Arbitration Board

- Nine additional positions to clear the current caseload backlog and provide timely service.

MSA D Community Health

Public Health

- $22 million increase in general fund support of San Francisco General Hospital to replace lost federal reimbursements and fund services for an increased hospital patient population.

- $10.8 million increase to Laguna Honda Hospital to maintain services despite a mandated reduction in the patient population.
- $1.5 million to Maternal and Child Health programs to provide health care to critically ill or injured children.
- $5 million increase for mental health services, including: $850,000 to replace a lost federal AIDS grant, $2 million for expanded care for children in foster care, group homes, and the juvenile justice system, and $2.4 million for mental health outreach and treatment for indigent and uninsured San Franciscans.
- $14 million for Treatment on Demand drug and alcohol rehabilitation services, including an additional $1 million for 350 new treatment slots.
- $800,000 for improved staffing at the San Francisco General Hospital pharmacy and for additional pharmaceutical distribution at neighborhood clinics.

MSA E Culture and Recreation

Academy of Sciences

- $100,000 for maintenance of the academy's aging campus.

Art Commission

- $81,000 for restoration of the Buddha sculpture in Golden Gate Park's Japanese Tea Garden.

Fine Arts Museums

- $350,000 to maintain children services at the museum that would otherwise be lost due to reduced admissions revenue.

Convention Facilities Management (Administrative Services)

- $55 million for construction of the Moscone Expansion Project, which will provide 300,000 additional feet of revenue-generating convention space.

Public Library

- $4.4 million, or 10 percent of the department budget, for investment in new books.
- $300,000 for a new "tool lending library," providing San Franciscans free access.
- $250,000 to replace roofs at the Bernal, West Portal, and Potrero branch libraries.
- New staff for the soon-to-be-completed Oceanview branch library.

Recreation and Parks Commission

- $2.3 million increase in General Fund support to replace reduced departmental revenues.
- 18 new positions to staff the welfare-to-work park maintenance program.
- $1 million for the Parks Renaissance Crusade, a public-private partnership, to make needed repairs to neighborhood parks.
- $1 million for replacement of aging maintenance equipment.
- $400,000 for lighting improvements at neighborhood recreation centers and for court resurfacing in Miraloma and Mountain Lake Parks.
- 10 new positions to increase hours at five neighborhood pools.

War Memorial

- $1.3 million for capital improvements, including $275,000 for complete access to all War Memorial buildings for people with disabilities.

MSA F General Administration and Finance

Administrative Services

- The full consolidation of all Administrative Services office's personnel, accounting, and computer-support services
- The establishment of the Office on Disability, with $1.3 million and four new positions to improve access to city facilities and programs for persons with disabilities.
- $350,000 to ensure a full count of city residents in the year 2000 census.

Assessor/Recorder

- Three additional positions to reduce the time required to process deeds.

City Attorney

- Two additional attorneys and one investigator to assist in the prosecution of quality-of-life violations, and to locate appropriate rehabilitation programs.

City Planning

- $1.5 million for the development of two comprehensive, transit-oriented neighborhood plans.
- $1 million in fee-revenue for augmented staffing to allow timely plan review.

Elections

- An additional $1.8 million for a two-election year, including three new positions to recruit and train poll workers.

Human Resources

- A $450,000 increase to improve call-in and desk service and management of health services claims.

Mayor

- $3.2 million for the construction of the Gay and Lesbian Community Center.

Treasurer/Tax Collector

- A $500,000 investment in the City's Web site, to allow citizens to perform basic city transactions over the Internet.

Budget Summary Tables

Sources and Uses of Funds Excluding Fund Transfers

Sources are Positive and Uses are (Negative)

Category of Source or Use	FY 1997-98 Actuals	FY 1998-99 Original Budget	FY 1998-99 Revised Budget	FY 1999-2000 Mayor's Proposed	FY 1999-2000 Mayor's versus Revised
Sources of Funds					
Local Taxes	1,106,384,145	1,132,268,392	1,132,268,392	1,208,342,183	76,073,791
Licenses and Fines	75,587,789	83,873,684	83,873,684	100,242,366	16,368,682
Use of Money or Property	329,884,337	307,380,191	307,715,702	335,217,602	27,501,900
Intergovernmental Revenue - Federal	229,808,979	234,473,599	241,897,554	240,290,734	(1,606,820)
Intergovernmental Revenue - State	575,078,430	544,418,032	552,132,131	588,816,544	36,684,413
Intergovernmental Revenue - Other	43,619,607	46,624,533	47,574,533	46,375,064	(1,199,469)
Charges for Services	1,104,446,731	1,207,994,748	1,209,758,454	1,264,283,646	54,525,192
Other Revenues	79,315,492	166,735,358	90,900,029	170,644,471	79,744,442
Fund Balance	0	158,100,071	178,663,632	240,405,312	61,741,680
Sources of Funds Subtotals	**3,544,125,510**	**3,881,868,608**	**3,844,784,111**	**4,194,617,922**	**349,833,811**
Uses of Funds					
Salaries and Wages	(1,365,884,056)	(1,478,184,141)	(1,486,888,424)	(1,601,931,585)	(115,043,161)
Fringe Benefits	(313,905,346)	(338,302,871)	(338,114,311)	(361,882,714)	(23,768,403)
Overhead	(33,774,651)	(28,400,981)	(32,251,741)	(31,035,677)	1,216,064
Non-Personal Services	(947,477,851)	(1,054,894,320)	(1,095,199,712)	(1,135,070,947)	(39,871,235)
Aid Assistance	(179,756,671)	(183,141,118)	(186,749,622)	(208,575,340)	(21,825,718)
Materials and Supplies	(139,159,228)	(143,178,426)	(150,925,992)	(165,407,573)	(14,481,581)
Facilities Maintenance	(10,454,916)	(14,498,223)	(12,180,610)	(13,831,000)	(1,650,390)
Debt Service	(279,981,084)	(327,483,456)	(340,606,964)	(370,350,025)	(29,743,061)
Services of Other Departments	(280,192,915)	(307,597,768)	(315,692,851)	(350,930,201)	(35,237,350)
Expenditure Recovery	345,079,056	388,533,090	421,117,249	444,186,582	23,069,333
Budgetary Reserves	0	(91,769,813)	(68,805,056)	(66,804,747)	2,000,309
Equipment	(37,318,402)	(92,756,265)	(101,410,605)	(45,899,268)	55,511,337
Capital Projects	(142,967,166)	(210,194,316)	(124,753,483)	(287,085,427)	(162,331,944)
Uses of Funds Subtotals	**(3,385,793,230)**	**(3,881,868,608)**	**(3,832,462,122)**	**(4,194,617,922)**	**(362,155,800)**

Note: Capital and facilities maintenance projects are often moved to non-annually budgeted funds and/or other spending categories.

Revenues by Category and Object

Object	FY 1997-98 Actuals	FY 1998-99 Original Budget	FY 1998-99 Revised Budget	FY 1999-2000 Mayor's Proposed	FY 1999-2000 Mayor's vs. Revised
Local Taxes					
101 PROPERTY TAXES-CURRENT YEAR	464,230,789	333,855,509	333,855,509	371,762,040	37,906,531
102 PROPERTY TAXES-PRIOR YEAR	(2,591,074)	320,128	320,128	385,860	65,732
103 SUPPLEMENTAL-CURRENT	4,009,677	1,210,719	1,210,719	1,815,797	605,078
104 SUPPLEMENTAL-PRIOR	6,446,157	3,229,780	3,229,780	6,924,421	3,694,641
109 OTHER PROPERTY TAXES	7,815,242	145,309,191	145,309,191	152,414,209	7,105,018
111 PAYROLL TAX	182,807,243	190,627,000	190,627,000	201,292,000	10,665,000
112 GROSS RECEIPTS TAX	30,733,790	30,608,000	30,608,000	34,694,000	4,086,000
113 REGISTRATION TAX	10,106,032	10,628,000	10,628,000	11,064,000	436,000
121 SALES & USE TAX	112,950,048	114,135,000	114,135,000	119,074,000	4,939,000
122 HOTEL ROOM TAX	144,310,031	157,714,065	157,714,065	163,177,786	5,463,721
123 UTILITY USERS TAX	56,604,526	56,087,000	56,087,000	54,570,570	(1,516,430)
124 PARKING TAX	42,020,409	42,995,000	42,995,000	46,028,500	3,033,500
125 PROPERTY TRANSFER TAX	44,007,440	42,350,000	42,350,000	42,000,000	(350,000)
129 OTHER LOCAL TAXES	2,933,835	3,199,000	3,199,000	3,139,000	(60,000)
Local Taxes Subtotals	**1,106,384,145**	**1,132,268,392**	**1,132,268,392**	**1,208,342,183**	**76,073,791**
Licenses and Fines					
201 BUSINESS HEALTH LICENSES	3,593,914	3,775,155	3,775,155	3,825,155	50,000
202 OTHER BUSINESS/PROFESSIONAL LICENSES	888,712	944,500	944,500	1,141,025	196,525
203 ROAD PRIVILEGES & PERMITS	2,180,176	2,720,130	2,720,130	2,833,630	113,500
206 FRANCHISES	8,050,790	7,913,534	7,913,534	8,407,409	493,875
207 ETHICS FEES	17,930	14,675	14,675	26,500	11,825
209 OTHER LICENSES & PERMITS	3,392,471	3,622,500	3,622,500	3,847,300	224,800
251 TRAFFIC FINES	56,820,738	62,459,679	62,459,679	70,607,639	8,147,960
252 COURT FINES-NON TRAFFIC	333,796	246,047	246,047	235,544	(10,503)
253 OTHER NON-COURT FINES	248,803	250,000	250,000	250,000	0
255 ETHICS FINES	3,490	2,830	2,830	5,030	2,200
259 OTHER FORFEITURES & PENALTIES	56,969	1,924,634	1,924,634	9,063,134	7,138,500
Licenses and Fines Subtotals	**75,587,789**	**83,873,684**	**83,873,684**	**100,242,366**	**16,368,682**

Revenues by Category and Object

Object	FY 1997-98 Actuals	FY 1998-99 Original Budget	FY 1998-99 Revised Budget	FY 1999-2000 Mayor's Proposed	FY 1999-2000 Mayor's vs. Revised
Use of Money or Property					
301 INTEREST	86,045,233	53,962,719	54,298,230	58,210,949	3,912,719
303 UNREALIZED GAINS (LOSSES) - GASB 31	1,381,161	0	0	0	0
351 PARKING METER COLLECTIONS	14,032,306	13,643,067	13,643,067	14,293,455	650,388
352 PARKING GARAGE/LOT RENTALS	85,059,385	83,819,576	83,819,576	93,434,047	9,614,471
353 REC & PARK - RENTALS	15,478,095	12,045,371	12,045,371	12,181,521	136,150
354 REC & PARK - CONCESSIONS	6,954,022	9,626,787	9,626,787	7,998,948	(1,627,839)
355 CULTURAL FACILITIES-RENTALS	962,268	904,996	904,996	909,902	4,906
356 CULTURAL FACILITIES-CONCESSIONS	31,383	262,905	262,905	185,555	(77,350)
360 PORT-CARGO RENTAL	325,616	0	0	0	0
361 PORT-SHIP REPAIR CONCESSION	1,135,590	0	0	0	0
362 PORT-HARBOR RENTS	736,493	0	0	0	0
363 PORT-COMMERCIAL/INDUSTRIALRENT/CONCE	24,096,316	25,986,000	25,986,000	28,544,141	2,558,141
365 PORT-CRUISE RENTS	75,666	0	0	0	0
366 PORT-FISHING RENT	1,119,741	0	0	0	0
367 PORT-OTHER MARINE RENTS/CONCESSIONS	428,255	0	0	0	0
372 SFIA-PASSENGER TERMINALS RENTALS	535,237	304,000	304,000	268,000	(36,000)
373 SFIA-PAVED & UNIMPROVED-NONAIRLINE REN	369,000	6,326,000	6,326,000	11,894,000	5,568,000
374 SFIA-ADVERTISING, TEL. & OTHERS	5,554,951	6,832,000	6,832,000	7,685,000	853,000
375 SFIA-NEWS, TOBACCO & GIFTS	30,385,921	32,637,000	32,637,000	34,164,000	1,527,000
376 SFIA-AUTO RENTALS	30,345,877	34,000,000	34,000,000	34,500,000	500,000
377 SFIA-RESTAURANT & ALLIED SVCS	5,744,078	6,646,000	6,646,000	7,252,000	606,000
379 SFIA-OTHER GROUND TRANSPORTATION	4,212,505	5,162,000	5,162,000	6,158,000	996,000
380 SFIA-HOTELS	1,110,078	0	0	0	0
391 SFWD-OTHERS	79,950	0	0	0	0
398 OTHER CITY PROPERTY RENTALS	12,807,890	14,314,770	14,314,770	16,499,084	2,184,314
399 OTHER CONCESSIONS	877,320	907,000	907,000	1,039,000	132,000
Use of Money or Property Subtotals	**329,884,337**	**307,380,191**	**307,715,702**	**335,217,602**	**27,501,900**
Intergovernmental Revenue - Federal					
401 FEDERAL-PUBLIC ASSISTANCE ADMIN	36,635,891	68,541,891	73,126,333	79,474,869	6,348,536
402 FEDERAL-PUBLIC ASSISTANCE PROGRAMS	61,227,974	61,422,843	62,100,611	59,747,605	(2,353,006)
411 FEDERAL-TRANSP/TRANSIT-OPERATING ASSIS	545,794	0	0	0	0
431 FEDERAL-DISASTER RELIEF	734,188	0	0	0	0
449 FEDERAL-OTHER	130,665,132	104,508,865	106,670,610	101,068,260	(5,602,350)
Intergovernmental Revenue - Federal Subtotals	**229,808,979**	**234,473,599**	**241,897,554**	**240,290,734**	**(1,606,820)**

Revenues by Category and Object

Object	FY 1997-98 Actuals	FY 1998-99 Original Budget	FY 1998-99 Revised Budget	FY 1999-2000 Mayor's Proposed	FY 1999-2000 Mayor's vs. Revised
Intergovernmental Revenue - State					
451 STATE-PUBLIC ASSISTANCE ADMIN	41,702,622	34,595,469	41,253,730	47,342,868	6,089,138
452 STATE-PUBLIC ASSISTANCE PROGRAMS	40,431,436	43,816,013	44,060,450	42,380,014	(1,680,436)
453 STATE-HEALTH ADMINISTRATION	17,633,054	21,524,603	21,536,928	21,392,658	(144,270)
454 STATE-HEALTH PROGRAMS	57,936,338	60,027,304	60,485,940	58,920,983	(1,564,957)
455 STATE-HEALTH & WELFARE SALES TAX	94,240,812	96,700,000	96,700,000	98,900,000	2,200,000
456 STATE-HEALTH & WELFARE VEH LICENSE FEE	58,134,493	59,200,000	59,200,000	64,800,000	5,600,000
461 STATE-MOTOR VEHICLE IN-LIEU TAX	75,120,762	76,292,000	76,292,000	81,047,000	4,755,000
462 STATE-HIGHWAY USERS TAX	14,027,563	14,214,230	14,214,230	15,010,648	796,418
470 STATE-AGRICULTURE	28,864	163,000	163,000	163,000	0
471 STATE-TRANSPORT/TRANSIT-OPERATING ASSI	23,638,964	30,031,353	30,031,353	29,859,385	(171,968)
481 STATE - HOMEOWNERS' PROPERTY TAX RELIE	5,598,750	5,414,791	5,414,791	5,420,421	5,630
482 STATE - TRIAL COURT FUNDING	32,768,534	0	0	0	0
483 STATE - PROP 172 PUBLIC SAFETY FUNDS	58,153,968	60,538,000	60,538,000	63,500,000	2,962,000
489 STATE - OTHER	55,662,270	41,901,269	42,241,709	60,079,567	17,837,858
Intergovernmental Revenue - State Subtotals	**575,078,430**	**544,418,032**	**552,132,131**	**588,816,544**	**36,684,413**
Intergovernmental Revenue - Other					
491 OTHER-TRANSPORT/TRANSIT-OPERTING ASSI	43,619,607	46,310,373	47,260,373	45,308,715	(1,951,658)
499 OTHER - GOVERNMENTAL AGENCIES	0	314,160	314,160	1,066,349	752,189
Intergovernmental Revenue - Other Subtotals	**43,619,607**	**46,624,533**	**47,574,533**	**46,375,064**	**(1,199,469)**

Revenues by Category and Object

Object		FY 1997-98 Actuals	FY 1998-99 Original Budget	FY 1998-99 Revised Budget	FY 1999-2000 Mayor's Proposed	FY 1999-2000 Mayor's vs. Revised
Charges for Services						
601	GENERAL GOVERNMENT SERVICES	36,195,427	42,154,185	42,602,993	39,894,437	(2,708,556)
605	HUMANE SERVICE	82,373	63,000	63,000	73,200	10,200
606	PUBLIC SAFETY SERVICE CHARGES	21,800,338	18,588,815	19,145,285	24,083,430	4,938,145
607	CORRECTION SERVICE CHARGES	2,046,547	1,252,500	1,252,500	4,000,500	2,748,000
608	HIGHWAY SERVICE CHARGES	679,339	271,500	271,500	271,500	0
611	PLANNING & ENGINEERING SERVICES	20,747,056	20,015,989	20,299,989	23,710,213	3,410,224
625	LIBRARY SERVICES	623,718	619,950	619,950	619,950	0
626	REC & PARK-SERVICE CHARGES	12,027,604	15,467,870	15,467,870	14,004,018	(1,463,852)
628	CONCERTS, EXHIBITIONS & PERFORMANCES	2,344,756	2,463,801	3,372,849	2,871,930	(500,919)
631	SANITATION SERVICE CHARGES	139,658,195	140,937,120	140,937,120	137,457,984	(3,479,136)
635	HEALTH SERVICE CHARGES	5,326,788	4,288,515	4,740,707	4,227,422	(513,285)
640	PORT-CARGO SERVICES	549,611	1,883,000	1,883,000	2,565,000	682,000
641	PORT-SHIP REPAIR SERVICES	15,000	1,200,000	1,200,000	1,000,000	(200,000)
642	PORT-HARBOR SERVICES	43,360	811,000	811,000	840,000	29,000
645	PORT-CRUISE SERVICES	644,107	350,700	350,700	552,000	201,300
646	PORT-FISHING SERVICES	26,244	1,424,000	1,424,000	1,374,000	(50,000)
647	PORT-OTHER MARINE SERVICES	335,256	727,000	727,000	1,254,000	527,000
651	HOSPITAL SERVICE CHARGES	11,813,178	17,660,862	19,160,862	17,841,979	(1,318,883)
652	INPATIENT REVENUES	412,814,781	0	0	558,192,739	558,192,739
653	OUTPATIENT REVENUES	125,976,137	13,635,026	13,635,026	12,168,256	(1,466,770)
654	EMERGENCY ROOM REVENUES	27,836,167	0	0	0	0
658	REVENUE DEDUCTIONS	(350,936,077)	0	0	(350,613,059)	(350,613,059)
659	NET PATIENT REVENUE	39,320,657	440,556,577	411,362,964	17,530,000	(393,832,964)
660	STATE BILL REVENUES	163,017,735	0	30,000,000	188,017,736	158,017,736
661	TRANSIT PASS REVENUE	44,754,064	2,037,094	2,037,094	2,145,054	107,960
662	TRANSIT CABLE CAR REVENUE	13,287,526	0	0	0	0
663	TRANSIT CASH REVENUE	36,827,375	97,665,000	94,465,411	95,765,000	1,299,589
664	TRANSIT CHARTER BUS REVENUE	20,738	0	0	0	0
665	TRANSIT ADVERTISING REVENUE	3,984,811	4,173,873	4,173,873	6,677,567	2,503,694
666	TRANSIT TOKEN REVENUE	2,499,100	0	0	0	0
667	TRANSIT PARATRANSIT REVENUE	518,735	591,784	591,784	591,784	0
669	TRANSIT OTHER OPERATING REVENUE	435,701	5,152,495	5,152,495	5,152,495	0
671	SFIA-FLIGHT OPERATIONS	45,070,315	43,494,826	43,494,826	71,977,183	28,482,357
672	SFIA-RENTAL AIRLINES	51,102,828	89,104,826	89,104,826	124,066,152	34,961,326
673	SFIA-PAVED & UNIMPROVED-AIRLINES	11,843,695	12,798,000	12,798,000	17,092,000	4,294,000
674	SFIA-AIRCRAFT & OUTDOOR STORAGE	5,153,117	5,727,000	5,727,000	5,840,000	113,000
675	SFIA-AIRLINE SUPPORT SERVICE	225,523	151,000	151,000	485,000	334,000
676	SFIA-FUEL, OIL & OTHER SERVICES	2,631,895	2,475,000	2,475,000	3,099,000	624,000
677	SFIA-PARKING AIRLINES	1,530,882	1,763,000	1,763,000	4,261,000	2,498,000
681	WATER SALES	118,737,667	126,923,875	126,923,875	133,353,960	6,430,085
682	WATER SERVICE INSTALLATION	2,050,734	0	0	0	0
687	HHETCHY - ELECTRICITY SALES	81,666,706	91,267,021	91,267,021	89,723,038	(1,543,983)
699	OTHER CHARGES FOR SERVICES	4,101,633	298,544	304,934	2,117,178	1,812,244
880	ISF CHARGE FOR SVC TO OTHER CITY AGENCI	5,015,389	0	0	0	0
Charges for Services Subtotals		**1,104,446,731**	**1,207,994,748**	**1,209,758,454**	**1,264,283,646**	**54,525,192**

Revenues by Category and Object

Object		FY 1997-98 Actuals	FY 1998-99 Original Budget	FY 1998-99 Revised Budget	FY 1999-2000 Mayor's Proposed	FY 1999-2000 Mayor's vs. Revised
Other Revenues						
701	RETIREMENT - CONTRIBUTIONS	163	7,468,796	7,468,796	12,602,540	5,133,744
751	SF COMMUNITY COLLEGE DIST REVENUE	59,138	20,576	6,240	0	(6,240)
758	PORT-POWER	394,869	0	0	0	0
759	PORT-OTHER NON OPERATING REVENUE	1,621,009	264,000	287,041	244,000	(43,041)
761	GAIN(LOSS) ON SALES OF FIXED ASSETS	2,695,047	400,000	400,000	400,000	0
762	PROCEEDS FROM SALES OF OTHER CITY PRO	96,654	54,700	54,700	66,220	11,520
769	INSURANCE PROCEEDS	0	0	363,180	0	(363,180)
771	SFIA-COGENERATION FACILITIES	57,922	42,000	42,000	58,000	16,000
772	SFIA-ELECTRICITY	10,005,583	12,342,000	12,342,000	16,727,315	4,385,315
773	SFIA-WATER	3,106,351	3,738,000	3,738,000	4,041,000	303,000
774	SFIA-SECURITY SERVICES	1,873,104	2,185,000	2,185,000	2,064,000	(121,000)
775	SFIA-MEDICAL SERVICES	1,106,735	2,347,000	2,347,000	2,059,000	(288,000)
779	SFIA-MISCELLANEOUS	1,025,134	1,722,700	14,222,700	2,046,000	(12,176,700)
781	GIFTS & BEQUESTS	40,183	0	0	0	0
789	OTHER OPERATING ADJUSTMENTS	402,137	0	0	0	0
797	CUSTOM WORK&SVC TO OTHER GOV'T AGENC	1,602,710	0	630,191	0	(630,191)
799	OTHER NON-OPERATING REVENUES	16,616,345	4,008,462	4,015,784	4,013,885	(1,899)
801	PROCEED FROM LONG-TERM DEBTS	37,133,503	132,142,124	42,241,811	126,322,511	84,080,700
802	LOAN REPAYMENT	1,478,905	0	555,586	0	(555,586)
Other Revenues Subtotals		**79,315,492**	**166,735,358**	**90,900,029**	**170,644,471**	**79,744,442**
Transfers In						
920	GENERAL FUND SUBSIDY TRANSFER IN	85,820,011	124,533,658	140,925,168	190,932,025	50,006,857
930	OTHER OPERATING TRANSFERS IN	314,807,718	295,179,274	305,934,493	286,712,237	(19,222,256)
950	INTRAFUND TRANSFERS IN	620,163,553	584,156,936	650,165,456	668,471,072	18,305,616
Transfers In Subtotals		**1,020,791,282**	**1,003,869,868**	**1,097,025,117**	**1,146,115,334**	**49,090,217**
Fund Balance						
999	FUND BALANCE	0	158,100,071	178,663,632	240,405,312	61,741,680
Fund Balance Subtotals		**0**	**158,100,071**	**178,663,632**	**240,405,312**	**61,741,680**
Revenue Subtotals		4,564,916,792	4,885,738,476	4,941,809,228	5,340,733,256	398,924,028
Less Interfund and Intrafund Transfers		(1,020,791,282)	(1,003,869,868)	(1,097,025,117)	(1,146,115,334)	(49,090,217)
Net Revenues		**3,544,125,510**	**3,881,868,608**	**3,844,784,111**	**4,194,617,922**	**349,833,811**

Expenditures by Category and Object

Char / Obj	Object Title	FY 1997-98 Actuals	FY 1998-99 Original Budget	FY 1998-99 Revised Budget	FY 1999-2000 Mayor's Proposed	FY 1999-2000 Mayor's vs. Revised
Salaries and Wages						
001/001	PERMANENT SALARIES-MISC	828,832,492	947,220,084	951,189,885	1,045,735,318	94,545,433
001/002	PERMANENT SALARIES-UNIFORM	212,170,539	239,922,019	240,307,190	249,892,371	9,585,181
001/003	PERMANENT SALARIES-PLATFORM	72,866,592	96,742,234	98,049,210	99,266,755	1,217,545
001/004	PERMANENT SALARIES-NURSES	73,321,925	95,651,484	95,657,529	99,121,544	3,464,015
001/005	TEMP SALARIES-MISC	49,206,468	19,351,962	19,517,417	21,615,436	2,098,019
001/006	TEMP SALARIES-NURSES	13,604,240	2,264,746	2,264,746	2,321,692	56,946
001/007	CERTIFICATED SALARIES	1,610	0	0	0	0
001/009	PREMIUM PAY	32,846,804	27,162,775	28,018,315	30,280,205	2,261,890
001/010	RETROACTIVE SALARIES	(25,474)	0	640,411	0	(640,411)
001/011	OVERTIME	66,362,647	33,253,043	34,627,927	36,593,096	1,965,169
001/012	HOLIDAY PAY	16,696,213	16,615,794	16,615,794	17,105,168	489,374
Salaries and Wages		**1,365,884,056**	**1,478,184,141**	**1,486,888,424**	**1,601,931,585**	**115,043,161**
Fringe Benefits						
013/013	MANDATORY FRINGE BENEFITS	313,905,346	338,302,871	338,114,311	361,882,714	23,768,403
Fringe Benefits		**313,905,346**	**338,302,871**	**338,114,311**	**361,882,714**	**23,768,403**
Overhead						
020/020	OVERHEAD	33,774,651	28,400,981	32,251,741	31,035,677	(1,216,064)
Overhead		**33,774,651**	**28,400,981**	**32,251,741**	**31,035,677**	**(1,216,064)**
Non-Personal Services						
021/021	TRAVEL	1,744,803	1,637,262	1,754,277	2,361,138	606,861
021/022	TRAINING	4,085,092	5,440,973	5,506,961	7,977,285	2,470,324
021/023	EMPLOYEE FIELD EXPENSE	942,158	307,305	309,299	397,936	88,637
021/024	MEMBERSHIP FEES	1,250,936	1,361,123	1,363,009	1,461,000	97,991
021/025	ENTERTAINMENT AND PROMOTION	13,701,919	1,833,096	1,517,974	2,444,038	926,064
021/026	COURT FEES AND OTHER COMPENSATION	10,068,562	7,424,780	7,421,040	7,774,252	353,212
021/027	PROFESSIONAL & SPECIALIZED SERVICES	441,710,092	448,336,358	479,190,167	502,740,753	23,550,586
021/028	MAINTENANCE SVCS-BUILDING & STRUCTUR	18,713,894	10,189,175	10,816,854	10,212,323	(604,531)
021/029	MAINTENANCE SVCS-EQUIPMENT	19,084,113	19,019,631	18,155,449	18,895,951	740,502
021/030	RENTS & LEASES-BUILDINGS & STRUCTURE	47,357,025	16,988,175	16,975,480	22,219,738	5,244,258
021/031	RENTS & LEASES-EQUIPMENT	11,066,688	9,099,016	10,112,366	11,263,144	1,150,778
021/032	UTILITIES	24,947,912	20,762,851	19,774,379	19,634,192	(140,187)
021/033	POWER FOR RESALE	64,325,288	78,853,739	78,853,739	82,240,771	3,387,032
021/034	SUBSISTANCE	135,848	48,410	48,410	57,946	9,536
021/035	OTHER CURRENT EXPENSES	159,591,610	299,951,101	297,524,278	301,552,461	4,028,183
021/051	INSURANCE	54,037,319	42,175,725	42,175,725	51,771,433	9,595,708
021/052	TAXES, LICENSES & PERMITS	38,474,734	48,355,543	51,068,117	47,060,365	(4,007,752)
021/053	JUDGEMENTS & CLAIMS	38,070,319	16,229,283	17,156,783	16,575,571	(581,212)
021/054	OTHER FIXED CHARGES	(1,548,960)	30,265,374	29,773,979	32,194,436	2,420,457
069/06A	PERF I/D SVCS EXPEND-CFWD BUDGET ONL	0	0	7,000,000	0	(7,000,000)
069/06B	PROGRAMMATIC PROJECTS-CFWD BUDGET	0	(1,456,481)	(12,045)	(745,241)	(733,196)
06P/06	PROGRAMMATIC PROJECTS-BUDGET	0	0	741,953	0	(741,953)
079/079	ALLOCATED CHARGES	(281,501)	(220,000)	(320,363)	(2,497,105)	(2,176,742)
089/089	BUDGET REDUCTION-NOT DETAILED	0	(1,708,119)	(1,708,119)	(521,440)	1,186,679
Non-Personal Services		**947,477,851**	**1,054,894,320**	**1,095,199,712**	**1,135,070,947**	**39,871,235**

Expenditures by Category and Object

Char / Obj	Object Title	FY 1997-98 Actuals	FY 1998-99 Original Budget	FY 1998-99 Revised Budget	FY 1999-2000 Mayor's Proposed	FY 1999-2000 Mayor's vs. Revised
Aid Assistance						
036/036	AID ASSISTANCE	2,102,350	6,248,445	6,541,567	7,977,555	1,435,988
037/037	AID PAYMENTS	173,179,491	175,447,271	175,447,271	171,305,630	(4,141,641)
038/038	CITY GRANT PROGRAMS	2,320,212	1,445,402	4,610,718	29,292,155	24,681,437
039/039	OTHER SUPPORT & CARE OF PERSONS	2,154,618	0	150,066	0	(150,066)
Aid Assistance		**179,756,671**	**183,141,118**	**186,749,622**	**208,575,340**	**21,825,718**
Materials and Supplies						
040/040	MATERIALS & SUPPLIES BUDGET ONLY	0	80,174,521	81,249,798	86,778,262	5,528,464
040/041	INVENTORIES	(77,743)	0	0	0	0
040/042	BUILDING & CONSTRUCTION SUPPLIES	13,862,617	7,936,306	8,037,706	8,401,282	363,576
040/043	EQUIPMENT MAINTENANCE SUPPLIES	26,504,445	18,947,370	23,920,812	27,753,655	3,832,843
040/044	HOSPITAL, CLINICS & LABORATORY SUPPLIE	43,757,760	5,569,821	5,727,668	5,961,705	234,037
040/045	SAFETY	6,104,427	2,546,477	2,670,524	4,674,160	2,003,636
040/046	FOOD	10,528,014	3,143,450	3,901,037	3,422,439	(478,598)
040/047	FUELS AND LUBRICANTS	6,752,522	6,051,378	6,089,378	5,385,497	(703,881)
040/048	WATER SEWAGE TREATMENT SUPPLIES	4,921,077	6,896,035	6,896,035	5,559,237	(1,336,798)
040/049	OTHER MATERIALS & SUPPLIES	26,806,109	11,913,068	12,433,034	17,471,336	5,038,302
Materials and Supplies		**139,159,228**	**143,178,426**	**150,925,992**	**165,407,573**	**14,481,581**
Facilities Maintenance						
06F/06F	FACILITIES MAINTENANCE PROJECTS-BUDG	10,454,916	14,498,223	12,180,610	13,831,000	1,650,390
Facilities Maintenance		**10,454,916**	**14,498,223**	**12,180,610**	**13,831,000**	**1,650,390**
Debt Service						
070/070	DEBT SERVICE	279,981,084	327,483,456	340,606,964	370,350,025	29,743,061
Debt Service		**279,981,084**	**327,483,456**	**340,606,964**	**370,350,025**	**29,743,061**
Services of Other Departments						
081/081	SERVICES OF OTHER DEPTS (AAO FUNDS)	280,192,299	307,582,768	315,677,851	350,915,201	35,237,350
081/082	SERVICES OF OTHER DEPTS (NON-AAO-FUN	616	0	0	0	0
081/083	SERVICES OF OTHER CITY AGENCIES	0	15,000	15,000	15,000	0
Services of Other Departments		**280,192,915**	**307,597,768**	**315,692,851**	**350,930,201**	**35,237,350**
Transfers Out						
091/093	OTHER OPERATING TRANSFERS OUT	346,666,693	295,179,274	318,256,485	286,712,237	(31,544,248)
092/092	GENERAL FUND SUBSIDY TRANSFER OUT	85,920,011	124,533,658	140,925,168	190,932,025	50,006,857
095/095	INTRAFUND TRANSFERS OUT	610,811,549	584,156,936	650,165,455	668,471,072	18,305,617
Transfers Out		**1,043,398,253**	**1,003,869,868**	**1,109,347,108**	**1,146,115,334**	**36,768,226**
Budgetary Reserves						
097/097	UNAPPROPRIATED REVENUE - RESERVED	0	63,417,753	40,927,784	64,219,421	23,291,637
098/098	UNAPPROPRIATED REVENUE-DESIGNATED	0	0	(979,000)	0	979,000
099/099	UNAPPROPRIATED REVENUE-UNRESERVED	0	28,352,060	28,856,272	2,585,326	(26,270,946)
Budgetary Reserves		**0**	**91,769,813**	**68,805,056**	**66,804,747**	**(2,000,309)**

Expenditures by Category and Object

Char / Obj	Object Title	FY 1997-98 Actuals	FY 1998-99 Original Budget	FY 1998-99 Revised Budget	FY 1999-2000 Mayor's Proposed	FY 1999-2000 Mayor's vs. Revised
Equipment						
060/060	EQUIPMENT PURCHASE	23,880,766	76,192,384	65,732,993	23,454,408	(42,278,585)
060/061	EQUIPMENT LEASE PURCHASE-INITIAL	775,084	7,063,756	6,623,841	0	(6,623,841)
060/062	EQUIPMENT LEASE/PURCHASE-OPTION REN	3,547,591	1,212,665	2,303,963	10,242,551	7,938,588
060/063	EQUIPT LEASE/PURCHASE-FIN AGCY-INITIAL	435,870	0	5,295	200,000	194,705
060/064	EQPT LEASE/PURCH-CITY FIN AGCY-OPT RE	7,996,557	7,760,460	7,760,460	8,865,331	1,104,871
060/066	LAND	437,336	527,000	18,984,053	3,136,978	(15,847,075)
060/068	INTEREST EXPENSE-CAPITALIZED	245,198	0	0	0	0
Equipment		**37,318,402**	**92,756,265**	**101,410,605**	**45,899,268**	**(55,511,337)**
Capital Projects						
067/067	BLDS,STRUCTURES & IMPROVEMENTS	142,967,166	210,194,316	124,753,483	287,085,427	162,331,944
Capital Projects		**142,967,166**	**210,194,316**	**124,753,483**	**287,085,427**	**162,331,944**
Expenditure Subtotals		4,774,270,539	5,274,271,566	5,362,926,479	5,784,919,838	421,993,359
Less Interfund and Intrafund Transfers		(1,043,398,253)	(1,003,869,868)	(1,109,347,108)	(1,146,115,334)	(36,768,226)
Less Interdepartmental Recoveries		(345,079,056)	(388,533,090)	(421,117,249)	(444,186,582)	(23,069,333)
Net Expenditures		**3,385,793,230**	**3,881,868,608**	**3,832,462,122**	**4,194,617,922**	**362,155,800**

Note: Capital and facilities maintenance projects are often moved to non-annually budgeted funds and/or other spending categories.

Revenues by Fund

Fund		FY 1997-98 Actuals	FY 1998-99 Original Budget	FY 1998-99 Revised Budget	FY 1999-2000 Mayor's Proposed	FY 1999-2000 Mayor's vs. Revised
Fund Type: 1G	**GENERAL FUND**					
AGF	GENERAL FUND	1,847,239,522	1,990,320,291	2,019,381,750	2,150,118,720	130,736,970
S&A	GF-SUBVENTIONS & OTHER ALLOCATIONS F	355,281,223	383,040,190	393,726,998	410,131,714	16,404,716
Fund Type: 1G	**Subtotals**	2,202,520,745	2,373,360,481	2,413,108,748	2,560,250,434	147,141,686
Fund Type: 2S	**SPECIAL REVENUE FUNDS**					
BIF	BUILDING INSPECTION FUND	24,041,509	32,346,446	32,354,455	30,360,870	(1,993,585)
CDB	COMMUNITY DEVELOPMENT BLOCK GRANT	59,198,666	26,631,562	27,528,332	26,956,618	(571,714)
CFF	CONVENTION FACILITIES FUND	80,840,046	79,992,623	96,119,493	67,797,741	(28,321,752)
CHF	CHILDREN'S FUND	14,870,478	15,011,576	15,013,517	18,267,713	3,254,196
CHS	COMM HEALTH SVS SPEC REV FD	81,412,309	70,901,170	75,234,064	72,991,172	(2,242,892)
CRF	CULTURE & RECREATION SPEC REV FD	4,132,555	4,431,787	5,916,724	5,056,139	(860,585)
CTF	COURTS' SPECIAL REVENUE FUND	5,171,100	4,805,336	5,205,336	4,716,474	(488,862)
GSF	GENERAL SERVICES SPECIAL REVENUE FUN	7,274,560	1,332,898	1,339,480	5,770,897	4,431,417
GTF	GASOLINE TAX FUND	34,160,204	31,101,365	31,225,625	33,123,974	1,898,349
HWF	HUMAN WELFARE SPECIAL REVENUE FUND	3,010,873	2,208,313	2,954,781	2,470,670	(484,111)
LIB	PUBLIC LIBRARY SPECIAL REVENUE FUND	14,652,304	46,532,118	47,119,650	45,836,174	(1,283,476)
NDF	NEIGHBORHOOD DEVELOPMENT SPEC REV F	26,740,410	7,878,680	7,888,833	6,380,143	(1,508,690)
OPF	OFF-STREET PARKING FUND	9,004,476	14,816,467	14,931,534	11,201,361	(3,730,173)
OSP	OPEN SPACE & PARK FUND	22,736,249	22,368,467	22,508,433	25,327,854	2,819,421
PPF	PUBLIC PROTECTION SPECIAL REVENUE FUN	18,426,236	28,722,856	27,150,550	33,937,279	6,786,729
PWF	PUBLIC WORKS SPECIAL REVENUE FUND	5,929,715	5,025,719	5,403,457	4,000,000	(1,403,457)
RPF	REAL PROPERTY SPECIAL REVENUE FUND	5,484,630	3,999,115	3,987,388	7,400,217	3,412,829
SCP	SENIOR CITIZENS' PROGRAMS FUND	13,946,038	15,254,339	15,254,339	15,813,739	559,400
T&C	TRANSPORTATION & COMMERCE S/R FD	(78,390)	490,533	490,533	490,533	0
WMF	WAR MEMORIAL FUND	12,069,235	11,935,717	11,936,503	11,029,561	(906,942)
Fund Type: 2S	**Subtotals**	443,023,203	425,787,087	449,563,027	428,929,129	(20,633,898)
Fund Type: 3C	**CAPITAL PROJECTS FUNDS**					
CCS	CITYWIDE COMMUNICATION SYSTEM	0	34,067,624	34,067,624	222,661	(33,844,963)
MCF	MOSCONE CONVENTION CENTER FUND	0	0	0	55,000,000	55,000,000
RPF	RECREATION & PARK CAPITAL IMPVTS FUND	0	45,000	45,000	0	(45,000)
Fund Type: 3C	**Subtotals**	0	34,112,624	34,112,624	55,222,661	21,110,037
Fund Type: 4D	**DEBT SERVICE FUNDS**					
GOB	GENERAL OBLIGATION BOND FUND	95,625,369	95,200,458	95,200,458	96,145,339	944,881
Fund Type: 4D	**Subtotals**	95,625,369	95,200,458	95,200,458	96,145,339	944,881
Fund Type: 5A	**SF INTERNATIONAL AIRPORT FUNDS**					
AAA	SFIA-OPERATING FUND	368,555,737	415,663,451	428,261,056	569,512,769	141,251,713
CPF	SFIA-CAPITAL PROJECTS FUND	8,324,088	4,295,995	4,295,995	0	(4,295,995)
SRF	SFIA-SPECIAL REVENUE FUND	64,488	0	741,953	0	(741,953)
Fund Type: 5A	**Subtotals**	376,944,313	419,959,446	433,299,004	569,512,769	136,213,765
Fund Type: 5C	**CLEAN WATER PROGRAM FUNDS**					
AAA	CWP-OPERATING FUND	160,931,418	153,952,056	154,548,782	151,159,652	(3,389,130)
CPF	CWP-CAPITAL PROJECTS FUND	25,175,123	50,656,000	27,810,989	26,315,800	(1,495,189)
DSF	CWP-DEBT SERVICE FUND	63,500,626	0	29,890,748	0	(29,890,748)
Fund Type: 5C	**Subtotals**	249,607,167	204,608,056	212,250,519	177,475,452	(34,775,067)

Revenues by Fund

Fund	FY 1997-98 Actuals	FY 1998-99 Original Budget	FY 1998-99 Revised Budget	FY 1999-2000 Mayor's Proposed	FY 1999-2000 Mayor's vs. Revised
Fund Type: 5H GENERAL HOSPITAL MEDICAL CENTER FUNDS					
AAA SFGH-OPERATING FUND	400,132,275	440,251,717	440,950,049	445,068,874	4,118,825
Fund Type: 5H Subtotals	**400,132,275**	**440,251,717**	**440,950,049**	**445,068,874**	**4,118,825**
Fund Type: 5L LAGUNA HONDA HOSPITAL FUNDS					
AAA LHH-OPERATING FUND	113,528,862	124,557,945	124,575,249	124,641,451	66,202
Fund Type: 5L Subtotals	**113,528,862**	**124,557,945**	**124,575,249**	**124,641,451**	**66,202**
Fund Type: 5M PTC-MUNICIPAL RAILWAY FUNDS					
AAA MUNI-OPERATING FUND	311,270,439	328,799,625	340,543,286	370,003,701	29,460,415
SRF MUNI-SPECIAL REVENUE FUND	3,845,281	4,922,042	4,922,042	4,883,000	(39,042)
Fund Type: 5M Subtotals	**315,115,720**	**333,721,667**	**345,465,328**	**374,886,701**	**29,421,373**
Fund Type: 5P PORT OF SAN FRANCISCO FUNDS					
AAA PORT-OPERATING FUND	66,716,044	45,514,762	58,425,300	60,133,366	1,708,066
Fund Type: 5P Subtotals	**66,716,044**	**45,514,762**	**58,425,300**	**60,133,366**	**1,708,066**
Fund Type: 5T PUC-HETCH HETCHY FUNDS					
AAA HETCHY OPERATING FUND	120,182,681	137,982,742	137,988,203	138,415,440	427,237
Fund Type: 5T Subtotals	**120,182,681**	**137,982,742**	**137,988,203**	**138,415,440**	**427,237**
Fund Type: 5W PUC-WATER DEPARTMENT FUNDS					
AAA SFWD-OPERATING FUND	151,198,346	159,803,619	160,694,695	170,544,020	9,849,325
CPF SFWD-CAPITAL PROJECTS FUND	3,020,995	81,474,500	11,000,023	126,099,850	115,099,827
DSF SFWD-DEBT SERVICE FUND	16,102,763	0	15,203,121	0	(15,203,121)
PUC PUC OPERATING FUND	13,600	0	39,541	0	(39,541)
Fund Type: 5W Subtotals	**170,335,704**	**241,278,119**	**186,937,380**	**296,643,870**	**109,706,490**
Fund Type: 6I INTERNAL SERVICE FUNDS					
CSF IS-CENTRAL SHOPS FUND	(5,998)	0	3,045	0	(3,045)
OIS IS-REPRODUCTION FUND	0	0	1,425	145,000	143,575
TIF TELECOMMUNICATION FUND	10,446,269	38,000	562,651	191,795	(370,856)
Fund Type: 6I Subtotals	**10,440,271**	**38,000**	**567,121**	**336,795**	**(230,326)**
Fund Type: 7E EXPENDABLE TRUST FUNDS					
BEQ BEQUESTS FUND	744,275	535,709	536,555	368,435	(168,120)
Fund Type: 7E Subtotals	**744,275**	**535,709**	**536,555**	**368,435**	**(168,120)**
Fund Type: 7P PENSION TRUST FUNDS					
RET EMPLOYEES' RETIREMENT SYSTEM	163	8,829,663	8,829,663	12,702,540	3,872,877
Fund Type: 7P Subtotals	**163**	**8,829,663**	**8,829,663**	**12,702,540**	**3,872,877**
Revenue Subtotals	4,564,916,792	4,885,738,476	4,941,809,228	5,340,733,256	398,924,028
Less Interfund and Intrafund Transfers	(1,020,791,282)	(1,003,869,868)	(1,097,025,117)	(1,146,115,334)	(49,090,217)
Net Revenues	**3,544,125,510**	**3,881,868,608**	**3,844,784,111**	**4,194,617,922**	**349,833,811**

Expenditures by Service Area and Department

Program	FY 1997-98 Actuals	FY 1998-99 Original Budget	FY 1998-99 Revised Budget	FY 1999-2000 Mayor's Proposed	FY 1999-2000 Mayor's vs. Revised
Service Area : A PUBLIC PROTECTION					
ADMIN SVCS - ANIMAL CARE & CONTROL	2,221,515	2,536,204	2,545,950	2,773,031	227,081
ADMIN SVCS - COUNTY AG/WEIGHTS & MSRS	1,071,288	1,285,906	1,364,839	1,709,433	344,594
ADMIN SVCS - MEDICAL EXAMINER	3,354,629	3,557,167	3,568,586	3,821,396	252,810
ADMIN SVCS - PUBLIC ADMIN/GUARDIAN	2,977,814	3,395,951	3,418,314	3,621,189	202,875
ADULT PROBATION	9,129,705	8,965,754	9,138,491	9,569,019	430,528
DISTRICT ATTORNEY	35,212,924	38,183,233	38,799,156	41,549,418	2,750,262
FIRE DEPARTMENT	157,436,603	160,268,623	161,955,951	169,340,446	7,384,495
JUVENILE PROBATION	24,519,845	25,987,747	27,025,799	27,635,313	609,514
POLICE	222,926,919	242,160,241	240,246,543	253,531,834	13,285,291
PUBLIC DEFENDER	10,372,296	11,017,599	11,017,599	12,265,292	1,247,693
SHERIFF	72,889,022	70,851,691	72,984,851	79,798,836	6,813,985
TRIAL COURTS	83,836,479	39,871,411	39,769,318	37,483,413	(2,285,905)
Service Area : A Subtotals	625,949,039	608,081,527	611,835,397	643,098,620	31,263,223
Service Area : B PUBLIC WORKS, TRANSPORTATION & COMMERCE					
AIRPORT COMMISSION	281,899,413	325,604,443	338,944,002	441,202,310	102,258,308
BOARD OF APPEALS	282,480	314,609	315,944	347,714	31,770
BUSINESS AND ECONOMIC DEVELOPMENT	6,993,848	8,914,691	8,773,512	24,015,120	15,241,608
CLEAN WATER	177,046,569	193,729,248	169,504,109	170,500,875	996,766
DEPARTMENT OF BUILDING INSPECTION	23,449,256	27,782,123	27,700,132	29,196,190	1,496,058
DEPARTMENT OF PUBLIC TRANSPORTATION	321,318,892	333,145,441	348,675,241	372,640,018	23,964,777
DEPARTMENT OF PUBLIC WORKS	124,773,538	111,288,965	143,185,611	118,549,743	(24,635,868)
EMERGENCY COMMUNICATIONS DEPARTMENT	21,369,473	62,927,649	63,031,991	37,559,478	(25,472,513)
HETCH HETCHY	95,834,873	122,155,742	119,682,817	120,360,440	677,623
LIGHT, HEAT AND POWER	48,290,528	53,094,611	53,336,207	57,042,423	3,706,216
PARKING TRAFFIC COMMISSION	43,795,772	53,352,523	53,648,674	57,456,054	3,807,380
PORT	45,539,557	40,576,676	47,384,960	49,616,708	2,231,748
PUBLIC UTILITIES COMMISSION	88,240,486	72,929,039	78,282,139	77,934,415	(347,724)
TELECOMMUNICATIONS & INFORMATION SVCS	53,792,489	48,606,189	53,448,505	60,558,655	7,110,150
WATER DEPARTMENT	141,003,336	227,655,209	152,611,082	278,056,690	125,445,608
Service Area : B Subtotals	1,473,630,510	1,682,077,158	1,658,524,926	1,895,036,833	236,511,907
Service Area : C HUMAN WELFARE & NEIGHBORHOOD DEVELOPMENT					
CHILDREN, YOUTH & THEIR FAMILIES	16,202,021	18,235,676	17,790,101	22,061,517	4,271,416
COMMISSION ON THE AGING	13,243,603	15,534,339	15,534,339	16,093,739	559,400
COMMISSION ON THE STATUS OF WOMEN	2,039,400	2,505,534	2,506,774	2,604,446	97,672
ENVIRONMENT	330,361	298,060	298,060	680,418	382,358
HUMAN RIGHTS COMMISSION	3,306,719	3,721,880	3,985,605	4,009,440	23,835
HUMAN SERVICES	305,403,683	370,829,896	382,191,734	398,986,633	16,794,899
RENT ARBITRATION BOARD	2,324,144	2,475,325	2,464,752	3,255,731	790,979
Service Area : C Subtotals	342,849,931	413,600,710	424,771,365	447,691,924	22,920,559

Expenditures by Service Area and Department

Program	FY 1997-98 Actuals	FY 1998-99 Original Budget	FY 1998-99 Revised Budget	FY 1999-2000 Mayor's Proposed	FY 1999-2000 Mayor's vs. Revised
Service Area : D COMMUNITY HEALTH					
COMMUNITY HEALTH NETWORK	434,052,397	507,760,642	508,247,705	514,311,298	6,063,593
PUBLIC HEALTH	282,040,411	302,681,478	312,761,456	319,143,444	6,381,988
Service Area : D Subtotals	**716,092,808**	**810,442,120**	**821,009,161**	**833,454,742**	**12,445,581**
Service Area : E CULTURE & RECREATION					
ACADEMY OF SCIENCES	1,627,899	1,690,162	1,690,162	2,043,972	353,810
ADMIN SVCS - CONVENTION FACILITIES MGMT	43,947,662	72,369,486	74,249,510	108,019,277	33,769,767
ART COMMISSION	5,113,565	6,121,158	6,501,257	6,728,089	226,832
ASIAN ART MUSEUM	2,018,501	1,683,313	1,876,813	1,762,697	(114,116)
COUNTY EDUCATION OFFICE	1,720,898	1,720,948	1,720,948	1,721,315	367
FINE ARTS MUSEUM	6,126,053	7,085,530	7,877,209	8,266,775	389,566
LAW LIBRARY	206,651	262,599	262,599	393,713	131,114
PUBLIC LIBRARY	38,416,234	44,402,714	44,900,676	45,927,861	1,027,185
RECREATION AND PARK COMMISSION	78,397,434	84,249,636	84,829,666	89,439,273	4,609,607
WAR MEMORIAL	7,358,403	9,856,951	9,857,737	9,708,561	(149,176)
Service Area : E Subtotals	**184,933,300**	**229,442,497**	**233,766,577**	**274,011,533**	**40,244,956**
Service Area : F GENERAL ADMINISTRATION & FINANCE					
ADMINISTRATIVE SERVICES	37,662,835	51,315,953	45,034,206	45,114,593	80,387
ASSESSOR / RECORDER	10,047,690	11,723,451	10,736,556	11,363,980	627,424
BOARD OF SUPERVISORS	6,660,175	8,477,655	8,261,119	8,640,037	378,918
CITY ATTORNEY	31,178,558	32,954,125	34,680,427	38,696,011	4,015,584
CITY PLANNING	7,405,741	9,253,617	9,289,521	12,835,503	3,545,982
CIVIL SERVICE COMMISSION	623,373	713,915	717,159	751,525	34,366
CONTROLLER	15,154,637	16,936,985	16,818,804	20,772,118	3,953,314
ELECTIONS	3,642,391	2,856,565	2,658,802	4,483,359	1,824,557
ETHICS COMMISSION	371,556	475,646	475,646	540,036	64,390
HUMAN RESOURCES	72,203,871	70,347,856	71,323,873	78,391,844	7,067,971
MAYOR	67,393,844	57,587,517	58,519,378	61,885,660	3,366,282
RETIREMENT SYSTEM	6,850,609	8,979,663	8,979,663	12,852,540	3,872,877
TREASURER/TAX COLLECTOR	13,089,069	15,172,013	14,974,921	16,208,914	1,233,993
Service Area : F Subtotals	**272,284,349**	**286,794,961**	**282,470,075**	**312,536,120**	**30,066,045**
Service Area : G GENERAL CITY RESPONSIBILITIES					
GENERAL CITY RESPONSIBILITY	291,995,108	340,039,370	348,227,126	338,739,842	(9,487,284)
Service Area : G Subtotals	**291,995,108**	**340,039,370**	**348,227,126**	**338,739,842**	**(9,487,284)**

Expenditures by Service Area and Department

Program	FY 1997-98 Actuals	FY 1998-99 Original Budget	FY 1998-99 Revised Budget	FY 1999-2000 Mayor's Proposed	FY 1999-2000 Mayor's vs. Revised
Expenditure Subtotals	3,907,735,045	4,370,478,343	4,380,604,627	4,744,569,614	363,964,987
Less Interfund and Intrafund Transfers	(176,862,759)	(100,076,645)	(127,025,256)	(105,765,110)	21,260,146
Less Interdepartmental Recoveries	(345,079,056)	(388,533,090)	(421,117,249)	(444,186,582)	(23,069,333)
Net Expenditures	**3,385,793,230**	**3,881,868,608**	**3,832,462,122**	**4,194,617,922**	**362,155,800**

Note: Capital and facilities maintenance projects are often moved to non-annually budgeted funds and/or other spending categories.

Authorized Positions, Grand Recap Detail

Position Detail	FY 1997-98 Revised Budget	FY 1998-99 Revised Budget	FY 1999-2000 Mayor's Proposed	FY 1999-2000 Mayor's versus Revised
Operating				
Permanent	25,897	26,513	27,679	1,167
Temporary	477	433	475	42
Non-Operating				
Grant	518	488	591	103
Capital/Other	1,149	1,381	1,615	234
Authorized Positions - subtotal:	28,040	28,814	30,359	1,545
Unfunded Positions				
Attrition Savings	(1,291)	(1,386)	(1,305)	81
Capital/Other	(1,149)	(1,381)	(1,615)	(234)
Unfunded Positions - subtotal:	(2,439)	(2,766)	(2,920)	(153)
Net Funded Positions:	**25,600**	**26,048**	**27,440**	**1,392**

Funded Positions, Grand Recap by Major Service Area and Department Title

Department	FY 1997-98 Revised Budget	FY 1998-99 Revised Budget	FY 1999-2000 Mayor's Proposed	FY 1999-2000 Mayor's vs. Revised
A : PUBLIC PROTECTION				
ADMIN SVCS - ANIMAL CARE & CONTROL	37	38	41	3
ADMIN SVCS - COUNTY AG/WEIGHTS & MSRS	16	19	23	5
ADMIN SVCS - MEDICAL EXAMINER	37	36	37	1
ADMIN SVCS - PUBLIC ADMIN/GUARDIAN	44	46	48	2
ADULT PROBATION	121	123	127	4
DISTRICT ATTORNEY	359	383	395	12
FIRE DEPARTMENT	1,754	1,815	1,862	47
JUVENILE PROBATION	294	312	316	4
POLICE	2,543	2,595	2,753	158
PUBLIC DEFENDER	102	104	114	9
SHERIFF	818	845	897	52
TRIAL COURTS	539	14	20	6
A : PUBLIC PROTECTION TOTAL	**6,663**	**6,330**	**6,632**	**302**
B : PUBLIC WORKS, TRANSPORTATION & COMMERCE				
AIRPORT COMMISSION	978	1,123	1,525	402
BOARD OF APPEALS	4	4	4	0
BUSINESS AND ECONOMIC DEVELOPMENT	24	28	29	1
CLEAN WATER	371	331	362	31
DEPARTMENT OF BUILDING INSPECTION	214	230	261	31
DEPARTMENT OF PUBLIC TRANSPORTATION	3,491	3,597	3,849	251
DEPARTMENT OF PUBLIC WORKS	921	1,004	989	(14)
EMERGENCY COMMUNICATIONS DEPARTMENT	154	174	180	6
HETCH HETCHY	166	168	164	(5)
LIGHT, HEAT AND POWER	8	8	8	0
PARKING TRAFFIC COMMISSION	483	552	550	(2)
PORT	212	219	227	8
PUBLIC UTILITIES COMMISSION	397	406	413	8
TELECOMMUNICATIONS & INFORMATION SVCS	269	279	320	41
WATER DEPARTMENT	447	438	429	(9)
B : PUBLIC WORKS, TRANSPORTATION & COMMERCE TOTAL	**8,139**	**8,560**	**9,310**	**750**
C : HUMAN WELFARE & NEIGHBORHOOD DEVELOPMENT				
CHILDREN, YOUTH & THEIR FAMILIES	21	22	28	6
COMMISSION ON THE AGING	20	19	20	1
COMMISSION ON THE STATUS OF WOMEN	7	7	8	1
ENVIRONMENT	4	4	6	3
HUMAN RIGHTS COMMISSION	43	44	43	(1)
HUMAN SERVICES	1,428	1,569	1,634	65
RENT ARBITRATION BOARD	22	26	34	8
C : HUMAN WELFARE & NEIGHBORHOOD DEVELOPMENT TOTAL	**1,544**	**1,691**	**1,774**	**82**
D : COMMUNITY HEALTH				
COMMUNITY HEALTH NETWORK	4,716	4,871	4,876	5
PUBLIC HEALTH	1,266	1,247	1,297	50
D : COMMUNITY HEALTH TOTAL	**5,982**	**6,118**	**6,173**	**55**

Funded Positions, Grand Recap by Major Service Area and Department Title

Department	FY 1997-98 Revised Budget	FY 1998-99 Revised Budget	FY 1999-2000 Mayor's Proposed	FY 1999-2000 Mayor's vs. Revised
E : CULTURE & RECREATION				
ACADEMY OF SCIENCES	9	9	9	0
ADMIN SVCS - CONVENTION FACILITIES MGMT	4	4	61	57
ART COMMISSION	17	20	20	1
ASIAN ART MUSEUM	12	12	10	(2)
COUNTY EDUCATION OFFICE	1	1	1	0
FINE ARTS MUSEUM	73	72	82	10
LAW LIBRARY	3	3	3	0
PUBLIC LIBRARY	579	575	599	24
RECREATION AND PARK COMMISSION	960	974	1,021	47
WAR MEMORIAL	98	97	96	(1)
E : CULTURE & RECREATION TOTAL	**1,757**	**1,766**	**1,901**	**135**
F : GENERAL ADMINISTRATION & FINANCE				
ADMINISTRATIVE SERVICES	233	249	257	8
ASSESSOR / RECORDER	125	134	136	2
BOARD OF SUPERVISORS	72	74	74	0
CITY ATTORNEY	229	231	245	14
CITY PLANNING	111	113	128	16
CIVIL SERVICE COMMISSION	5	7	7	0
CONTROLLER	148	154	156	2
ELECTIONS	27	23	31	8
ETHICS COMMISSION	5	6	6	0
HUMAN RESOURCES	186	206	210	4
MAYOR	146	145	145	0
RETIREMENT SYSTEM	62	66	70	4
TREASURER/TAX COLLECTOR	168	174	183	9
F : GENERAL ADMINISTRATION & FINANCE TOTAL	**1,516**	**1,582**	**1,650**	**68**
Report Grand Total:	**25,600**	**26,048**	**27,440**	**1,392**

City and County of San Francisco

Mayor's Budget Summary

2000-2001

Willie L. Brown, Jr., Mayor

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City and County of San Francisco

Mayor's Budget Summary 2000–2001

Willie L. Brown, Jr., Mayor

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Salla Vaerma
Linda Zane

Telecommunications and Information Services
Liza Lowery, Director
Stephanie Nydell, Project Consultant

GUIDE TO BUDGET DOCUMENTS

Mayor's Budget Summary 2000–2001

A document containing the Mayor's Budget Message and an overview, highlights, and tabular summary of the Mayor's budget for 2000–2001.

Mayor's Proposed Budget for 2000–2001

A document containing the above, plus a narrative description of each department—its mission and services, budget summary, and strategic issues. Departmental data also includes performance measures and a historical comparison of the department's total budget.

The Mayor's Proposed Budget also contains the Capital Budget: a listing of all capital projects funded in 2000–2001.

Consolidated Budget and Annual Appropriation Ordinance Fiscal Year Ending June 30, 2001

A document containing the sources of funds and their uses, detailed by department. This is the document that becomes the legal authority for the City to spend funds during the fiscal year.

To View These Documents . . .

Copies of these documents are distributed to all city libraries. They may also be viewed at the following City Hall locations:

- The Mayor's Office of Finance and Legislative Affairs
  1 Dr. Carlton B. Goodlett Place, Room 288
  Phone: 415/554-6114
- The Controller's Office
  1 Dr. Carlton B. Goodlett Place, Room 316
  Phone: 415/554-7500
- The Clerk of the Board of Supervisors
  1 Dr. Carlton B. Goodlett Place, Room 214
  Phone: 415/554-5184

The Mayor's Budget may also be viewed at the City and County of San Francisco Mayor's Office Web site: sfgov.org/mayor.

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CONTENTS

Guide to Budget Documents i

Mayor's Budget Message

Budget Message 1

Budget Overview

Overview of the Proposed Budget 5

Budget Highlights

Highlights by Department 9

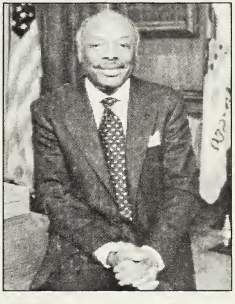
Budget Summary Tables

Summary Tables 15

Mayor's Budget Message

OFFICE OF THE MAYOR
SAN FRANCISCO

WILLIE LEWIS BROWN, JR.



Dear Citizens of San Francisco:

I present to you my 2000-2001 budget for the City and County of San Francisco.

In the last four years, we have built and sustained one of the strongest economies our city has ever seen. We have slashed the unemployment rate by more than half. We have seen extraordinary growth in our small-business sector. We have extended the benefits of a strong economy to all our neighborhoods. We have created a welfare-to-work program that is the envy of the nation. We have overseen triple-digit budget surpluses for three years in a row. We have paid off outstanding debts, managed our budget, and prepared for the future. We have done all this without raising taxes and without cutting services.

In an acknowledgment of our fiscal management, Standard and Poor's last month raised San Francisco's bond rating to AA, making us one of three cities in California to receive this imprimatur of sound fiscal standing. S&P's action has practical consequences for every San Franciscan because it means you, the taxpayers, will save millions of dollars over the life of new city-issued bonds. Given the strong economic foundation we have built together, this rating will be in place for years to come.

Addressing the Problems of Prosperity

We cannot rejoice in an abundant economy, however, until we are able to cope with its consequences. Let's call our dilemma the price of prosperity. Our city is booming. It seems everyone wants to live and work here. While we welcome newcomers, San Francisco's promise of a better life means more traffic, more congestion, higher housing costs and increased wear and tear on our City's services and facilities.

Meeting the challenges of maintaining what makes San Francisco great is more than economic strength; it is preserving the character of our neighborhoods. It is more than building fabulous new structures; it is creating affordable homes for working-class people. It is more than designing grand boulevards; it is ensuring that our streets can be navigated by buses and cars.

Maintaining Our Public Health System

Each year, we must grapple with the loss of millions of dollars as the federal government shifts the burden of public health services to local jurisdictions. I propose we invest more than $20 million from our General Fund to replace lost federal and state revenues in order to maintain services at San Francisco General Hospital. I also propose $500,000 to expand prevention services, particularly to high-risk populations.

We have seen that drug abuse treatment is a wise investment in our city. Last year, the Treatment on Demand program totaled $14 million, providing 2,400 slots to city residents. This year, I propose we increase funding by $1.6 million to create 300 new slots. This program works - let's build on it.

1 DR. CARLTON B. GOODLETT PLACE, ROOM 288, SAN FRANCISCO, CALIFORNIA 94102
(415) 554-6141
RECYCLED PAPER

To help care for our children, this year I propose $1.4 million for school-based health services for adolescents at the City's seven largest high schools. For younger children, I propose a series of incentives to attract and retain the high quality child care workers, including $1.5 million to the SF CARES program for direct stipends and $4.1 million to raise salaries to $9 per hour for 1,100 child-care workers.

Easing Transportation and Congestion

Who among us does not realize the frustration of navigating the City - whether by car, by bus or by alternative transportation?

As riders can tell you, Muni is on the mend. In the last four years, we have addressed many vexing issues. The F-line is up and running, we have instituted new express runs, we have an effective broadcast system announcing incoming vehicles and, after three years of waiting, we're taking delivery of new buses and trains every month.

This year, this budget contains an additional $4.5 million in new transit services in the South of Market area, where the need for increased public transportation is most pressing. We cannot afford to slip backward in the areas in which we have made progress, therefore, an additional $2.9 million is proposed to expand the department's maintenance program, $500,000 for enhanced operator safety training, $1.5 million for the Ambassador Program and $500,000 for other department-wide training needs. Each day, we are moving closer to making Muni the world-class system that San Franciscans deserve.

But "transit first" does not mean "transit only" in San Francisco. To that end, I propose $2 million for 25 new parking control officers to enforce neighborhood parking violations, including blocked driveways and residential permit parking violations. I have also allocated $6.5 million for the completion of the North Beach garage and a new position to oversee the citywide parking plan.

Protecting Our Safety

Without safe streets, parks and neighborhoods, none of us can enjoy our city. Since taking office, we have hired over 400 police officers to improve community policing of our neighborhoods. The SFPD is anticipating a growing number of retirements in the coming years – I propose we begin preparing for the future today. This budget contains funding to hire 200 officers. Our officers will be aided by a $9.5 million investment in the equipment and technology that lets them do their job, including patrol fleet computer systems, improvements to the crime laboratory and programs linked to the new 911 system.

To further safeguard our citizens, my budget includes $7 million to train and equip 144 new firefighters and emergency medical technicians. I have added funds for six new building inspectors to address the increased demand for off-hour inspections, boiler inspection enforcement and compliance and Single Room Occupancy (SRO) hotel code enforcement.

This budget creates a $2.4 million Liveable Streets Project to better coordinate pedestrian, bicycle and signage improvements designed to make our city's streets safer. Three new positions will help implement $400,000 in pedestrian safety improvements, including lighted crosswalks at public schools.

To help increase safety and assistance for some of our most vulnerable citizens, my budget includes $5 million in capital funds for a new Youth Guidance Center, $100,000 for a public information campaign to prevent domestic violence, and over $3 million to implement the city's disability access plan. To improve services for our older citizens, I also propose to merge three programs from three different departments into a new Department of Adult and Aging Services. This budget also creates a new Child Support Services Department, formerly the Family Support Bureau of the District Attorney's Office.

Preserving Our Neigborhoods

No issue threatens the future of our city, the strength of our economy, or the character of our neighborhoods more than the lack of affordable housing in San Francisco. I propose to invest over $60 million to keep San Francisco affordable.

Through the Redevelopment Agency, we will spend $43 million for the construction and preservation of affordable housing, including $12 million for the preservation of at-risk Section 8 housing and $10 million for the conversion of four single-room occupancy hotels to affordable units. We will spend an additional $20 million of Proposition A bonds for the creation of new affordable housing units.

We will invest an additional $3.9 million to establish a rental subsidy program to help stabilize housing for up to 200 families transitioning from welfare-to-work and an additional $1.4 million to add another 233 units of subsidized supportive housing for homeless, formerly homeless and very low-income clients. Additionally, I propose the creation of 92 new affordable supportive housing units to target homeless seniors.

We cannot hope to preserve the delicate uniqueness of our neighborhoods without addressing two other major issues - our parks and our neighborhood business districts.

In concert with the community, the Recreation and Parks Department has developed a strategic plan for the restoration of our park system. This budget dedicates $45.5 million in capital improvements to the City's parks and recreation centers, and creates 13 new positions to improve park and recreation planning. I've also included $1 million for the Renaissance Project to make immediate improvements to neighborhood parks and recreation facilities.

Currently, five departments share responsibility for maintaining the appearance of the city's streets and parks. The 2000-2001 budget proposes to consolidate this responsibility into the Department of Public Work's Bureau of Street Environmental Services, which will oversee the cleanliness of Port properties, the city's parks, public plazas and the city's streets. To facilitate this effort, I propose the investment of an additional $2.8 million in manual cleaning services in neighborhood commercial districts. And last, but certainly not least, I am proposing we allocate funds for dog-waste bag dispensers and pet owners' responsibility signs for designated off-leash areas. The Department of Recreation and Parks will hire two new Park Patrol Officers to work in concert with the Department of Animal Care and Control to enforce this program.

Investing in Our Infrastructure
When I took office five years ago, it was clear to me that for too long the City had ignored its infrastructure. Whether it's the pipes that carry our water or the systems that count our ballots on election day, dramatic investments are required to modernize city services and improve our facilities.

I propose the investment of over $150 million in improvements to our City's aging water and sewer systems, and the reduction of the Hetch Hetchy transfer to the General Fund by another $10 million. I propose to use over $25 million from our General Fund to fund improvements of city facilities, more than double the annual investment before I took office.

This year, I am proposing a series of state-of-the-art upgrades throughout the city. I am allocating $3.2 million to purchase a new, more rapid vote-count system, $2.1 million for a new business tax system, an expansion of the City's web site to include renewal of annual business licenses, and $4.4 million to complete the modernization of our pension administration system. For the libraries, I propose $1.1 million to upgrade current technology and ensure that all branches - including our newest neighborhood branch in Oceanview - will have access to on-line resources.

Building For Tomorrow
As we move forward into this new century, we need to judge every economic initiative by how much it returns to the average San Franciscan. We've built a great economy. Now we need to make sure it contributes to maintaining a great city.

It has been a pleasure to work with the Board of Supervisors, department heads, community groups and concerned citizens in preparing this budget. It is now in your hands. I encourage each of you to carefully read through this document to examine the enhanced level of service and efficiency you should expect from every city department. I hope and trust you will work with me to realize the vision that has guided its creation.

Sincerely,

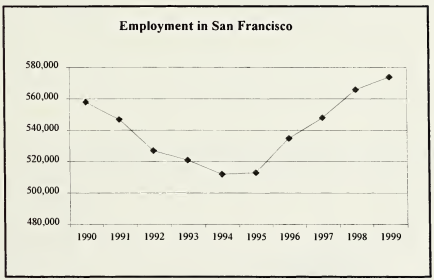
Mayor Willie L. Brown, Jr.

Budget Overview

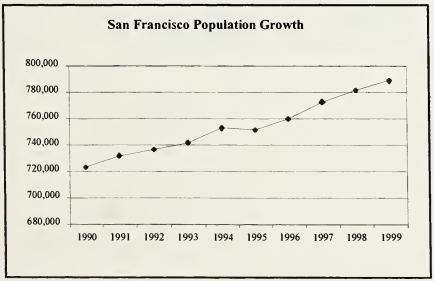
The Local Economy

Recent economic growth has fueled the need for new services

A growing number of jobs, commuters, and residents has fueled both a demand for new City services and provided the growing tax revenue required to support these services.



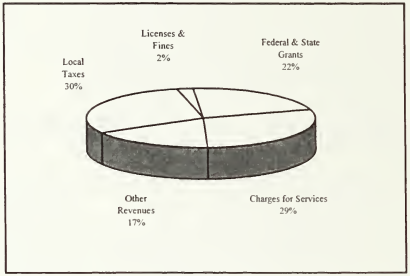
Employment within San Francisco has grown by approximately 10 percent in the past five years, mirroring a similar growth in the City's population.



The City's budget has increased during this period to fund the extension of transit, health care, and public protection services to an expanding population.

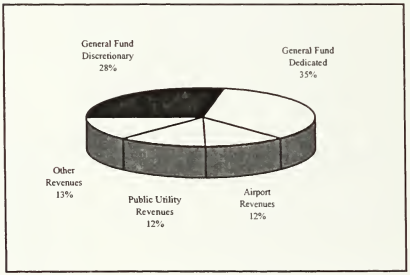
Budget Revenues

Revenues total $4.4 billion



Revenues total $4.4 billion, of which 30 percent are tax revenues. The remaining 70 percent of City services are funded through federal and state grants, charges for specific purposes, and other revenues.

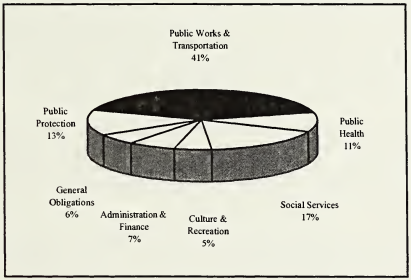
Discretionary revenues total $1.3 of the $4.4 billion budget



Discretionary revenue sources total $1.3 billion, or 28 percent of total revenues. Remaining revenue sources are dedicated to specific purposes, including that portion of General Fund revenues derived from grants and charges for services.

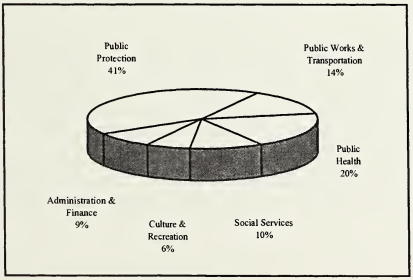
Budget Expenditures

Expenditures total $4.4 billion



More than 40 percent of City revenues are expended on public works and transportation projects, primarily to support the operations of the Airport and Public Utilities Commission.

Over 60 percent of discretionary spending is for public health and protection services



Total discretionary spending is $1.3 billion, of which 41 percent is for public protection services. Public health services account for 20 percent of proposed discretionary spending, up from 15 percent in 1996-1997.

Looking Ahead

Stable long-term revenue growth is expected

The Mayor's Office, Board of Supervisor's Budget Analyst, and the Controller project strong but stable revenue growth in coming years. The Joint Three-Year Budget Report, released in March 2000, outlined the expectation of strong but slowing revenue growth for the coming three fiscal years, as the local economy matures and loses the capacity to generate the unprecedented revenue growth witnessed in the past four years.

The multi-year revenue projections detailed in the Joint Report serve as the framework for the Mayor's budget, with some revisions based upon new information not available at the time of the original report. For example, business and sales tax projections for 2000-2001 have been updated based upon stronger than expected business and sales tax returns through the first three quarters of the current fiscal year.

The Mayor's Proposed Budget is balanced upon revenue growth of 4.5 percent in 2000-2001, reflecting an expectation of strong but stable revenue growth. Similar growth rates are expected through 2004-2005.

Expenditure growth is targeted to new service demands

Given projections of strong but slowing growth, total budget expenditure growth has been limited to 4.5 percent, and new position growth to 2.5 percent.

The Mayor has carefully invested new revenues to meet specific service demands. In the face of federal and state public health cuts, over $20 million is invested to avoid the loss of public health services to a growing City population. Nearly $5 million is targeted for new transit services to connect the new employment and residential opportunities in the South of Market neighborhood with the rest of the City. A new Department of Adult and Aging Services is created to provide improved care to an aging City population.

As prescribed by the San Francisco Charter and Administrative Code, specific missions, goals, and strategic plans are outlined for each of the City's departments. In doing so, this budget provides a blue print for the steps required to realize the promise of these investments.

Budget Highlights

HIGHLIGHTS BY DEPARTMENT

Administrative Services

- Creation of an environmentally friendly vehicle pool at the civic center
- $1.8 million to implement the city's disability access plan

Administrative Services – Animal Care and Control

- $11,200 for 21 dog-waste bag dispensers and 23 pet owners' responsibility signs for designated off-leash areas

Adult and Aging Services

- Reorganization of the Commission on the Aging, Public Guardian/Public Administrator and the Mental Health Conservatorship into the new Department of Adult and Aging Services

Adult Probation

- Three new positions to collect and track fines, fees, and money owed to victims of crimes

Airport Commission

- $900,000 for the operation of five new information booths in the new International Terminal
- $4.8 million for the new Curbside Management Program to assist passengers with luggage into the terminal to reduce traffic congestion

Assessor / Recorder

- $400,000 for reorganization to improve responsiveness to the public

Board of Supervisors

- $209,300 to implement the Sunshine Ordinance Task Force, as required by Proposition G
- $45,000 to hold 11 Board of Supervisors or Committee meetings in the community

Building Inspection

- Six new positions for off-hour inspections, boiler inspection enforcement and compliance, and Single Room Occupancy (SRO) code enforcement
- $300,000 for the Code Enforcement Outreach Program to abate housing code violations and improve the quality of housing in under-served areas

Business and Economic Development

- Coordination of the $32 million Muni K-Line Rail Replacement/Ocean Avenue Streetscape Project

Child Support Services

- Formation of the new Child Support Services Department, formerly the Family Support Bureau of the District Attorney's Office

Children, Youth and Their Families

- $1.4 million for school-based health services for adolescents at the city's seven largest high schools
- $1.5 million for the SF CARES program for direct stipends to child care workers
- $250,000 health care benefits to child care workers

City Planning

- $1.3 million for the completion of Central Waterfront area and Hayes Valley/Octavia Street neighborhood-transit area plans
- $389,000 for code enforcement implementation in San Francisco's neighborhoods
- $189,000 to study the needs of the Transbay Terminal and surrounding area

County Education Office

- $2.5 million from the General Fund for school athletic, arts, and cultural programs

Elections

- $3.2 million to purchase a new, more modern rapid vote-count system
- $1 million implementation and outreach project to educate voters and ensure smooth election day processing

Emergency Communications

- Funds to hire 47 dispatchers to adequately staff the new Combined Emergency Communications Center

Environment

- Creation of a new Eco-Center to provide outreach and education to the public on resource efficiency and environmental health

Fire Department

- $1.9 million for personal protective equipment (turnouts) for all firefighters
- $4.9 million to train and prepare 144 new firefighters to join the department

Human Resources

- $140,000 for development of a new risk management information system to improve the city's workers compensation system

Human Rights Commission

- Expansion and improvement of the citywide diversity tracking system

Human Services

- $1.3 million to add another 233 units of subsidized supportive housing for homeless, formerly homeless and low income clients
- $3.9 million to establish CalWORKs Rental Subsidy program to help stabilize housing for up to 200 families transitioning from welfare-to-work
- $4.1 million to bring the salaries for 1,100 child care workers who serve low income children up to $9 per hour

Juvenile Probation

- $5 million in capital funding for a new Youth Guidance Center

Mayor

- $20 million in affordable housing programs

Parking and Traffic

- $2.4 million and three new positions to establish the Livable Streets Program, to improve the safety of city streets
- $2 million for 25 new parking control officers to enforce neighborhood parking violations, including blocked driveways, sidewalk parking, and residential permit parking violations
- $6.5 million for completion of the North Beach Garage and one new position to oversee the citywide parking plan

Police

- Funding to hire 200 police officers
- $1.5 million to accelerate the recruitment and hiring process
- $9.5 million in equipment and technology for patrol fleet computer systems, the crime laboratory, and systems linked to the new 9-1-1 system

Port

- Final renovations of the new Pier 1 maritime office building and commencement of the new Downtown Ferry Terminal project

Public Health

- $20 million in new General Fund dollars primarily to replace lost federal and state revenues at San Francisco General Hospital
- $500,000 to expand prevention and health promotion services, particularly to high-risk populations
- $1.6 million to increase Treatment on Demand by 300 new treatment slots

Public Library

- $600,000 to upgrade current technology and ensure that all branches will have access to the same on-line resources
- $500,000 for electrical renovations at an additional four to five branch libraries to support the modernization effort and increase public access to computers

Public Utilities Commission

- $2 million for information technologies to enhance customer service
- $676,000 to decrease the levels of trihalomethanes in drinking water

Public Utilities Commission – Clean Water

- $500,000 to prevent discharge of sediment containing harmful PCBs and dioxins into the Bay
- $3.2 million to build renewable, clean power generation facilities at the Southeast Treatment Plant

Public Utilities Commission – Hetch Hetchy

- General fund transfer of $29.85 million, an unprecedented $10 million reduction
- $19.2 million for capital improvements to improve reliability in the aging infrastructure

Public Utilities Commission – Light, Heat and Power

- 2,750 streetlights added citywide through the Utility Undergrounding Program

Public Utilities Commission – Water Department

- $130 million for capital expenditures to replace aging infrastructure
- $192,000 to expand the laboratory testing capabilities of drinking water

Public Works

- $2.8 million in manual cleaning services in neighborhood commercial districts throughout the City

Recreation and Park

- $45.5 million in capital funding for park and recreation projects and 13 new positions to oversee all capital projects and improve park and recreation planning

Redevelopment Agency

- $40 million for the construction and preservation of affordable housing, including $12 million for Section 8 housing and $10 million for the purchase of four single-room occupancy hotels
- $16 million to complete the Yerba Buena Center project plan, including $5.4 million for both the Mexican Museum and the African-American Cultural Institute

Retirement System

- $4.4 million to complete the modernization of the City's pension administration system

Sheriff

- $400,000 for the Garden Project, a successful jail diversion program

Status of Women

- $100,000 for a public information and advertising campaign to prevent domestic violence

Treasurer/Tax Collector

- $2.1 million for a state-of-the-art business tax system
- Expansion of the Web site to include renewal of annual business registrations, filing of annual business tax statements, sale of birth and death certificates, and issuing of various permits

Budget Summary Tables

Sources and Uses of Funds Excluding Fund Transfers

Sources are Positive and Uses are (Negative)

	1998-1999	1999-2000		2000-2001	
Category of Source or Use	**Actuals**	**Original Budget**	**Revised Budget**	**Mayor's Proposed**	**Mayor's versus Revised**
Sources of Funds					
Local Taxes	1,175,151,631	1,207,910,258	1,208,029,402	1,323,318,186	115,288,784
Licenses and Fines	93,434,843	103,462,366	103,704,996	97,272,840	(6,432,156)
Use of Money or Property	325,898,024	335,217,602	333,229,473	364,599,988	31,370,515
Intergovernmental Revenue - Federal	220,949,326	234,763,520	241,045,589	257,387,117	16,341,528
Intergovernmental Revenue - State	525,108,557	600,237,399	606,050,616	658,504,855	52,454,239
Intergovernmental Revenue - Other	50,299,155	46,375,064	53,432,531	45,314,363	(8,118,168)
Charges for Services	1,109,544,142	1,262,986,539	1,233,937,804	1,292,772,511	58,834,707
Other Revenues	83,407,884	170,496,556	175,953,026	183,680,754	7,727,728
Fund Balance	158,100,071	251,453,832	254,618,378	219,181,621	(35,436,757)
Sources of Funds Subtotals	**3,741,893,633**	**4,212,903,136**	**4,210,001,815**	**4,442,032,235**	**232,030,420**
Uses of Funds					
Salaries and Wages	(1,448,603,563)	(1,609,665,978)	(1,624,280,178)	(1,700,704,405)	(76,424,227)
Fringe Benefits	(330,160,907)	(362,138,289)	(365,075,250)	(402,535,010)	(37,459,760)
Overhead	(35,036,714)	(31,147,408)	(35,826,512)	(32,672,223)	3,154,289
Non-Personal Services	(982,652,224)	(1,144,147,597)	(1,117,414,172)	(1,142,337,893)	(24,923,721)
Aid Assistance	(180,247,114)	(213,246,474)	(229,868,364)	(264,940,819)	(35,072,455)
Materials and Supplies	(147,350,299)	(165,097,806)	(170,157,543)	(170,074,080)	83,463
Equipment	(59,084,066)	(47,843,934)	(51,765,181)	(58,648,174)	(6,882,993)
Debt Service	(312,750,670)	(369,636,100)	(369,636,100)	(394,710,809)	(25,074,709)
Services of Other Departments	(316,796,723)	(348,035,698)	(355,836,956)	(392,399,047)	(36,562,091)
Expenditure Recovery	388,293,113	441,759,074	464,667,357	496,233,231	31,565,874
Budgetary Reserves	0	(58,157,245)	(48,000,167)	(89,785,590)	(41,785,423)
Facilities Maintenance	(9,836,679)	(18,840,886)	(19,226,645)	(16,934,951)	2,291,694
Capital Projects	(212,928,841)	(286,704,795)	(287,582,109)	(272,522,465)	15,059,644
Uses of Funds Subtotals	**(3,647,154,687)**	**(4,212,903,136)**	**(4,210,001,820)**	**(4,442,032,235)**	**(232,030,415)**

Note: Capital and facilities maintenance projects are often moved to non-annually budgeted funds and/or other spending categories.

Revenues by Category and Object

Object	1998-1999 Actuals	1999-2000 Original Budget	1999-2000 Revised Budget	2000-2001 Mayor's Proposed	2000-2001 Mayor's vs. Revised
Local Taxes					
101 PROPERTY TAXES-CURRENT YEAR	484,014,565	371,996,040	372,115,184	412,368,691	40,253,507
102 PROPERTY TAXES-PRIOR YEAR	(559,735)	385,860	385,860	347,518	(38,342)
103 SUPPLEMENTAL-CURRENT	5,114,057	1,815,797	1,815,797	1,815,797	0
104 SUPPLEMENTAL-PRIOR	12,120,808	6,924,421	6,924,421	5,585,041	(1,339,380)
109 OTHER PROPERTY TAXES	8,897,235	151,748,284	151,748,284	163,415,254	11,666,970
111 PAYROLL TAX	189,519,263	201,292,000	201,292,000	222,255,000	20,963,000
112 GROSS RECEIPTS TAX	30,225,948	34,694,000	34,694,000	38,352,000	3,658,000
113 REGISTRATION TAX	10,159,922	11,064,000	11,064,000	10,070,000	(994,000)
121 SALES & USE TAX	116,759,779	119,074,000	119,074,000	130,311,000	11,237,000
122 HOTEL ROOM TAX	155,593,689	163,177,786	163,177,786	173,602,885	10,425,099
123 UTILITY USERS TAX	58,906,634	54,570,570	54,570,570	58,365,000	3,794,430
124 PARKING TAX	44,994,949	46,028,500	46,028,500	51,442,000	5,413,500
125 PROPERTY TRANSFER TAX	56,133,450	42,000,000	42,000,000	52,766,000	10,766,000
129 OTHER LOCAL TAXES	3,271,067	3,139,000	3,139,000	2,622,000	(517,000)
Local Taxes Subtotals	1,175,151,631	1,207,910,258	1,208,029,402	1,323,318,186	115,288,784
Licenses and Fines					
201 BUSINESS HEALTH LICENSES	3,442,902	3,825,155	3,825,155	3,675,280	(149,875)
202 OTHER BUSINESS/PROFESSIONAL LICENSES	1,068,703	1,141,025	1,383,655	1,357,500	(26,155)
203 ROAD PRIVILEGES & PERMITS	2,837,886	2,853,630	2,853,630	3,204,657	351,027
206 FRANCHISES	8,719,718	8,407,409	8,407,409	9,139,000	731,591
207 ETHICS FEES	25,205	26,500	26,500	48,185	21,685
209 OTHER LICENSES & PERMITS	4,128,038	3,847,300	3,847,300	3,613,117	(234,183)
251 TRAFFIC FINES	63,870,744	70,607,639	70,607,639	71,758,894	1,151,255
252 COURT FINES-NON TRAFFIC	347,663	235,544	235,544	391,945	156,401
253 OTHER NON-COURT FINES	181,484	250,000	250,000	250,000	0
255 ETHICS FINES	8,082	5,030	5,030	14,310	9,280
259 OTHER FORFEITURES & PENALTIES	8,804,418	12,263,134	12,263,134	3,819,952	(8,443,182)
Licenses and Fines Subtotals	93,434,843	103,462,366	103,704,996	97,272,840	(6,432,156)

Revenues by Category and Object

Object	1998-1999 Actuals	1999-2000 Original Budget	1999-2000 Revised Budget	2000-2001 Mayor's Proposed	2000-2001 Mayor's vs. Revised
Use of Money or Property					
301 INTEREST	88,289,375	58,210,949	58,790,524	63,313,232	4,522,708
303 UNREALIZED GAINS (LOSSES) - GASB 31	(8,842,159)	0	0	0	0
351 PARKING METER COLLECTIONS	14,007,929	14,293,455	14,293,455	14,371,455	78,000
352 PARKING GARAGE/LOT RENTALS	84,245,921	93,434,047	93,434,047	97,875,124	4,441,077
353 REC & PARK - RENTALS	11,586,261	12,181,521	12,181,521	12,332,680	151,159
354 REC & PARK - CONCESSIONS	8,183,687	7,998,948	7,998,948	7,963,810	(35,138)
355 CULTURAL FACILITIES-RENTALS	1,041,701	909,902	909,902	944,180	34,278
356 CULTURAL FACILITIES-CONCESSIONS	76,310	185,555	185,555	188,530	2,975
360 PORT-CARGO RENTAL	246,543	0	0	0	0
361 PORT-SHIP REPAIR CONCESSION	660,718	0	0	0	0
362 PORT-HARBOR RENTS	767,112	0	0	0	0
363 PORT-COMMERCIAL/INDUSTRIALRENT/CONCE	26,502,471	28,544,141	28,544,141	28,144,000	(400,141)
365 PORT-CRUISE RENTS	73,325	0	0	0	0
366 PORT-FISHING RENT	1,094,004	0	0	0	0
367 PORT-OTHER MARINE RENTS/CONCESSIONS	246,007	0	0	0	0
372 SFIA-PASSENGER TERMINALS RENTALS	494,467	268,000	268,000	303,000	35,000
373 SFIA-PAVED & UNIMPROVED-NONAIRLINE REN	6,314,991	11,894,000	11,894,000	12,019,000	125,000
374 SFIA-ADVERTISING, TEL. & OTHERS	5,725,859	7,685,000	7,685,000	16,138,000	8,453,000
375 SFIA-NEWS, TOBACCO & GIFTS	29,110,071	34,164,000	34,164,000	44,825,000	10,661,000
376 SFIA-AUTO RENTALS	30,408,386	34,500,000	34,500,000	35,701,000	1,201,000
377 SFIA-RESTAURANT & ALLIED SVCS	6,276,239	7,252,000	7,252,000	6,523,000	(729,000)
379 SFIA-OTHER GROUND TRANSPORTATION	5,450,651	6,158,000	6,158,000	6,492,000	334,000
381 SFIA-AUTO SERVICE STATION	569	0	0	0	0
391 SFWD-OTHERS	373	0	0	0	0
398 OTHER CITY PROPERTY RENTALS	13,937,213	16,499,084	14,970,380	17,465,977	2,495,597
399 OTHER CONCESSIONS	0	1,039,000	0	0	0
Use of Money or Property Subtotals	**325,898,024**	**335,217,602**	**333,229,473**	**364,599,988**	**31,370,515**
Intergovernmental Revenue - Federal					
401 FEDERAL-PUBLIC ASSISTANCE ADMIN	51,880,399	70,134,504	70,762,570	85,409,450	14,646,880
402 FEDERAL-PUBLIC ASSISTANCE PROGRAMS	68,596,866	63,453,641	63,453,641	57,620,494	(5,833,147)
411 FEDERAL-TRANSP/TRANSIT-OPERATING ASSI	0	0	0	4,975,000	4,975,000
431 FEDERAL-DISASTER RELIEF	4,769,999	0	0	0	0
449 FEDERAL-OTHER	95,702,062	101,175,375	106,829,378	109,382,173	2,552,795
Intergovernmental Revenue - Federal Subtotals	**220,949,326**	**234,763,520**	**241,045,589**	**257,387,117**	**16,341,528**

Revenues by Category and Object

Object	1998-1999 Actuals	1999-2000 Original Budget	1999-2000 Revised Budget	2000-2001 Mayor's Proposed	2000-2001 Mayor's vs. Revised
Intergovernmental Revenue - State					
451 STATE-PUBLIC ASSISTANCE ADMIN	26,891,217	61,180,197	61,709,502	72,443,561	10,734,059
452 STATE-PUBLIC ASSISTANCE PROGRAMS	30,500,054	41,739,403	49,408,870	53,361,452	3,952,582
453 STATE-HEALTH ADMINISTRATION	18,571,243	21,205,755	21,037,176	23,055,987	2,018,811
454 STATE-HEALTH PROGRAMS	48,642,317	58,907,646	58,907,646	62,887,561	3,979,915
455 STATE-HEALTH & WELFARE SALES TAX	97,531,594	98,900,000	98,900,000	106,200,000	7,300,000
456 STATE-HEALTH & WELFARE VEH LICENSE FEE	64,525,708	64,800,000	64,800,000	69,700,000	4,900,000
461 STATE-MOTOR VEHICLE IN-LIEU TAX	81,286,341	81,047,000	81,047,000	95,284,000	14,237,000
462 STATE-HIGHWAY USERS TAX	14,437,483	15,010,648	15,010,648	15,010,648	0
470 STATE-AGRICULTURE	106,970	163,000	163,000	163,000	0
471 STATE-TRANSPORT/TRANSIT-OPERATING ASS	30,031,353	29,859,385	29,859,385	27,650,000	(2,209,385)
481 STATE - HOMEOWNERS' PROPERTY TAX RELI	5,440,169	5,420,421	5,420,421	5,414,791	(5,630)
482 STATE - TRIAL COURT FUNDING	(392,848)	0	0	0	0
483 STATE - PROP 172 PUBLIC SAFETY FUNDS	60,587,748	63,500,000	63,500,000	68,467,000	4,967,000
489 STATE - OTHER	46,949,208	58,503,944	56,286,968	58,866,855	2,579,887
Intergovernmental Revenue - State Subtotals	**525,108,557**	**600,237,399**	**606,050,616**	**658,504,855**	**52,454,239**
Intergovernmental Revenue - Other					
491 OTHER-TRANSPORT/TRANSIT-OPERTING ASSI	50,198,475	45,308,715	52,366,182	45,314,363	(7,051,819)
499 OTHER - GOVERNMENTAL AGENCIES	100,680	1,066,349	1,066,349	0	(1,066,349)
Intergovernmental Revenue - Other Subtotals	**50,299,155**	**46,375,064**	**53,432,531**	**45,314,363**	**(8,118,168)**

Revenues by Category and Object

Object	1998-1999 Actuals	1999-2000 Original Budget	1999-2000 Revised Budget	2000-2001 Mayor's Proposed	2000-2001 Mayor's vs. Revised
Charges for Services					
601 GENERAL GOVERNMENT SERVICES	40,009,679	40,064,807	40,434,455	42,050,821	1,616,366
605 HUMANE SERVICE	83,492	73,200	73,200	73,200	0
606 PUBLIC SAFETY SERVICE CHARGES	26,945,364	24,143,430	24,836,372	27,596,666	2,760,294
607 CORRECTION SERVICE CHARGES	1,698,048	3,300,500	3,325,500	2,000,500	(1,325,000)
608 HIGHWAY SERVICE CHARGES	50,463	271,500	271,500	271,500	0
611 PLANNING & ENGINEERING SERVICES	26,585,423	23,710,213	23,722,355	27,081,491	3,359,136
625 LIBRARY SERVICES	469,910	619,950	619,950	555,200	(64,750)
626 REC & PARK-SERVICE CHARGES	14,081,507	14,004,018	14,004,018	14,491,472	487,454
628 CONCERTS, EXHIBITIONS & PERFORMANCES	2,635,919	2,871,930	2,871,930	2,243,279	(628,651)
631 SANITATION SERVICE CHARGES	142,593,592	137,457,984	137,457,984	140,404,884	2,946,900
635 HEALTH SERVICE CHARGES	6,226,230	4,227,422	4,590,054	4,751,523	161,469
640 PORT-CARGO SERVICES	1,507,845	2,565,000	2,565,000	2,938,000	373,000
641 PORT-SHIP REPAIR SERVICES	6,182	1,000,000	1,000,000	800,000	(200,000)
642 PORT-HARBOR SERVICES	23,895	840,000	840,000	845,000	5,000
645 PORT-CRUISE SERVICES	86,704	552,000	552,000	523,000	(29,000)
646 PORT-FISHING SERVICES	54,298	1,374,000	1,374,000	1,422,000	48,000
647 PORT-OTHER MARINE SERVICES	724,538	1,254,000	1,254,000	1,305,000	51,000
651 HOSPITAL SERVICE CHARGES	10,013,582	17,841,979	10,828,585	11,274,638	446,053
652 INPATIENT REVENUES	421,050,795	558,087,739	558,087,739	563,667,739	5,580,000
653 OUTPATIENT REVENUES	118,767,930	12,127,779	12,127,779	16,508,288	4,380,509
654 EMERGENCY ROOM REVENUES	27,039,823	0	0	0	0
658 REVENUE DEDUCTIONS	(378,470,902)	(350,613,059)	(350,613,059)	(364,847,142)	(14,234,083)
659 NET PATIENT REVENUE	23,543,769	16,375,000	24,610,675	25,077,633	466,958
660 STATE BILL REVENUES	165,856,323	188,017,736	158,017,736	150,517,736	(7,500,000)
661 TRANSIT PASS REVENUE	45,155,316	2,145,054	2,145,054	46,945,054	44,800,000
662 TRANSIT CABLE CAR REVENUE	12,640,312	0	0	12,600,400	12,600,400
663 TRANSIT CASH REVENUE	36,641,514	95,815,000	95,815,000	37,763,000	(58,052,000)
664 TRANSIT CHARTER BUS REVENUE	15,701	0	0	16,000	16,000
665 TRANSIT ADVERTISING REVENUE	4,152,785	7,100,567	7,100,567	8,679,445	1,578,878
666 TRANSIT TOKEN REVENUE	2,631,613	0	0	2,800,000	2,800,000
667 TRANSIT PARATRANSIT REVENUE	566,854	591,784	591,784	591,784	0
669 TRANSIT OTHER OPERATING REVENUE	293,690	5,152,495	5,152,495	9,679,519	4,527,024
671 SFIA-FLIGHT OPERATIONS	50,716,737	71,977,183	71,977,183	84,866,852	12,889,669
672 SFIA-RENTAL AIRLINES	61,968,422	124,066,152	124,066,152	148,385,082	24,318,930
673 SFIA-PAVED & UNIMPROVED-AIRLINES	12,494,481	17,092,000	17,092,000	20,309,833	3,217,833
674 SFIA-AIRCRAFT & OUTDOOR STORAGE	5,848,462	5,840,000	5,840,000	7,231,000	1,391,000
675 SFIA-AIRLINE SUPPORT SERVICE	690,497	485,000	485,000	867,000	382,000
676 SFIA-FUEL, OIL & OTHER SERVICES	3,030,668	3,099,000	3,099,000	3,254,000	155,000
677 SFIA-PARKING AIRLINES	2,223,209	4,261,000	4,261,000	3,789,000	(472,000)
681 WATER SALES	114,979,916	133,353,960	133,353,960	143,161,316	9,807,356
682 WATER SERVICE INSTALLATION	3,028,850	0	0	0	0
687 HHETCHY - ELECTRICITY SALES	86,670,328	89,723,038	89,723,038	89,935,000	211,962
699 OTHER CHARGES FOR SERVICES	9,304,958	2,117,178	383,798	345,798	(38,000)
880 ISF CHARGE FOR SVC TO OTHER CITY AGENCI	4,905,420	0	0	0	0
Charges for Services Subtotals	**1,109,544,142**	**1,262,986,539**	**1,233,937,804**	**1,292,772,511**	**58,834,707**

Revenues by Category and Object

Object	1998-1999 Actuals	1999-2000 Original Budget	1999-2000 Revised Budget	2000-2001 Mayor's Proposed	2000-2001 Mayor's vs. Revised
Other Revenues					
701 RETIREMENT - CONTRIBUTIONS	293	12,454,625	12,454,625	13,184,768	730,143
751 SF COMMUNITY COLLEGE DIST REVENUE	7,122	0	(16,526)	0	16,526
753 HOSPITAL-OTHER OPERATING REVENUE	2,898,253	0	4,026,804	3,880,963	(145,841)
758 PORT-POWER	10,552	0	0	0	0
759 PORT-OTHER NON OPERATING REVENUE	1,872,210	244,000	244,000	334,000	90,000
761 GAIN(LOSS) ON SALES OF FIXED ASSETS	6,749,437	400,000	400,000	400,000	0
762 PROCEEDS FROM SALES OF OTHER CITY PRO	137,308	66,220	66,220	66,220	0
763 REFUNDS OF PRIOR YEAR PAYMENTS	17,589,971	0	0	0	0
769 INSURANCE PROCEEDS	523,619	0	100,000	0	(100,000)
771 SFIA-COGENERATION FACILITIES	54,252	58,000	58,000	57,000	(1,000)
772 SFIA-ELECTRICITY	10,030,273	16,727,315	16,727,315	18,631,000	1,903,685
773 SFIA-WATER	3,301,399	4,041,000	4,041,000	4,737,000	696,000
774 SFIA-SECURITY SERVICES	1,817,924	2,064,000	2,064,000	3,664,000	1,600,000
775 SFIA-MEDICAL SERVICES	1,083,066	2,059,000	2,059,000	2,966,000	907,000
779 SFIA-MISCELLANEOUS	115,024	2,046,000	2,046,000	2,983,000	937,000
781 GIFTS & BEQUESTS	54,492	0	500,000	175,970	(324,030)
789 OTHER OPERATING ADJUSTMENTS	2,169,778	0	0	0	0
797 CUSTOM WORK&SVC TO OTHER GOV'T AGEN	201,267	0	295,826	0	(295,826)
799 OTHER NON-OPERATING REVENUES	2,735,356	4,013,885	4,563,202	2,382,074	(2,181,128)
801 PROCEED FROM LONG-TERM DEBTS	30,394,378	59,055,811	59,055,811	65,422,059	6,366,248
802 LOAN REPAYMENT	1,661,910	0	1,049	0	(1,049)
803 PROCEED FROM SHORT-TERM DEBTS	0	67,266,700	67,266,700	64,796,700	(2,470,000)
Other Revenues Subtotals	**83,407,884**	**170,496,556**	**175,953,026**	**183,680,754**	**7,727,728**
Transfers In					
920 GENERAL FUND SUBSIDY TRANSFER IN	163,941,222	192,254,636	198,436,492	237,316,331	38,879,839
930 OTHER OPERATING TRANSFERS IN	299,164,976	285,118,236	287,578,602	177,250,414	(110,328,188)
950 INTRAFUND TRANSFERS IN	897,705,087	678,969,178	745,243,919	277,695,008	(467,548,911)
Transfers In Subtotals	**1,360,811,285**	**1,156,342,050**	**1,231,259,013**	**692,261,753**	**(538,997,260)**
Fund Balance					
999 FUND BALANCE	158,100,071	251,453,832	254,618,378	219,181,621	(35,436,757)
Fund Balance Subtotals	**158,100,071**	**251,453,832**	**254,618,378**	**219,181,621**	**(35,436,757)**
Revenue Subtotals	5,102,704,918	5,369,245,186	5,441,260,828	5,134,293,988	(306,966,840)
Less Interfund and Intrafund Transfers	(1,360,811,285)	(1,156,342,050)	(1,231,259,013)	(692,261,753)	538,997,260
Net Revenues	**3,741,893,633**	**4,212,903,136**	**4,210,001,815**	**4,442,032,235**	**232,030,420**

Expenditures by Category and Object

Char / Obj	Object Title	1998-1999 Actuals	1999-2000 Original Budget	1999-2000 Revised Budget	2000-2001 Mayor's Proposed	2000-2001 Mayor's vs. Revised
Salaries and Wages						
001/001	PERMANENT SALARIES-MISC	873,597,674	1,040,701,753	1,046,886,051	1,094,521,086	47,635,035
001/002	PERMANENT SALARIES-UNIFORM	235,001,465	262,755,594	262,755,593	276,359,618	13,604,025
001/003	PERMANENT SALARIES-PLATFORM	96,559,283	99,266,755	104,648,673	107,065,728	2,417,055
001/004	PERMANENT SALARIES-NURSES	80,304,955	99,097,063	99,087,687	98,389,907	(697,780)
001/005	TEMP SALARIES-MISC	44,293,053	21,814,571	22,458,497	22,698,084	239,587
001/006	TEMP SALARIES-NURSES	10,873,211	2,321,692	2,318,195	2,650,823	332,628
001/009	PREMIUM PAY	32,280,025	30,135,747	36,261,261	39,706,711	3,445,450
001/010	RETROACTIVE SALARIES	786,764	0	0	0	0
001/011	OVERTIME	57,099,135	36,467,635	36,914,052	46,755,539	9,841,487
001/012	HOLIDAY PAY	17,807,998	17,105,168	12,950,169	12,556,909	(393,260)
Salaries and Wages		**1,448,603,563**	**1,609,665,978**	**1,624,280,178**	**1,700,704,405**	**76,424,227**
Fringe Benefits						
013/013	MANDATORY FRINGE BENEFITS	330,160,907	362,138,289	365,075,250	402,535,010	37,459,760
Fringe Benefits		**330,160,907**	**362,138,289**	**365,075,250**	**402,535,010**	**37,459,760**
Overhead						
020/020	OVERHEAD	35,036,714	31,147,408	35,826,512	32,672,223	(3,154,289)
Overhead		**35,036,714**	**31,147,408**	**35,826,512**	**32,672,223**	**(3,154,289)**
Non-Personal Services						
021/021	TRAVEL	2,178,807	2,249,767	2,352,935	2,542,174	189,239
021/022	TRAINING	6,218,793	8,002,630	8,116,283	8,006,558	(109,725)
021/023	EMPLOYEE FIELD EXPENSE	1,095,050	393,236	403,595	413,307	9,712
021/024	MEMBERSHIP FEES	1,333,276	1,456,318	1,453,462	1,510,346	56,884
021/025	ENTERTAINMENT AND PROMOTION	12,028,752	2,416,538	2,378,488	2,812,932	434,444
021/026	COURT FEES AND OTHER COMPENSATION	7,840,056	7,661,797	8,484,316	9,015,467	531,151
021/027	PROFESSIONAL & SPECIALIZED SERVICES	468,151,296	509,402,173	509,441,633	519,153,408	9,711,775
021/028	MAINTENANCE SVCS-BUILDING & STRUCTU	22,221,479	10,166,323	10,867,334	10,879,196	11,862
021/029	MAINTENANCE SVCS-EQUIPMENT	19,156,974	18,582,325	19,870,929	21,140,576	1,269,647
021/030	RENTS & LEASES-BUILDINGS & STRUCTURE	56,722,099	28,114,942	27,167,174	29,304,781	2,137,607
021/031	RENTS & LEASES-EQUIPMENT	11,421,234	11,178,256	11,044,021	10,358,012	(686,009)
021/032	UTILITIES	23,096,868	19,586,214	16,471,643	19,366,727	2,895,084
021/033	POWER FOR RESALE	65,484,912	82,240,771	82,240,271	91,225,707	8,985,436
021/034	SUBSISTANCE	110,037	57,946	57,946	65,362	7,416
021/035	OTHER CURRENT EXPENSES	156,420,834	298,571,684	297,172,766	300,106,147	2,933,381
021/051	INSURANCE	60,505,236	51,771,433	51,856,433	55,780,781	3,924,348
021/052	TAXES, LICENSES & PERMITS	50,195,059	47,060,365	47,063,375	49,771,969	2,708,594
021/053	JUDGEMENTS & CLAIMS	26,296,484	16,575,571	17,224,225	18,446,428	1,222,203
021/054	OTHER FIXED CHARGES	4,805,309	32,423,094	2,423,094	294,834	(2,128,260)
055/055	RETIREMENT TRUST FUND	(200)	0	0	0	0
069/06A	PERF I/D SVCS EXPEND-CFWD BUDGET ON	0	0	6,028,999	0	(6,028,999)
069/06B	PROGRAMMATIC PROJECTS-CFWD BUDGET	0	(745,241)	809,335	(258,714)	(1,068,049)
06P/06P	PROGRAMMATIC PROJECTS-BUDGET	0	0	494,500	0	(494,500)
079/079	ALLOCATED CHARGES	(12,630,131)	(2,497,105)	(5,487,145)	(5,548,105)	(60,960)
089/089	BUDGET REDUCTION-NOT DETAILED	0	(521,440)	(521,440)	(2,050,000)	(1,528,560)
Non-Personal Services		**982,652,224**	**1,144,147,597**	**1,117,414,172**	**1,142,337,893**	**24,923,721**

Expenditures by Category and Object

Char / Obj	Object Title	1998-1999 Actuals	1999-2000 Original Budget	1999-2000 Revised Budget	2000-2001 Mayor's Proposed	2000-2001 Mayor's vs. Revised
Aid Assistance						
036/036	AID ASSISTANCE	4,868,682	7,977,555	8,117,236	46,190,985	38,073,749
037/037	AID PAYMENTS	165,221,405	175,451,542	181,014,331	173,838,411	(7,175,920)
038/038	CITY GRANT PROGRAMS	8,748,569	29,817,377	32,597,782	44,911,423	12,313,641
039/039	OTHER SUPPORT & CARE OF PERSONS	1,408,458	0	8,139,015	0	(8,139,015)
Aid Assistance		**180,247,114**	**213,246,474**	**229,868,364**	**264,940,819**	**35,072,455**
Materials and Supplies						
040/040	MATERIALS & SUPPLIES BUDGET ONLY	0	86,399,395	87,281,356	83,663,641	(3,617,715)
040/041	INVENTORIES	(4,118,602)	0	0	0	0
040/042	BUILDING & CONSTRUCTION SUPPLIES	18,895,695	8,376,282	8,378,782	9,364,448	985,666
040/043	EQUIPMENT MAINTENANCE SUPPLIES	26,446,545	27,652,960	28,503,760	27,881,219	(622,541)
040/044	HOSPITAL, CLINICS & LABORATORY SUPPLI	45,166,341	5,961,705	6,428,561	7,941,537	1,512,976
040/045	SAFETY	6,943,772	4,621,860	5,417,710	7,298,728	1,881,018
040/046	FOOD	11,506,142	3,422,439	3,441,438	3,474,189	32,751
040/047	FUELS AND LUBRICANTS	6,412,325	5,399,497	5,399,497	7,197,445	1,797,948
040/048	WATER SEWAGE TREATMENT SUPPLIES	4,883,836	5,559,237	5,559,237	5,530,724	(28,513)
040/049	OTHER MATERIALS & SUPPLIES	31,214,245	17,704,431	18,958,602	17,722,149	(1,236,453)
040/04A	EQUIPMENT (5K OR LESS-CONTROLLED AS	0	0	788,600	0	(788,600)
Materials and Supplies		**147,350,299**	**165,097,806**	**170,157,543**	**170,074,080**	**(83,463)**
Equipment						
060/060	EQUIPMENT PURCHASE	40,822,000	25,359,074	26,670,248	38,306,293	11,636,045
060/061	EQUIPMENT LEASE PURCHASE-INITIAL	2,230,477	0	0	266,875	266,875
060/062	EQUIPMENT LEASE/PURCHASE-OPTION RE	2,450,160	10,242,551	11,380,143	11,043,001	(337,142)
060/063	EQUIPT LEASE/PURCHASE-FIN AGCY-INITIA	217,085	200,000	197,773	0	(197,773)
060/064	EQPT LEASE/PURCH-CITY FIN AGCY-OPT R	7,047,685	8,865,331	9,044,034	9,032,005	(12,029)
060/065	ANIMAL PURCHASE	0	40,000	40,000	0	(40,000)
060/066	LAND	6,146,683	3,136,978	4,432,983	0	(4,432,983)
060/068	INTEREST EXPENSE-CAPITALIZED	169,976	0	0	0	0
Equipment		**59,084,066**	**47,843,934**	**51,765,181**	**58,648,174**	**6,882,993**
Debt Service						
070/070	DEBT SERVICE	312,750,670	369,636,100	369,636,100	394,710,809	25,074,709
Debt Service		**312,750,670**	**369,636,100**	**369,636,100**	**394,710,809**	**25,074,709**
Services of Other Departments						
081/081	SERVICES OF OTHER DEPTS (AAO FUNDS)	316,832,543	348,020,698	355,821,956	392,384,047	36,562,091
081/083	SERVICES OF OTHER CITY AGENCIES	(35,820)	15,000	15,000	15,000	0
Services of Other Departments		**316,796,723**	**348,035,698**	**355,836,956**	**392,399,047**	**36,562,091**
Transfers Out						
091/093	OTHER OPERATING TRANSFERS OUT	318,350,467	285,118,236	287,578,602	177,250,414	(110,328,188)
092/092	GENERAL FUND SUBSIDY TRANSFER OUT	163,941,222	192,254,636	198,436,492	237,316,331	38,879,839
095/095	INTRAFUND TRANSFERS OUT	896,638,740	678,969,178	745,243,919	277,695,008	(467,548,911)
Transfers Out		**1,378,930,429**	**1,156,342,050**	**1,231,259,013**	**692,261,753**	**(538,997,260)**
Budgetary Reserves						
097/097	UNAPPROPRIATED REVENUE - RESERVED	0	54,969,223	42,701,890	81,835,106	39,133,216
099/099	UNAPPROPRIATED REVENUE-UNRESERVED	0	3,188,022	5,298,277	7,950,484	2,652,207
Budgetary Reserves		**0**	**58,157,245**	**48,000,167**	**89,785,590**	**41,785,423**

Expenditures by Category and Object

Char / Obj	Object Title	1998-1999 Actuals	1999-2000 Original Budget	1999-2000 Revised Budget	2000-2001 Mayor's Proposed	2000-2001 Mayor's vs. Revised
Facilities Maintenance						
06F/06F	FACILITIES MAINTENANCE PROJECTS-BUD	9,836,679	18,840,886	19,226,645	16,934,951	(2,291,694)
Facilities Maintenance		**9,836,679**	**18,840,886**	**19,226,645**	**16,934,951**	**(2,291,694)**
Capital Projects						
067/067	BLDS,STRUCTURES & IMPROVEMENTS	212,928,841	286,704,795	287,582,109	272,522,465	(15,059,644)
Capital Projects		**212,928,841**	**286,704,795**	**287,582,109**	**272,522,465**	**(15,059,644)**
Expenditure Subtotals		5,414,378,229	5,811,004,260	5,905,928,190	5,630,527,219	(275,400,971)
Less Interfund and Intrafund Transfers		(1,378,930,429)	(1,156,342,050)	(1,231,259,013)	(692,261,753)	538,997,260
Less Interdepartmental Recoveries		(388,293,113)	(441,759,074)	(464,667,357)	(496,233,231)	(31,565,874)
Net **Expenditures**		**3,647,154,687**	**4,212,903,136**	**4,210,001,820**	**4,442,032,235**	**232,030,415**

Note: Capital and facilities maintenance projects are often moved to non-annually budgeted funds and/or other spending categories.

Revenues by Fund

Fund		1998-1999 Actuals	1999-2000 Original Budget	1999-2000 Revised Budget	2000-2001 Mayor's Proposed	2000-2001 Mayor's vs. Revised
Fund Type: 1G GENERAL FUND						
AGF	GENERAL FUND	2,264,069,075	2,388,687,101	2,416,769,926	2,244,487,361	(172,282,565)
S&A	GF-SUBVENTIONS & OTHER ALLOCATIONS F	339,347,517	171,661,916	171,847,615	0	(171,847,615)
Fund Type: 1G Subtotals		2,603,416,592	2,560,349,017	2,588,617,541	2,244,487,361	(344,130,180)
Fund Type: 2S SPECIAL REVENUE FUNDS						
BIF	BUILDING INSPECTION FUND	39,623,207	29,865,772	29,865,772	36,535,817	6,670,045
CDB	COMMUNITY DEVELOPMENT BLOCK GRANT	3,902,976	26,956,618	28,625,587	32,930,000	4,304,413
CFC	CHILDREN AND FAMILIES FUND	0	0	0	12,866,600	12,866,600
CFF	CONVENTION FACILITIES FUND	103,961,206	67,797,741	67,797,741	60,414,256	(7,383,485)
CHF	CHILDREN'S FUND	16,167,963	18,337,713	18,337,713	20,301,330	1,963,617
CHS	COMM HEALTH SVS SPEC REV FD	80,319,694	72,991,172	73,801,959	73,899,823	97,864
CRF	CULTURE & RECREATION SPEC REV FD	4,854,821	5,056,139	5,201,036	5,178,398	(22,638)
CSS	CHILD SUPPORT SERVICES FUND	12,009,054	14,333,653	14,333,653	19,386,843	5,053,190
CTF	COURTS' SPECIAL REVENUE FUND	4,914,616	4,716,474	4,740,708	4,992,470	251,762
GSF	GENERAL SERVICES SPECIAL REVENUE FUN	7,264,224	5,137,202	5,679,614	3,103,041	(2,576,573)
GTF	GASOLINE TAX FUND	29,953,265	32,809,495	32,896,877	32,926,152	29,275
HWF	HUMAN WELFARE SPECIAL REVENUE FUND	2,119,787	2,350,170	2,350,170	200,000	(2,150,170)
LIB	PUBLIC LIBRARY SPECIAL REVENUE FUND	48,299,924	45,974,318	46,481,113	49,654,612	3,173,499
NDF	NEIGHBORHOOD DEVELOPMENT SPEC REV F	28,087,000	4,250,412	4,250,412	4,374,777	124,365
OPF	OFF-STREET PARKING FUND	13,530,920	11,328,861	11,328,861	11,021,706	(307,155)
OSP	OPEN SPACE & PARK FUND	23,687,209	25,327,854	25,577,854	27,767,488	2,189,634
PPF	PUBLIC PROTECTION SPECIAL REVENUE FUN	31,815,761	34,057,779	36,053,501	38,181,592	2,128,091
PWF	PUBLIC WORKS SPECIAL REVENUE FUND	5,450,375	3,991,975	4,654,917	4,115,183	(539,734)
RPF	REAL PROPERTY SPECIAL REVENUE FUND	4,150,452	7,400,217	7,846,791	5,478,077	(2,368,714)
SCP	SENIOR CITIZENS' PROGRAMS FUND	14,546,075	15,906,852	15,956,852	5,362,528	(10,594,324)
T&C	TRANSPORTATION & COMMERCE S/R FD	109,100	490,533	625,000	522,422	(102,578)
WMF	WAR MEMORIAL FUND	11,835,350	11,029,561	11,225,667	10,269,620	(956,047)
Fund Type: 2S Subtotals		486,602,979	440,110,511	447,631,798	459,482,735	11,850,937
Fund Type: 3C CAPITAL PROJECTS FUNDS						
CCS	CITYWIDE COMMUNICATION SYSTEM	4,564,936	222,661	222,661	0	(222,661)
EQS	EARTHQUAKE SAFETY IMPROVEMENTS FUN	0	0	0	3,960,076	3,960,076
FPS	FIRE PROTECTION SYSTEMS IMPVT. FUND	0	0	0	3,925,720	3,925,720
MCF	MOSCONE CONVENTION CENTER FUND	0	55,000,000	55,000,000	0	(55,000,000)
RPF	RECREATION & PARK CAPITAL IMPVTS FUND	535,001	0	0	15,841,232	15,841,232
SIF	STREET IMPROVEMENT FUND	0	0	0	936,325	936,325
XCF	CITY FACILITIES IMPROVEMENT FUND	0	0	0	23,842,460	23,842,460
Fund Type: 3C Subtotals		5,099,937	55,222,661	55,222,661	48,505,813	(6,716,848)
Fund Type: 4D DEBT SERVICE FUNDS						
GOB	GENERAL OBLIGATION BOND FUND	92,975,632	95,479,414	95,479,414	101,463,436	5,984,022
Fund Type: 4D Subtotals		92,975,632	95,479,414	95,479,414	101,463,436	5,984,022
Fund Type: 5A SF INTERNATIONAL AIRPORT FUNDS						
AAA	SFIA-OPERATING FUND	382,274,238	585,560,764	585,560,764	627,853,994	42,293,230
CPF	SFIA-CAPITAL PROJECTS FUND	12,636,963	0	0	4,459,132	4,459,132
SRF	SFIA-SPECIAL REVENUE FUND	1,077,343	0	494,500	0	(494,500)
Fund Type: 5A Subtotals		395,988,544	585,560,764	586,055,264	632,313,126	46,257,862

Revenues by Fund

Fund	1998-1999 Actuals	1999-2000 Original Budget	1999-2000 Revised Budget	2000-2001 Mayor's Proposed	2000-2001 Mayor's vs. Revised
Fund Type: 5C CLEAN WATER PROGRAM FUNDS					
AAA CWP-OPERATING FUND	155,924,197	148,111,916	148,111,916	153,232,958	5,121,042
CPF CWP-CAPITAL PROJECTS FUND	31,283,395	26,315,800	27,554,300	22,000,100	(5,554,200)
DSF CWP-DEBT SERVICE FUND	64,718,195	0	30,081,421	0	(30,081,421)
Fund Type: 5C Subtotals	**251,925,787**	**174,427,716**	**205,747,637**	**175,233,058**	**(30,514,579)**
Fund Type: 5H GENERAL HOSPITAL MEDICAL CENTER FUNDS					
AAA SFGH-OPERATING FUND	405,369,378	445,659,024	416,289,291	421,989,740	5,700,449
Fund Type: 5H Subtotals	**405,369,378**	**445,659,024**	**416,289,291**	**421,989,740**	**5,700,449**
Fund Type: 5L LAGUNA HONDA HOSPITAL FUNDS					
AAA LHH-OPERATING FUND	121,607,918	124,641,451	124,825,691	126,063,780	1,238,089
Fund Type: 5L Subtotals	**121,607,918**	**124,641,451**	**124,825,691**	**126,063,780**	**1,238,089**
Fund Type: 5M PTC-MUNICIPAL RAILWAY FUNDS					
AAA MUNI-OPERATING FUND	351,913,904	369,865,883	383,130,195	399,406,220	16,276,025
CPF MUNI-CAPITAL PROJECTS FUND	0	0	0	1,975,000	1,975,000
SRF MUNI-SPECIAL REVENUE FUND	3,359,209	4,883,000	4,883,000	9,410,024	4,527,024
Fund Type: 5M Subtotals	**355,273,113**	**374,748,883**	**388,013,195**	**410,791,244**	**22,778,049**
Fund Type: 5P PORT OF SAN FRANCISCO FUNDS					
AAA PORT-OPERATING FUND	51,670,437	59,886,477	59,986,477	59,293,252	(693,225)
Fund Type: 5P Subtotals	**51,670,437**	**59,886,477**	**59,986,477**	**59,293,252**	**(693,225)**
Fund Type: 5T PUC-HETCH HETCHY FUNDS					
AAA HETCHY OPERATING FUND	133,287,551	138,066,584	138,080,059	137,771,360	(308,699)
Fund Type: 5T Subtotals	**133,287,551**	**138,066,584**	**138,080,059**	**137,771,360**	**(308,699)**
Fund Type: 5W PUC-WATER DEPARTMENT FUNDS					
AAA SFWD-OPERATING FUND	155,996,214	169,956,774	170,738,559	194,238,177	23,499,618
CPF SFWD-CAPITAL PROJECTS FUND	13,648,067	126,099,850	126,149,850	103,412,700	(22,737,150)
DSF SFWD-DEBT SERVICE FUND	18,751,799	0	16,707,944	0	(16,707,944)
Fund Type: 5W Subtotals	**188,396,080**	**296,056,624**	**313,596,353**	**297,650,877**	**(15,945,476)**
Fund Type: 6I INTERNAL SERVICE FUNDS					
CSF IS-CENTRAL SHOPS FUND	5,998	0	0	0	0
OIS IS-REPRODUCTION FUND	0	145,000	145,000	145,000	0
TIF TELECOMMUNICATION FUND	1,561,111	38,000	2,717,387	38,000	(2,679,387)
Fund Type: 6I Subtotals	**1,567,109**	**183,000**	**2,862,387**	**183,000**	**(2,679,387)**
Fund Type: 7E EXPENDABLE TRUST FUNDS					
BEQ BEQUESTS FUND	364,222	368,435	368,435	375,994	7,559
GIF GIFT FUND	0	0	0	175,970	175,970
ZEF ETF-OTHER EXPENDABLE TRUST	0	0	0	333,474	333,474
Fund Type: 7E Subtotals	**364,222**	**368,435**	**368,435**	**885,438**	**517,003**

Revenues by Fund

Fund	1998-1999 Actuals	1999-2000 Original Budget	1999-2000 Revised Budget	2000-2001 Mayor's Proposed	2000-2001 Mayor's vs. Revised
Fund Type: 7P PENSION TRUST FUNDS					
RET EMPLOYEES' RETIREMENT SYSTEM	1,161,160	12,554,625	12,554,625	13,284,768	730,143
Fund Type: 7P Subtotals	**1,161,160**	**12,554,625**	**12,554,625**	**13,284,768**	**730,143**
Fund Type: 8A TREASURE ISLAND DEVELOPMENT AUTHORITY					
AAA OPERATING FUND	2,389,568	3,900,000	3,900,000	4,895,000	995,000
SRF TIDA - SPECIAL REVENUE FUND	5,608,911	2,030,000	2,030,000	0	(2,030,000)
Fund Type: 8A Subtotals	**7,998,479**	**5,930,000**	**5,930,000**	**4,895,000**	**(1,035,000)**
Revenue Subtotals	5,102,704,918	5,369,245,186	5,441,260,828	5,134,293,988	(306,966,840)
Less Interfund and Intrafund Transfers	(1,360,811,285)	(1,156,342,050)	(1,231,259,013)	(692,261,753)	538,997,260
Net Revenues	**3,741,893,633**	**4,212,903,136**	**4,210,001,815**	**4,442,032,235**	**232,030,420**

Expenditures by Service Area and Department

Program	1998-1999 Actuals	1999-2000 Original Budget	1999-2000 Revised Budget	2000-2001 Mayor's Proposed	2000-2001 Mayor's vs. Revised
Service Area : A PUBLIC PROTECTION					
ADMIN SVCS - ANIMAL CARE & CONTROL	2,395,605	2,754,979	2,717,044	2,821,323	104,279
ADMIN SVCS - DEPT. OF CONSUMER ASSURANCE	1,229,122	1,695,372	1,752,754	1,612,094	(140,660)
ADMIN SVCS - MEDICAL EXAMINER	3,616,271	3,766,220	3,764,433	4,125,247	360,814
ADULT PROBATION	9,372,101	9,493,029	9,595,759	9,933,559	337,800
DISTRICT ATTORNEY	25,111,171	27,158,323	27,384,257	27,516,010	131,753
FIRE DEPARTMENT	165,138,797	174,453,533	176,546,508	204,010,186	27,463,678
JUVENILE PROBATION	26,166,075	27,509,588	27,872,597	35,185,424	7,312,827
POLICE	245,387,925	261,229,377	262,042,976	275,160,354	13,117,378
PUBLIC DEFENDER	11,141,508	12,220,535	12,420,422	12,834,833	414,411
SHERIFF	76,178,085	80,281,493	80,856,228	96,675,920	15,819,692
TRIAL COURTS	39,717,602	37,184,742	37,722,998	39,691,700	1,968,702
Service Area : A Subtotals	**605,454,262**	**637,747,191**	**642,675,976**	**709,566,650**	**66,890,674**
Service Area : B PUBLIC WORKS, TRANSPORTATION & COMMERCE					
AIRPORT COMMISSION	318,356,838	451,961,018	452,455,519	496,611,435	44,155,916
BOARD OF APPEALS	312,905	347,714	347,714	359,795	12,081
BUSINESS AND ECONOMIC DEVELOPMENT	11,213,598	24,073,109	24,073,109	12,364,245	(11,708,864)
CLEAN WATER	227,837,618	167,480,239	169,467,740	167,772,362	(1,695,378)
DEPARTMENT OF BUILDING INSPECTION	23,506,778	28,701,092	28,701,092	34,240,450	5,539,358
DEPARTMENT OF PUBLIC WORKS	132,290,483	118,416,049	125,262,209	126,146,077	883,868
EMERGENCY COMMUNICATIONS DEPARTMENT	12,516,662	37,325,131	37,325,132	31,708,079	(5,617,053)
HETCH HETCHY	101,324,977	120,011,584	120,707,889	118,833,658	(1,874,231)
LIGHT, HEAT AND POWER	46,616,015	57,042,423	57,058,773	59,383,362	2,324,589
MUNICIPAL RAILWAY DEPARTMENT	341,205,540	372,502,200	390,283,189	402,418,383	12,135,194
PARKING AND TRAFFIC COMMISSION	49,507,484	57,242,038	57,316,380	64,708,142	7,391,762
PORT	41,745,497	49,344,475	49,585,722	50,785,684	1,199,962
PUBLIC UTILITIES COMMISSION	75,044,059	77,484,305	76,129,307	83,863,484	7,734,177
TELECOMMUNICATIONS & INFORMATION SVCS	59,033,754	60,172,978	63,988,640	71,525,179	7,536,539
WATER DEPARTMENT	146,967,075	277,469,444	278,616,364	270,279,377	(8,336,987)
Service Area : B Subtotals	**1,587,479,283**	**1,899,573,799**	**1,931,318,779**	**1,990,999,712**	**59,680,933**
Service Area : C HUMAN WELFARE					
ADULT AND AGING SERVICES	20,477,563	19,803,165	19,853,165	22,998,890	3,145,725
CHILD SUPPORT SERVICES	11,314,343	14,333,653	14,333,653	19,538,544	5,204,891
CHILDREN AND FAMILIES COMMISSION	0	0	0	12,866,600	12,866,600
CHILDREN, YOUTH & THEIR FAMILIES	17,574,912	24,326,517	24,344,017	28,850,662	4,506,645
DEPARTMENT ON THE STATUS OF WOMEN	2,265,873	2,598,521	2,625,821	2,700,790	74,969
ENVIRONMENT	234,543	652,310	688,510	1,430,999	742,489
HUMAN RIGHTS COMMISSION	3,278,124	4,012,059	4,012,059	4,289,237	277,178
HUMAN SERVICES	336,148,739	407,060,971	417,825,872	434,727,690	16,901,818
RENT ARBITRATION BOARD	2,430,697	3,156,000	3,314,474	3,264,533	(49,941)
Service Area : C Subtotals	**393,724,794**	**475,943,196**	**486,997,571**	**530,667,945**	**43,670,374**

Expenditures by Service Area and Department

Program	1998-1999 Actuals	1999-2000 Original Budget	1999-2000 Revised Budget	2000-2001 Mayor's Proposed	2000-2001 Mayor's vs. Revised
Service Area : D COMMUNITY HEALTH					
COMMUNITY HEALTH NETWORK	499,006,042	544,995,361	516,269,058	525,519,912	9,250,854
PUBLIC HEALTH	302,149,476	321,726,518	324,881,254	334,676,871	9,795,617
Service Area : D Subtotals	**801,155,518**	**866,721,879**	**841,150,312**	**860,196,783**	**19,046,471**
Service Area : E CULTURE & RECREATION					
ACADEMY OF SCIENCES	1,735,681	2,047,447	2,047,447	2,056,051	8,604
ADMIN SVCS - CONVENTION FACILITIES MGMT	50,608,289	107,644,090	107,656,090	58,395,589	(49,260,501)
ART COMMISSION	5,905,125	6,720,842	7,215,501	7,344,451	128,950
ASIAN ART MUSEUM	2,011,872	1,762,697	1,907,594	1,872,062	(35,532)
COUNTY EDUCATION OFFICE	1,714,536	1,721,315	2,378,315	2,628,404	250,089
FINE ARTS MUSEUM	6,825,910	8,266,775	8,266,775	7,804,784	(461,991)
LAW LIBRARY	271,634	393,713	393,713	403,679	9,966
PUBLIC LIBRARY	41,595,566	46,066,005	46,572,800	49,424,796	2,851,996
RECREATION AND PARK COMMISSION	76,980,398	89,297,805	89,621,468	123,949,499	34,328,031
WAR MEMORIAL	7,110,771	10,196,061	10,392,167	10,757,126	364,959
Service Area : E Subtotals	**194,759,782**	**274,116,750**	**276,451,870**	**264,636,441**	**(11,815,429)**
Service Area : F GENERAL ADMINISTRATION & FINANCE					
ADMINISTRATIVE SERVICES	44,009,713	44,876,424	49,406,322	49,871,741	465,419
ASSESSOR / RECORDER	10,886,092	11,310,618	11,310,618	11,782,676	472,058
BOARD OF SUPERVISORS	8,026,317	8,605,257	8,605,257	8,900,046	294,789
CITY ATTORNEY	35,729,217	36,148,256	38,791,330	40,556,329	1,764,999
CITY PLANNING	8,444,936	12,392,593	12,736,450	13,599,679	863,229
CIVIL SERVICE COMMISSION	623,697	751,525	751,525	768,073	16,548
CONTROLLER	17,182,263	20,684,432	20,684,432	22,628,956	1,944,524
ELECTIONS	2,830,048	4,533,518	6,823,615	10,051,234	3,227,619
ETHICS COMMISSION	485,757	610,931	610,931	665,771	54,840
HUMAN RESOURCES	83,790,947	78,450,814	78,891,416	87,077,230	8,185,814
MAYOR	78,227,188	62,006,295	63,883,626	66,902,237	3,018,611
RETIREMENT SYSTEM	7,564,687	12,704,625	12,704,625	13,682,067	977,442
TREASURER/TAX COLLECTOR	14,540,507	16,145,379	16,145,379	20,877,545	4,732,166
Service Area : F Subtotals	**312,341,369**	**309,220,667**	**321,345,526**	**347,363,584**	**26,018,058**
Service Area : G GENERAL CITY RESPONSIBILITIES					
GENERAL CITY RESPONSIBILITY	308,219,078	327,520,373	317,947,384	297,952,269	(19,995,115)
Service Area : G Subtotals	**308,219,078**	**327,520,373**	**317,947,384**	**297,952,269**	**(19,995,115)**

Expenditures by Service Area and Department

Program	1998-1999 Actuals	1999-2000 Original Budget	1999-2000 Revised Budget	2000-2001 Mayor's Proposed	2000-2001 Mayor's vs. Revised
Expenditure Subtotals	4,203,134,086	4,790,843,855	4,817,887,418	5,001,383,384	183,495,966
Less Interfund Transfers	(676,293,834)	(136,181,645)	(143,218,241)	(63,117,918)	80,100,323
Less Interdepartmental Recoveries	(388,293,113)	(441,759,074)	(464,667,357)	(496,233,231)	(31,565,874)
Net Expenditures	**3,665,273,831**	**4,212,903,136**	**4,210,001,820**	**4,442,032,235**	**232,030,415**

Note: Capital and facilities maintenance projects are often moved to non-annually budgeted funds and/or other spending categories.

Authorized Positions, Grand Recap Detail

Position Detail	1998-1999 Revised Budget	1999-2000 Revised Budget	2000-2001 Mayor's Proposed	2000-2001 Mayor's versus Revised
Operating				
Permanent	26,512	27,667	28,595	928
Temporary	433	495	511	16
Non-Operating				
Grant	488	591	556	(35)
Capital/Other	1,381	1,618	1,858	240
Authorized Positions - subtotal:	28,813	30,371	31,520	1,149
Unfunded Positions				
Attrition Savings	(1,386)	(1,378)	(1,677)	(299)
Capital/Other	(1,381)	(1,618)	(1,858)	(240)
Unfunded Positions - subtotal:	(2,766)	(2,996)	(3,535)	(539)
Net Funded Positions:	**26,047**	**27,375**	**27,985**	**610**

Funded Positions, Grand Recap by Major Service Area and Department Title

Department	1998-1999 Revised Budget	1999-2000 Revised Budget	2000-2001 Mayor's Proposed	2000-2001 Mayor's vs. Revised
A : PUBLIC PROTECTION				
ADMIN SVCS - ANIMAL CARE & CONTROL	38	41	42	1
ADMIN SVCS - DEPT. OF CONSUMER ASSURANCE	19	23	24	0
ADMIN SVCS - MEDICAL EXAMINER	36	37	36	(1)
ADULT PROBATION	123	127	129	2
DISTRICT ATTORNEY	249	263	269	6
FIRE DEPARTMENT	1,815	1,856	1,867	10
JUVENILE PROBATION	312	314	313	(1)
POLICE	2,595	2,742	2,782	39
PUBLIC DEFENDER	104	114	116	3
SHERIFF	845	896	892	(4)
TRIAL COURTS	14	19	19	0
A : PUBLIC PROTECTION TOTAL	**6,150**	**6,432**	6,488	**55**
B : PUBLIC WORKS, TRANSPORTATION & COMMERCE				
AIRPORT COMMISSION	1,123	1,517	1,701	184
BOARD OF APPEALS	4	4	4	0
BUSINESS AND ECONOMIC DEVELOPMENT	28	28	31	4
CLEAN WATER	331	362	356	(6)
DEPARTMENT OF BUILDING INSPECTION	230	258	280	22
DEPARTMENT OF PUBLIC WORKS	1,004	979	1,052	73
EMERGENCY COMMUNICATIONS DEPARTMENT	174	177	168	(9)
HETCH HETCHY	168	164	179	16
LIGHT, HEAT AND POWER	8	8	8	0
MUNICIPAL RAILWAY DEPARTMENT	3,597	3,846	3,961	115
PARKING AND TRAFFIC COMMISSION	552	546	555	9
PORT	219	226	230	5
PUBLIC UTILITIES COMMISSION	406	413	445	32
TELECOMMUNICATIONS & INFORMATION SVCS	279	314	355	42
WATER DEPARTMENT	438	429	441	12
B : PUBLIC WORKS, TRANSPORTATION & COMMERCE TOTAL	**8,560**	**9,270**	9,767	**497**
C : HUMAN WELFARE				
ADULT AND AGING SERVICES	65	68	88	20
CHILD SUPPORT SERVICES	135	128	138	11
CHILDREN AND FAMILIES COMMISSION	0	0	8	8
CHILDREN, YOUTH & THEIR FAMILIES	22	30	28	(2)
DEPARTMENT ON THE STATUS OF WOMEN	7	8	8	0
ENVIRONMENT	4	6	13	7
HUMAN RIGHTS COMMISSION	44	42	43	0
HUMAN SERVICES	1,569	1,649	1,722	73
RENT ARBITRATION BOARD	26	32	31	(1)
C : HUMAN WELFARE TOTAL	**1,872**	**1,963**	2,079	**117**

Funded Positions, Grand Recap by Major Service Area and Department Title

Department	1998-1999 Revised Budget	1999-2000 Revised Budget	2000-2001 Mayor's Proposed	2000-2001 Mayor's vs. Revised
D : COMMUNITY HEALTH				
COMMUNITY HEALTH NETWORK	4,871	4,877	4,790	(87)
PUBLIC HEALTH	1,247	1,297	1,274	(23)
D : COMMUNITY HEALTH TOTAL	**6,118**	**6,174**	**6,064**	**(110)**
E : CULTURE & RECREATION				
ACADEMY OF SCIENCES	9	9	9	0
ADMIN SVCS - CONVENTION FACILITIES MGMT	13	59	69	10
ART COMMISSION	20	20	23	3
ASIAN ART MUSEUM	12	10	10	0
COUNTY EDUCATION OFFICE	1	1	1	0
FINE ARTS MUSEUM	72	82	77	(5)
LAW LIBRARY	3	3	3	0
PUBLIC LIBRARY	575	594	608	14
RECREATION AND PARK COMMISSION	974	1,010	1,007	(3)
WAR MEMORIAL	97	94	95	0
E : CULTURE & RECREATION TOTAL	**1,775**	**1,882**	**1,900**	**18**
F : GENERAL ADMINISTRATION & FINANCE				
ADMINISTRATIVE SERVICES	240	257	260	3
ASSESSOR / RECORDER	134	135	133	(2)
BOARD OF SUPERVISORS	74	74	76	1
CITY ATTORNEY	231	227	253	26
CITY PLANNING	113	131	130	(2)
CIVIL SERVICE COMMISSION	7	7	7	0
CONTROLLER	154	161	165	4
ELECTIONS	23	48	41	(8)
ETHICS COMMISSION	6	7	7	0
HUMAN RESOURCES	206	209	211	1
MAYOR	145	145	149	4
RETIREMENT SYSTEM	66	68	72	3
TREASURER/TAX COLLECTOR	174	183	183	0
F : GENERAL ADMINISTRATION & FINANCE TOTAL	**1,573**	**1,654**	**1,685**	**31**
G : GENERAL CITY RESPONSIBILITIES				
GENERAL CITY RESPONSIBILITY	0	0	2	2
G : GENERAL CITY RESPONSIBILITIES TOTAL	**0**	**0**	**2**	**2**
Report Grand Total:	**26,047**	**27,375**	**27,985**	**610**

4714